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Tuesday April 9 1991

Baker calls

for massive

effort to

By John Murray Brown

"At the very least it

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FT No. 31,423

World News

Party leader in Japan resigns after poll setback

ichiro Ozawa, the forceful head of Japan's ruling Liberal bead of Japan's ruling Liberal Dem-ocrats, resigned to take the blame for his party's bitter election defeat at the hands of the Tokyo governor he tried to oust. Page 24; Analysis, Page 4; Editorial comment, Page 22

Reformers elevated China's partiament approved two economic reformers for senior posts. One of them, Zhu Rongji, 62, the mayor of Shang-hal, has been dubbed "China's Gorbachev". Page 4

Nec-Nazis protest Nec-Nazis chanting "Sieg Heil" and "Poles out" clashed with police in the border town of Frankfurt on Oder as thou-sands of Poles entered Germany without visas. Page 2

Communists win Albania's ruling communists gained a crucial two-thirds majority in parliament by pick-ing up more seats in run-off elections, according to prelimi-nary results. Page 2

Premier threatened A man armed with a pellet-firing pistol, who strolled into New Zealand's perliament building intending to harm prime minister Jim Bolger, was hald by police.

Crowd delays trial Several thousand protesters forced a Yugoslav military court to postpone indefinitely the trial of Croatisn defence minister Martin Spegalj on charges of plotting an armed rebellion.

Soldiers arrested Twenty Hungarian soldiers mutiny after refusing duty they say caused mental and physical stress. Speeding

Paleatinian Jailed A 26-year-old Palestinism who stabbed four Israeli women to death last month, was jalk

for life by an Israeli court. Palestinians freed, Page 4 " Fire sweeps town A fire that began in the market swept through the town of

iktila, in northern Burme, killing at least 20 people and destroying 6,000 homes.

An Indonesian newspaper edi-tor was sentenced in Jakarta to five years in prison for blas-phemy against Islam because he said certain pop singers were more popular than the religion's founder.

Warning to Aquino The Philippines' deputy armed forces chief resigned, warning president Corazon Aquino that she was inviting military unrest by passing over senior officers in choosing a new chief

Changing Finland Finnish president Mauno Koivisto met party officials for talks which could lead to a coalition government that excludes the socialists for the

first time in 25 years. Spanish petrol strike Spanish motorists faced long queues at the few filling stations left open when 25,000

pump attendants and other staff began a four-day strike. Air crash theory The effect of gravity on a pilot's inner ear, creating a false sense of climbing, could have been a factor in several recent light aircraft crashes

Bureau of Air Safety said. Astronaut steps out An astronaut from the US space shuttle Atlantis took a walk outside and shook free a tangled antenna in the first unscheduled emergency repair in space. Second space walk,

Business Summary | European Community leaders back haven US pledges aid Kuwait extends vote **Europe wary of** funding for **Latin America** private sector

European governments expressed reservations about a US plan which calls on them to provide finance for a new \$1.5bn fund to help the private

st.5m fund to help the private sector in Latin America.

The fund, proposed as part of the Enterprise for Americas initiative launched last year by president George Bush, anvisages \$50m each provided over five years by the US, Japan and Europe to provide grants for private sector development in the region. Page. opment in the region. Page 24; Brazil's isolation, Page 3

ELSEVIER, Dutch publisher, has sold its 8.9 per cent stake in Pearson, UK publishing and banking group and publishers of the Financial Times, for £180m (\$320m) to a banking consortium for placement with institutional investors. The 24m shares were bought for 27.54 each by Cazenove, Smith New Court and Swiss Bank Corp and placed with investors for 27.82. Page 25; Pearson writes down 271m cash invest-ment in BSkyB, Page 26

DOLLAR finished in Europe above Friday's levels in sub-dued trading. Sterling fell against the dollar, losing 95

Markets: Frankfurt had a dull day with isolated bright spota. The Dax index fell 8.92 to

1,579.95 on volume down from

quieter after last week's arbi-

Market reports, Back Page, Section IL

HACHETTE, French publish-

ing and broadcasting group, has frozen a FF7380m (\$68m)

block of its shares owned by a company with Iraqi links. Page 24

PLANS to raise insurance pre-

could result in a cut in lending

and delay the end of the reces

YVES Saint Laurent, French fashion and perfume group, saw profits rise 12 per cent to FFr252m (\$45m) lest year from FFr225m. Page 26

MONSANTO, US chemical com-pany, has agreed to sell most of its animal feed ingredients

business and related assets to Mitsul & Co, Japanese trad-ing house, and Nippon Soda, aleading Japanese chemical

company, for around \$300m.

SAPPORO Brewerles, Japanese brewing group, is to issue war-rant bonds worth Y46.5bn

(\$334m) later this month, with

a maturity set for April 1999, the first Japanese warrant

last October. Page 29

bond issue since Nikon's Y20bn

minms paid by US banks to shore up the federal fund

which protects depositors

sion. Page 3

points to to \$1.7690. Currencies, Page 42 Sterling Against the dollar (\$ per £)

The legal basis envisaged for



take further steps to secure peace and security in the area — and 687, which empowers the council to secure immediorganisations, and to do every-thing to help the civilian popu-

thing to help the cryllan population in the region.

British officials said Mr Major had not discussed the idea with US president George Bush but that the UK "had strong reason to believe the US will like it"

will like it".

Though acknowledging that China, in particular, as well as the Soviet Union, would have said: "We've done things at the UN in the last 12 months that we could never have done

asked about a similar sugges-tion buffer zone put forward at the weekend by Turkish presi-The amount of emergency sid for the Kurds being dis-cussed last night had as one benchmark the Ecu150m dent Turgut Ozel.

I don't think it is impossi-(\$180m) suggested by Mr Major, who also called for no let-up in sanctions against Iraq and for the establishment of a UN register of a UN register. ble, but of course it would be in Iraqi territory, which would raise problems of sovereignty and I don't know if we can

ister of all arms sales.

ister of all arms sales.

This suggestion picks up on a Dutch proposal now being worked on by officials from member states.

Yesterday's aummit, originally called to discuss a common EC foreign and security policy in the light of the Gulf crisis, was overshadowed by the Kudish drama.

Michael Littleichus

 Michael Littlejohns writes from the UN in New York: Mr Pérez de Cuellar gave a cautious response when smounts to a conscious depor-tation of the population of north Iraq," he said on a visit to the Cukurca refugee camp in south-east Turkey.

Mr Baker was visibly affected as he was greeted by spontaneous appliance from spontaneous applause from thousands of Kurds sitting

patiently among the rocks and mud at the camp.

Briefing Mr Baker, the local military commander estimated that 280,000 refugees were now inside the Turkish border, most of them at Cukurca and Officials predicted the figure would be 400,000 within a

week and 600,000 by the end of the month. Iran reopened its border to Kurdish refugees yesterday and said that arrivals now

totalled more than 770,000

totalled more than 770,000 with the possibility of a similar number still to come.

"The figure is expected to reach 1m by the end of this week and 1.5m soon," said Mr Vahid Dastjeridi, head of the Iranian Red Crescent Society.

The refugees, huddled together in freezing mountainous areas, needed at least 150,000 tents and 2m blankets, he said.

he said.

An official added that the government had sent in 20 planeloads of essential supplies, but this was not enough.

Meeting first with a group of Pesh Mergus, the Kurdish guerrillas fighting the Iraqi regime, Mr Baker promised massive humanizian assistance at the horder.

tance at the border.

Mr Baker said he would do
everything to help before the
refugees were able to return to

"It's quite obvious these people have nothing. It is up to the international commu-nity as a whole to do something," said Mr Baker during his tour of the border with Mr Kurtcebe Alptemocin, Tur-

Kurtcebe Alptemocin, Tur-key's fareign minister.

The refugees' plight was emphasised by one of the Kurds who pushed through Mr Baker's security cordon. "You must do something to help us. We have come all along the Continued on Page 24

Changes to rail shuttle wagons may delay **Eurotunnel**

aid refugees By Andrew Taylor, Correspondent, in London A MASSIVE international relief effort to aid Kurdish refugees was called for yesterday by Mr James Baker, US secretary of state, who condemned their plight as "nothing less than a crime against human-

THE CHANNEL tunnel is expected to be unable to offer a full service to travellers when it opens in 1993 because of a delay in delivering rail shuttle

wagons. Eurotunnel warned yester day that this was likely to reduce revenues from the project for the first six months of operation. The Anglo-French group said delays were expected because of changes in the design of fire doors separating rail shuttle wagons to mee strict safety standards.

The intergovermental com-mission established to oversee the project has insisted that fire doors between wagons car-rying passenger vehicles be widened by 10cm to allow essier access.

The Canadian, Belgian and French manufacturers of the rolling stock have warned Eurotunnel that they will be unable to deliver sufficient of the redesigned wagons to enable a full service to start when the tunnel opens in June

Burotunnel, announced its annual results simultaneously in London and Paris yesterday, said it planned to start a limited "tourist ser-vice" from September 1993 with a full service delayed until December. "This will reduce anticipated revenues in 1993," said Sir Alastair Morton, Eurotunnel chief executive. The safety commission had also warned that the design of semi-open-sided, wagons, to

semi-open-sided wagons to carry heavy goods vehicles would be unacceptable if sub-mitted in its present form. Discussions were continuing, but until these issues were

resolved there remained the "risk of additional cost and

delay", said Sir Alastair.
He said the group, which last
November raised an additional
\$2.7bn (\$4.8bn) to offset rising to cover extra cost arising from a delay in starting a full service. Discussions were also tak-ing place with manufacturers to see if lost time could be recovered. It would be several months before the group would be able to determine the full

effect on revenue flows.

This would not affect the long-term viability of the project which remained on target to make its first profit in 1998, said Sir Alastair. Continued on Page 24 Background, Page 8

Britain proposes Kurdish enclave in northern Iraq

BRITAIN yesterday called for the creation of an enclave in northern fraq under UN protecnorthern frag under UN profec-tion to provide a haven for Kurdish refugees from presi-dent Saddam Hossein's army. The proposal, put forward by Mr John Major, the UK prime minister, to fellow European Community heads of govern-ment at a special summit in Luxembourge envisement the Luxembourg, envisages the possible use of force to ensure a safe territory for the Kurds.

"We would hope there was no need to enforce it," a British official said, but if Mr Saddam refused to honour his offer of

refused to honour his offer of an amnesty for the Kurds "we would have to think about using force".

British officials at the summit said Sir David Hannay, Britain's ambassador to the United Nations, would be putting the plan to an informal meeting of the Security Council following talks with Mr Javier Pérez de Cuéllar, UN secretary-general. Secretary-general.
The summit leaders were

The summit leaders were lest night said by EC diplomats to be strongly behind the enclave plan, a version of which was hinted at over the weekend by Mr Dick Cheney, the US defence secretary.

Mr Major also called for a substantial aid package for the Kurds. The prime minister told his colleagues in Luxembours: his colleagues in Luxembourg"We cannot just dress the
wounds of the Kurdish people.
We have to try to put a stop to
the blood letting of Saddam
Hussein."

any use of force to provide a safe haven for the Kurds would be Security Council resolutions 888 – mandating the UN to

difficulty accepting measures which could be construed as interference in another state's internal affairs, one official

Kuwait gives more people the vote

By Mark Nicholson in Kuwait City

KUWAIT expects to double the size of its electorate in time for 21. This would double the size of its electorate in time for the electorate he said.

In this would double the size of the electorate he said.

In this would double the size of the electorate he said.

In this would double the size of the electorate he said. the franchise to women and to naturalised citizens previously

trage activity, with turnover subsiding from Friday's denied the vote. Dr Abdul Rahman al Awadi, FF13.8bn. The CAC 40 index minister of state for cabinet affairs, giving the clearest indi-cation yet of the government's view of the country's mediumclosed down 4.14 at 1.847.57. In Tokyo the Nikkel average closed 159.66 lower at 26,607.65 on volume down from 550m to 500m shares with activity centring on dealer and individ-ual trading. In New York, share prices were little term domestic political out-look, said elections would be held in September next year at the earliest. changed in early trading amid

However, he hoped that by then the emir would have passed a decree to extend the uncertainty about whether the Fed will cut interest rates and anxiety ahead of the coming quarterly corporate earn-ings sesson. At 1.30pm the Dow Jones Industrial Average was up 1.49 at 2,838.27. World Stock

At present, only men over 21 who can prove Kuwaiti citizen-ahip in their families predating 1920 are entitled to vote - a total of just over 63,000 people.

This compares with a popula-tion before the Iraqi invasion of about 2.5m, including many foreign workers.

The move towards elections and the extension of the franchise follow increasing pressure from opposition groups since liberation to restore and

extension by "second category" citizens, Mr at Awadi said yesterday. This group essentially comprises long-standing Kuwaiti residents, including some Palestinians, who satisfy complex requirements of naturalisation and who are of a certain social status.

However, Dr al Awadi said the formation of political par-ties, at present banned in Knwait, would not be permit-ted before the elections.

which he suspended in 1968 along with key parts of the country's 1963 constitution. Most opposition groups, including the Islamic Constitu-tional Movement and Demotratic Forum, have insisted that the government call elec-tions within six months and fully restore the constitution immediately. But Dr al Awadi said elec-

impose on Iraq a special area. That would be complicated,"

he said. Earlier the UN chief said he

planned to send a humanitar-ian mission to look into the problem of the Kurdish refu-

There is speculation in the UN that the mission may be led by Prince Sadruddin Aga Khan, a former UN High Com-

missioner for refugees. War Crimes; Palestinians released; Picture, Page 4

tions could not be held so soon Continued on Page 24 War crimes trials, Page 4

Success in Japan means being



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UK stock exchange to overhaul constitution and membership

By David Waller in London

CHAIRMEN of quoted companies and senior fund managers will be represented for the first time on the top policy-making body of Lon-don's International Stock Exchange following a decision to overhaul the exchange's constitution and the way it is

The Council of the Stock Exchange, the top ruling body whose membership is drawn almost exclusively from the stockbroking and market-mak-ing community, yesterday voted unanimously in favour of measures which will lead to its own replacement later this

Under the new proposals, the council is to be replaced with a slimmed-down board. Representatives of stock exchange member firms will drop from 25 to 14, while for the first time senior businessmen and insti-tutional investors will be appointed as non-executive

Mr Andrew Hugh Smith, stock exchange chairman, said that this reconstitution of the exchange at the highest level

was designed to reflect the structure of the securities industry today. "It is a major step forward for the stock exchange," he said. "It will help us react more clearly and coherently to a rapidly chang-ing world, and help us provide our services more efficiently."

The board will be responsi-ble for setting the exchange's long-term strategy and for overseeing the formation and execution of policy. The stock exchange said that the changed composition of the board was "a natural conse-quence of the many changes which have taken place in the securities industry over the past five years, and will reflect the exchange's broader focus as a provider of market ser-

Since the deregulation of the UK securities industry – Big Bang – in 1986, the stock erchange has faced the task of exchange has faced the task of evolving from being a private members' club. The structure of the council, dating back to the pre-Big Bang days when the exchange was no more than a trade association, has

seemed increasingly anachromistic.

"Since Big Bang the exchange has gone through a period of dramatic development and change which encompasses screen-based traditions of interna-

ing the expansion of interna-tional trading . . and the planned complete reengineering of our trading and settlement systems and processes,"
Mr Hugh Smith said.

"More recently the exchange

has moved away from its tradi-tional role as a trade associa-tion and focused its role as a provider of services to the mar-ket as a whole."

The new board will consist of the chairman, chief execu-tive, chief financial officer and up to three further member's of the exchange's executive management team - plus, as non-executives: two senior investors; two chairmen or chief executives of listed companies, one hanker and 15 repthe securities industry.

The proposals will be voted on by the 420 member firms on

STOCK MOICE

FT-8E 108:

2,529,9 (-15.4)

1,999.0 (-15.5)

Hew York lun

2,699.01 (+2.23)

S&P Comp 375.89 (+0.53)

FT-A All-Share:

1,225.31 (-0.6%)

CONTENTS

Technology: Toyota and Mazda are involving customers as they develop niche markets 12 Survey: Management, Education and Training - business schools face extra demands 13-17 Managements A course designed to teach business basics in South Africa's townships .18 Editorial comments Reshaping the exchange; Ups and downs in Japan

Road obsess Unless UK car users are restrained congestion will become paralysis 22 Kast Germany: Treuhand needs more people and money to complete privatisation

Japanese LDP leader's exit may be merely a career hiccough Ichiro Ozawa, who resigned as head of



lapan's ruling Liberal Democrats, is one of the new generation of Japanese politicians and many believe he is unlikely to be out of politics for long. Page 4

24-37

2010005 \$1.789 (1.7785) DM2.9873 (2.8775) FFr10.105 (10.975) SFr2.535 (2.51) Y242.75 (242.5) £ index 92.8 (same) New York: Coronx Jun \$364.0 (362.1) \$361.55 (357.5) M SEA OH (Argus)

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DOLLAR New York has DM1,6865

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983
yield: 8,17%

28,607,65 (-159,68) **FORDOR HONEA** 3-month Interbi

MARKETS

STERLING New York lunchs

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Brussels probes alleged EC steel cartel

By Andrew Hill in Luxembourg and Charles Leadbeater in London

AN ALLEGED cartel in steel products for the construction industry, involving some of Europe's leading steel manu-facturers, is being investigated by the European Commission. The investigation, which began with raids to seize docu-ments from a clutch of steel

began with raids to seize docu-ments from a clutch of steel producers in mid-January, may signal a tougher EC line on competition in the industry as its faces its worst downturn since the early 1980s.

The inquiry focuses on sales of heavy steel sections and beams by British Steel, Usinor Sacilor of France, Cormany's

Sacilor of France, Germany's Peine Salzgitter and Arbed of rems salighter and Arbet of Luxembourg. Commission offi-cials also visited the offices of Ensidesa, the Spanish pro-ducer, and Ilva, the state steal

combine.

The producers could be liable for fines of up to 10 per cent of annual sales, if the EC finds they have been operating a cartel. Last year several producers were fined a token Ecu425,000 for operating a stainless steel cartel. The fines were limited because the EC acknowledged it was itself were immed necause the RC acknowledged it was itself deeply involved in regulating competition in the industry through its manifest crisis

However, the ending of EC production quotas in June 1988 was meant to pave the way for a competitive market. This change of context could mean the producers would be open to much heavier penalties than in the stainless steel case.

The EC produces about 8m tonnes of heavy beams and sections a year, 5.8 per cent of total Community steel output, with British Steel and a recent alliance between Usinor-Sacilor and Arbed accounting for half

British Steel said it had co-operated fully with EC officials who had arrived unannounced at its Teesside plant on Janu-ary 18, Usinor Sacilor said it ary 16. Usunor Saction said it did not expect to hear from the Commission for at least three months. EC officials said the inquiry could take at least a year. The stainless steel inquiry, which was dogged by conflict between different EC directorates, took more than two years to complete.

The investigation was trig-gered by an inquiry last year by Norwegian competition offi-cials into its market for construction steel which found there were agreements limiting the amount of competition from imports from EC produc-

Steel industry analysts believe it is unlikely there would have been explicit price fixing. Instead, there may have been agreements to maintain stable market shares by limiting import competition.

Despite over-supply of construction steel, largely because of the downturn in construction activity, consumers say prices have not fallen by as much as they would have

Ministers fail to end farm impasse

By David Gardner in Luxembourg

ministers made little headway yesterday in breaking the impasse over farm spending, replicating in their own ranks the divisions which have pre-vented agriculture ministers from agreeing a farm price package for this year.

Unless progress can be made soon, said one minister, the farm budget dispute might

farm budget dispute might have to be passed on for heads of government to resolve.

Britain, supported by the Netherlands, again insisted that the "guideline", or calling, on spending fixed at a special summit in 1988, had to be recitained. The others 10 EC. partners, led by France, continued to argue that the cost of integrating east German farmers into the common agricul-tural policy should be financed outside the farm budget.

Mr Norman Lamont, UK

Chancellor of the Exchequer, said: "It would be quite wrong to weaken the rules for the

agriculture budget the first time they are put to the test. We can't have rules only for fair weather."

The European Commission has proposed price cuts in this year's price package, which would nevertheless see a record increase of 30 per cent to Ecu32.5bn (£22.8bn). It con-tends that the root of the bud-setary problem is chronic over-supply fuelled by unsustainable levels of price

support. It has temporarily shelved radical proposals to deal with the problem in the hope that a conventional, if restrictive, price package would clear the decks for reform.

Instead, farm ministers already hostile to the outlines of the reform have so far refused to accept what, in the remsed to accept what, in the circumstances, are mild cuts. In theory, under as yet untested rules agreed in 1988, the Commission can force the

Caution on moving to stage two of Emu

By Andrew Hill in Luxembourg

FINANCE ministers from Germany, Denmark and the Netherlands yesterday said they would resist any automatic move to stage two of European economic and monetary union (Emu) until EC countries had achieved a strong degree of economic con-

ergence.
During the latest round of the inter-governmental conference on Emu here yesterday, most EC finance ministers supported calls for convergence. The German, Danish and Dutch representatives said member states should take an explicit decision before moving

on to stage two.

"Before entering stage two
we should be able to see objective progress on convergence,"
said a German official. There was little discussion about whether such decisions should be based on a unanimous or a majority vote. Britain, which has formu-

lated its own Emu strategy for a "hard" European currency and a European Monetary Fund, also believes that decisions on the substance of the

move to stage two should pre-cede decisions on the schedule. This currently envisages tran-sition to stage two in January

A senior European Commission official said yesterday that Brussels supported a "very well-drafted" compromise pro-posal from Luxembourg, which holds the EC presidency. The Luxembourg paper says simply that before the beginning of stage two, EC governments and the Commission should "evaluate" progress achieved on economic and monetary

convergence. However, British officials said the presidency's compro-mise was "not sufficient to

stage two was the least clearly defined of the three steps to Emu planned by Mr Jacques Delors, the Commission president. It was originally seen as the newford in sion president. It was origi-nally seen as the period in which a European central bank would be set up, but there is a continuing dispute over whether the bank should be established at the beginning of stage two, or the end, in 1997.

Finland to ban cartels

A FINNISH government committee is drawing up stricter anti-trust legislation which would not only explicitly prohibit cartels but give the state-run Office of Free Competition (OFC) the power to hand out strict fines, writes Enrique Tessieri in Helsinki. The legislation should also

aim to correct some of the serions imbalances within the national economy, which have been fuelled by the lack of healthy competition and strict laws on foreign investment, it

Existing Finnish anti-trust legislation which came into force in 1988 does not directly forbid price cartels and oligopolies from dividing markets between themselves. Companies cannot be directly fined if they are found guilty of enforcing a wice certain.

State cash for Sabena under scrutiny

Luxembourg and Reuter in Brussels

THE European Commission is investigating Belgian plans to pump large sums into Sabena, the state atrline, and is considering a full inquiry into France's proposed FFrébu-(2600m) injection of fresh capital for Bull, the computermaker, and Thomson, the defence and electronics group. A spokesman said yesterday that Brussels had received a Belgian government request

Reigian government request for clearance of the Sabena money on Friday and was examining it. It would decide within two months whether to within two months whether to approve the payouts or han them as unfair state aids.

The Belgian government in March announced a BFr35bn (£573m) aid package for Sabena in an attempt to entice a foreign sirling to take a stake in the siling carrier.

The spokesman said Brus-

take in the ailing carrier.

The spokesman said Brusteis also intended to look at French plans to plough close to \$400m into Air France.

The Bull and Thomson investigations would aim to discover whether the capital.

discover whether the capital injections, announced last week, constituted illegal state aid to the two companies.

The Commission is expected to make a formal statement about the French government proposals today in Brussels.

Sir Leon Britten, the competition commissioner, who was attending yesterday's meeting of EC finance ministers in Luxembourg, said the Commission had to decide whether the capital injections were subsidies or normal investments.

"In the case of a public sec-

dies or normal investments.

"In the case of a public sector investment we must determine whether or not a private sector investor would have done the same thing," he said. "If it's a subsidy we would have to see if it conformed with EC competition rules."

Brussels is also likely to consider whether the French policy is compatible with other EC schemes such as regional aid or research programmes.

The capital injections are due to take place later this year, and it is unlikely that Brussels will be able to take formal pre-emptive action.

formal pre-emptive action.

By Leslie Colitt in Berlin

GERMAN neo-Nazi youths

hurled paving stones at a bus and cars carrying Polish visi-

tors across the border yester-

day as visa requirements for Poles were lifted by the Ger-

man, Italian, French and Bene-

The assault by about 250

youths happened at the border crossing point of Frankfurt on

Oder. Two people were injured on the bus, which was carrying musicians back to Poland. Sev-

eral Poles who walked across the bridge over the Oder river

frontier were spat upon and abused as they reached Ger-man soil. Similar incidents

were reported from two other

border crossings.
In contrast with the hostile reception, Mr Manfred Stolpe,

prime minister of Brandenburg state, which borders Poland

appealed for "hospitality and tolerance" towards the Poles

and leaflets were handed out to



Moscow faces prospect of unrest and widespread political strikes

By John Lloyd in Moscow

THE political strike weapon took on greater edge yester-day in the Soviet Union, as Georgia's president warned of a general strike in his repuba general strike in his republic from today and more miners backed political demands.

Mr Zviad Gamsakburdia,
the Georgian president, said
in a message to Mr Mikhafil
Gorbachev, the Soviet president, that the republic would
join "the demands of workers
on strike in the USSR".

While striking miners are

While striking miners are calling for the resignation of Mr Gorbachev and the Supreme Soviet, the Geor-gians' main demand is for the removal of Soviet interior ministry troops from South Ossetia, where violence between Georgians and Osse-tians is reported to be increas-

ing.
The Soviet government's fear is that, in the present politically dangerous period, the demands of the miners

CHANCELLOR Helmut Kohl has indicated a readiness to co-operate more closely with the opposition Social Democrats. The government spokesman said yesterday that Mr Kohl would be seeking a meeting as soon as possible with Mr Hans-Jochen Vogel, the SPD leader, writes David Goodhart in Bonn.

There has been growing

speculation about a temporary "grand coalition" to help deal

them to Germany.

Relations between Germans and Poles, strained since the

Second World War, are not expected to normalise until the

enormous economic gap between them is narrowed

Hostility among some Ger-

hart in Bonn.

protest over the price rises. Mr Thomas Kolesnichenko, a senior political analyst on the Communist party's main newspaper Pravda, said yes-terday that "this period recalls the Polish situation, when prices went up and there were huge protests. The workers may not take such things from a communist government now". Reports from the main coal-

fields in the official press and from independent news agen-cies said that representatives of opposition parties - such as the Democratic Russia party, the Ukrainian Republican party and others - were holding meetings over the

In the Kuzbas, the main coal basin in the Russian Federation and the most politically militant area, produc-tion was reported as being "almost at a standstill". The official news agency Tass said

German neo-Nazis assault Poles at border

CHANCELLOR Helmut Kohl with the integration of east

Kohl makes overture to opposition

Germany, but neither Mr Kohl's Christian Democrats

nor the SPD is yet taking the

idea seriously.

Before last December's election Mr Kohl expressed no

interest in inviting the SPD to participate in a "round table" for east Germany.

But in light of the increas-

ingly gloomy mood in the east, some sort of co-operation with the SPD although well short of

mans towards Poles peaked last year when a total of 20m Polish travellers visited Berlin

and towns in the border area.
Many sold alcohol, cigarettes
and food to earn D-Marks and
bought out the stocks of dis-

count shops.

Last week, Mr Dieter Heckel-

sian deputies about the calls by Democratic Union activists for pits to be taken over. in a report from the Don-bass capital of Donetsk, the independent news agency Postfactum said the Republi-can Party, the Rukh popular front organisation and other

front organisation and other anti-Communist movements were represented at a strike meeting on Saturday.

Postfactum quoted a local miners' leader, Alexander Ivashchenko, as saying the strike had been called "because we do not trust the Soviet President or government who have led the country to collapse."

According to Postfactum,

According to Postfactum, Ivashchenko, strike commit-tee chairman in a major pit complex, said the Kremlin "has no programme to get out of the crisis and in our present political system is incapa-ble of improving the life of

a coalition, now seems likely.

The offer of limited co-operation might not be attractive to the SPD who will

feel implicated in the govern-ment's past mistakes without being able to exert influence

over future policy.
On the other hand, if Mr
Kohl was to offer the SPD a

chair at his regular meetings

on east Germany with both sides of industry it will be dif-

ficult for them to turn down.

mann, head of Berlin's interior department, won the support of many Germans in the border

region but antagonised others by saying that Berliners could

not be expected to again toler-ate the "illegal trade, crime

and filth" brought in by up to

Mr Boris Yeltsin, the Russian leader, promised last week that he would seek to solve the miners' strike, fresh from his victory in securing extra powers and with the prospect of a popular election for his post in sight. Most observers believe that Mr Yeltsin must fulfil at least some of his promise to improve the economic situstion in Russia over the next two months, or risk a loss of

support.

Meanwhile, the authorities remain nervous of the effects of the price rises a week ago.

Leaders of the Belorussian republic are negotiating with engineering workers who walked out last week in pro-test at price rises. A group of Moscow's tradi-tionally outseent students

tionally quiescent students demonstrated for higher grants in front of the City Hall, claiming that the price reform had "turned student poverty into destitution".

weekend. He said the authori-

ties would keep strict watch on Polish offenders who would not

be allowed back to Germany.

His remarks were criticised sharply by Mr Norbert Meis-ner, Social Democratic (SPD) head of Berlin's economics

department, who warned against "hysteria" which served to fuel animosities against foreigners.

Many Germans were relieved when the Bonn government clamped down last October 3,

German unification day, on the

previously unlimited entry by Poles to West Berlin. The Ger-

man Construction Workers

Union yesterday called on

the Polish foreign minister, appealed to his fellow citizens to conduct themselves abroad

EUROPE IN



Albania to form government of experts

ALBANIAN prime minister, Mr Fatos Namo, said he would ask opposition experts to join a coalition, after the ruling Communists won a two-thirds majority in the first multi-party elections for nearly 50 years, Router reports

In his first interview with foreign media since the elections, Mr Nano said only a "government of experts" could stop political murest and end the deep crisis in Europe's

"People are tired of "People are tired or unnecessary political debat Now they need the basic conditions to work, to live better," Mr Nano told Remand the international television news agency

The 36-year-old reformist Communist said good experts had been elected to parliament from the four-month-old

opposition Democratic Party.
"We should co-operate with
the political forces present in parliament from this position: the best expert to tackle a problem will have the portfolio," Mr Nano said. Mr Nano, a university economist, was brought in to head a transitional covernment by President Ramiz Alia in February after unrest in Tirena during which thousands of protesters ture down a giant statue of late Stallnist leader, Mr Enver

Political sources said lift Name was virtually certain to be saked to head the government when parliament

Cyprus urged to cut deficit

The International Monetary
Fund has strongly urged the
Cyprus authorities to act now
to slash the budget deficit and
to reduced excess liquidity,
Andreas Haddinanas writes

The budget deficit has tripled as a percentage of GDP over the past two years. In a report prepared after a 10-day visit, an IMF team warned that, on current trends, the budget deficit could widen to 5-5.5 per cent of GDP this year, from 2.5 per cent in 1990 and 1.5 per cent in 1989.

merca o

Paleston in

The IMF praised Cyprus for the prompt action it had taken to cushion the effects of the Gulf crisis on the island's economy. The damage containment was successful warranting a temporary widening of the budget deficit and some relaxation of monetary policy.

employers and the government to prevent the illegal hiring of low-paid Polish building work-ers in Germany. Mr Krzysztof Skubiszewski, East German pensions rise The parties in Germany's ruling centre-right coalition have agreed that pensions in the former East Germany should rise by 15 per cent from July 1, appearant successions.

July 1, government spokesman. Mr Dister Yogel said, Renter reports from Bonn. After the rise, average sions in the economically depressed region will be around half those in west Germany.

Government officials said the extra cost of DM2.1bm (\$1.2bm) would be financed out of social security funds and not from the already overstretched government budget.

Mr Vogel said details would be announced after the cabinet formally approved the

French encouragement for Warsaw plan to join EC

By William Dawkins in Paris

FRANCE WILL support Poland's application to join the European Community as soon as Warsaw is able to meet membership conditions. This will be the main point of a friendship treaty to be signed today between Presi-dents Lech Walesa and Francois Mitterrand. It will be the first time Poland has signed an accord of this kind with a western

country and is expected to give a political lift to Poland's

negotiations for an association accord with the BC which is to come into effect from 1992. That would give easier access to Community aid and trade.

Poland's ambassador to Paris, Mr Gerzy Lekazewsky, said his country also intended to implement RC legislation at home, leading to a possible application for entry at the end of this decade or early next. The occasion for the French

treaty is a three-day visit istry. Any reduction will spening today by Mr Walesa, accompanied by three senior government ministers, club of creditor nations last \$2.9bn of loans to Poland, a much smaller exposure than France. during which the Paris gov-ernment will also offer a sub-stantial reduction in Poland's \$5.2bn (FF239bn) official debt to France.

Mr Mitterrand indicated on Polish television a possible cut of FFr2bn-FFr3bn, though the final figure will be settled and the French Finance Minwrite-off agreed by the Paris Club of creditor nations last month for all of Poland's \$33bn borrowings from foreign governments.
This will be a significant

gesture from France, Poland's second largest creditor. It comes only a three weeks after Mr Pierre Bérégovoy, the finance minister, critic-ised the US decision to write off 70 per cent of its own much smaller exposure than

Mr Bérégovoy warned that indebted countries might damage their own interests by seeking bilateral rather than multilateral debt reductions. Mr Lekazewsky emphasised that any debt reduction was of prime importance to Warsaw's attempts to revive the Polish economy.

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But some observers feel that the incoming government, cur-rently being put together by the nationalistic Centre party, could delay the proposed anti-trust and more liberal foreign investment legislation from becoming law.

ing a price cartel.

Hungary aims to speed the pace of reform By Judy Dempsey, East Europe Correspondent, in London

HUNGARIAN government will set up legal instruments over the next few weeks to speed up privatisa-tion, define property rights, and prepare the currency for full convertibility by 1998, according to Mr Mibaly Kupa, the finance mistature.

the finance minister.

Mr Kupa, who was appointed last December, made clear in an interview at the weekend that he is keen to press ahead with the reform package at a much faster pace. He wants to attract greater foreign investment into the country, encourage a broader-based market system, and inte-grate Hungary quickly into the European economy.

The government, led by the conservative Hungarian Demo-

too much time in pushing through legislation after it was elected (a year ago)." Mr Kupa believes the hositation was due to "a lack of a clear direction. There were several economic advisers [to Mr Joszef Antall, the prime minister] who had different views about the pace of change. This led to a certain

inertia in decision-making." However, following the reorganisation of the government last December, it appears that Mr Kupa's plans for implementing a strict monetary pol-icy, aimed at curbing inflation which is running at 35 per cent, and reducing the state's role in the privatination process, now prevail.

His sense of urgency has been prompted by the collapse of trade between Hungary and the Soviet Union, following the introduction of the dellar payment system in Jamany. This development has halped to cause a decline in helped to cause a decline in gross domestic product, which will contract by 4 per cent this year, and has increased Hun-gary's international payment

ohligations by \$2bn to \$3.95bn.
The legislative programme,
which Mr Kupa expects to be passed before the parliamen-tary recess in June, includes:

• Defining property rights
which will enable foreigners and Hungarians alike to buy and sell land. By 1994, Mr Kupa expects that half the state's property will be in pri-

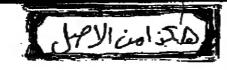
vate hands. Currently, less than 8 per cent of all property belongs to the private sector.

Transforming the Hungar-ian National Bank into a central bank to shape monetary policy and create greater com-petition among commercial banks in terms of interest rates and credits. • The maintenance of wage regulation as long as state

in the economy. At present, the centralised regulation of wages affects 80 per cent of the labour force. Despite this heavy legislative programme, Mr Kupa is confident that the programme will finally dismantle the vestiges of the former communist



Mihaly Kupa: keen to press ahead more quickly with



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· Canadian regional politics stronger By Bernard Simon in Toronto

THE search for a solution to Canada's constitutional prob-lem is likely to be further complicated by moves to broaden the reach of two increasingly influential regional parties, one in Quebec and the other in

The Bloc Quebecois, a break-away group of nine nationalist Quebec MPs, could be considerduebec MPs, could be considerably strengthened following a decision by the separatist Parti Quebecois to support the BQ in the next federal election.

Across Canada, the fledgling Reform Party of Canada, which becan as a movement.

began as a movement to represent the west's interests, decided at a convention in Saskatoon to seek support for its right-wing platform across the

country.

The Reform Party's platform of no special treatment for Quebec, fiscal conservatism and an end to official bilingualand an end to official bilingual-ism has struck a resonant chord in the past year, espe-cially in rural areas. According to recent opinion polls, the party has moved ahead of the ruling Conservatives in some parts of the west, especially Alberta.

The Reform Party has only one MP in Ottawa, but one of its members two years ago became the first senator to be

became the first senator to be endorsed by a popular vote.

The Parti Quebecois decision to throw its weight behind the BQ could cost federal Prime Minister Brian Mulroney's Conservatives valuable backing in Quebec. The Parti Quebecois, which is a provincial party, has quietly channelled its resources to the Conservatives in the past two federal tives in the past two federal elections, helping them achieve a virtual clean sweep in the francophone province. The Conservatives hold 56 out of 75 Quebec seats in the House of

The BQ was formed last year when the nine MPs split from both the federal Conservative both the federal Conservative and Liberal parties to give Quebec nationalists a stronger voice in Ottawa. The BQ, whose leader is former a Conservative cabinet minister, Mr Lucien Bouchard, has promised to run candidates in all 75 constituencies in the next federal election, likely to be held either late next year or in early 1983.

Salinas asks Ottawa to back free trade accord

PRESIDENT Carlos Salinas de Gortari of Mexico brought his initiative for a North American free trade area to Ottawa yes-terday, in a speech to parlia-ment emphasising the poten-tial benefits to Canada of a

US-Mexico-Canada pact.
Mr Salinas noted "very broad opportunities" for Canadian products and technology in Mexico, especially in telecommunications, public trans-



Salinas: Soothing opponents

port, irrigation and the envi-ronment. He also tried to soothe Canadian opponents of the trade deal by pointing to recent progress Mexico has made on cleaning up the envi-

During his three-day visit,
Mr Salinas will meet some of
the strongest opponents in
Canada of a tripartite trade
deal. They include Mr Bob Rae,
premier of Ontario, and Ms
Shirley Carr, president of the
Canadian Labour Congress.
His itinerary also includes a
visit to Montreal to meet Quebec Premier Robert Bourassa,
an avid supporter of the 1989
US-Canada free trade pact.
Recent polls indicate that

Recent polls indicate that just over half of Canadians oppose a North American trade pact. Labour and human rights groups have warned that free trade with Mexico would mean turther exploitation of low-paid Mexican workers and job losses in Canada. Several Canadian companies, especially in the motor parts ec-tor, have already moved plants to Mexico to benefit from lower

Peru produces about 60 per cent of the world's coca leaf from which cocaine is made.

Between 100,000 and 200,000

small growers and their fami-lies depend on it for their liv-ing. The draft bilateral agree-

ment recognises the need to

persuade these growers to sub-stitute their coca crops in return for legality, land titles, access to credit and other advantages of a free market

However, peasant coca-grow-ers look certain to comprise the main obstacle to the bilat-eral agreement. At last week's

conference, the leader of the People's Defence Front of San Martin, Peru's chief coca-grow-

ing region, denounced projected US aid to the military and the plan's lack of real economic alternatives. "We shall defend coca with our lives," he

Peruvians are starting to

measure the political costs against the financial carrot of co-operation with the US -

this year \$39.9m in aid to Peru's underfunded military and anti-narcotics police, with another \$87.7m in "drugs-re-lated economic aid".

This is equivalent to around per cent of the total US anti-

economy.

S America unhappy with US over cocaine issue

ANDEAN countries are becoming distilusioned with increasing US involvement in the struggle against the drugs trade. It also seems certain that the signing of Peru's bilat-eral agreement on military and economic assistance will be

further delayed.

An Andean Commission of Jurists' conference last week in Lima, concluded that few positive results had been seen from the US economic assistance. promised during last February's four-nation drugs summit in Cartagena, Colombia.

Representatives from the parliaments, judiciaries, armed parliaments, judiciaries, armed forces and popular organisa-tions in Colombia, Bolivia and Peru also expressed fears over the "militarisation" of the con-

This coincided with news from Bolivia that a US Galaxy transport aircraft had landed in La Paz with 90 tons of munitions for the country's anti-drugs effort, under controver-stal authorisation granted only hours earlier by the Bolivian

Congress.

A bilateral anti-drugs agreement between Peru and the US has been awaiting signature for several weeks. Available in draft form only, it coincides with the thrust of the 1990 Cartagens accord in accepting coresponsibility in the drugs problem and proposes a "joint venture" to confront it.

or cent of the total US anti-drugs budget, "maybe better than before, but hardly an equitable contribution," according to Mr Gustavo Gor-riti, a writer.

Foreign investment up in Venezuela

By Joe Mann in Caracas TOTAL direct foreign investment in Venezuela last year increased by 16 per cent to \$3.58bn, according to the Venezuelan government. In early 1990, the government decreed a liberalisation of the

foreign investment code.
This liberalisation essentially eliminated most of the problems foreign investors had been complaining about for years, including heavy controls on profit remittances, reinvestments, technology transfer and investments in certain eco-nomic areas formerly barred to

foreigners.
While some of the \$495m in while some of the year foreign investment last year was fresh capital, including the proceeds of debt-equity swaps, an important share was made up of reinvestments of retained assembly by foreign communics. earnings by foreign companies already in Venezuela.

Second space walk for astronauts

TWO astronauts who left their space shuttle to fix an antenna left the craft again yesterday for a more leisurely spacewalk, AP reports from Cape

Canaveral. Spacemen Jerry Ross and Jay Apt drifted back into the shuttle's open cargo bay yes-terday, less than 16 hours after re-entering the spacecraft following Sunday's emergency

The two made their unscheduled walk when the 17-ton Gamma Ray Observatory's antenna could not be extended by electronic signals from the ground. They shook the antenna loose, then got an early start on their intended

Flight directors said yester-day's space walk had gone as planned. Sunday's space walk was the first by Americans in over five years.

AMERICAN NEWS

Brazil shows perturbing isolation

Stephen Fidler reports on the annual meeting of the IADB

BRAZIL'S minister of economy, finance and planning does not mince words. Angered by the delay in a loan to Brazil from the Inter-Ms Zélia Cardoso de Mello delivered a ferocious speech to the usually subdued annual

meeting of the bank.

She described the decision to delay the \$300m loan as "illegal and unacceptable". The decision "put at risk the bank as a financial institution".

She sind that "t this was the She said that, if this was the

price for the bank's new capi-tal increase (the loan-delaying mechanism was introduced as part of the capital increase part of the capital increase negotiations), then it was an "excessive price" to pay. She even lectured the US on keep-ing its budget deficit in check. The loan was delayed for two months to signal the concern of of the Group of Seven indus-trialised nations, led by the US, about Brazil's \$8bn in interest arrears to commercial bank arrears to commercial bank creditors. After five months of

talks with the banks, progress on settling the backlog was The G7 saw the arrears as a threat to the international financial institutions to which Brazil is a large debtor. There was also concern in the G7 about Brazil's almost overt use of arrears as a bargaining chip with the banks. This was over-laid by a particular US worry that Brazil's behaviour could



add to the financial fragility of some of the large US banks. meeting who sympathised with the Brazilian position. As they saw it, the development bank was being used as a little more than a collection agency for

commercial hanks But, in going ahead with the speech, Ms Cardoso was ignor-ing the weekend advice of officials from some other Latin American governments.

They suggested the issue be allowed to blow over: an agree-ment with the commercial banks on arrears is all but completed and the US was expressing a willingness, once this had happened, to let the loan go ahead.

Partly because of this, her

tough speech - probably made with a domestic audience in mind – was viewed widely in Nagoya as underlining the increasing isolation of the administration of president Fernando Collor de Mello, not but also from industrialised countries led by the US and even its neighbours in Latin

It underlined to bankers and officials here what are seen as mistakes of style, tactics and substance in the Collor administration's international financial dealings.

First, style: A speech in the style of 1980s Brazilian finance

inisters was not viewed as the most constructive, in front of an audience of sceptical Japanese financiers waiting to be convinced of the region's widely vaunted economic transformation. It reinforced prejudices that the administra-tion in Brasilia is becoming more aloof and insular. Second, tactics: If Brazil had

Second, tactics: If Brazil had offered token payments to bank creditors six months ago, it may well have avoided tangling with the G7 and conceded less to the banks than it now has. Its tactical approach to the negotiations played into the bankers' hands, it is said, and further soured relations with the bankers.

By contrast, Argentina, which is paying only \$50m a month in interest — a fraction of the scheduled amount — is

of the scheduled amount - is now viewed more constructively by bankers. It is meanwhile reducing its debt through privatisations where

equity.

The most significant issue,



PLANS to raise insurance premiums paid by US banks to Some consider the commit-ment by the administration to shore up the federal fund which protects depositors could result in a cut in lending and delay the end of the reces-

sion, according to the main

economic reform to be the most important issue, despite the lack of success in tackling Brazil's apparently intractable economic problems. It is this which is worthy of internabanking associations.

Their complaint comes as both the recapitalisation of the tional support, they argue.
Another, and growing, school, holds that the current administration is already a bank insurance fund and the Treasury's proposals for longer term restructuring of the industry have come under attack from a wide range of affected parties. These objections are likely to be aired at Senate and House banking lame duck economically and that a golden opportunity for reform has been lost because of inept economic management. Whatever the truth, Brazil

committee hearings this week. The Federal Deposit Insurcontinues to disappoint its many sympathisers. ance Corporation has proposed raising the premium paid by banks from 19.5 cents to 23 cents for every \$100 of deposits, following a 7.5 cent rise last year. This is needed as the first stage of a rescue intended to prevent the fund becoming insolvent over the next 18 months as more banks fail.

The groups – the American Bankers' Association, the Asso-ciation of Bank Holding Companies, the Association of Reserve City Bankers and the Consumer Bankers' Association - argue that the industry will have to pay an additional \$3bn in premiums this year, compared with 1990, which will cut into earnings and capital

"Any decline in capital will affect the ability of banks to lend in their local areas. In parts of the country still in the

US bank insurance

parts of the country still in the throes of recession, the increase in assessments will come almost entirely from capital and may delay recovery in those regions," they say.

Moreover, the groups argue that the loss of \$3bn a year in retained earnings useable for capital is roughly equal to a loss of almost \$25bn a year in new credit that would otherwise bave been extended.

Separately, controversy has

Separately, controversy has developed over proposals to cut deposit insurance coverage. Local and community bankers

Local and community bankers are opposing limits on the number of deposits to be protected (as well other proposals for nationwide branch banking), which, they believe, would favour large banks.

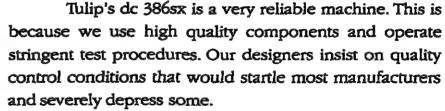
By contrast, Wall Street securities houses, led by Merrill Lynch, are opposing a related proposal to remove insurance protection from brokered deposits, funds placed at banks and savings bodies by brokers.

brokers.
These bundled deposits carr higher returns while still enjoying federal insurance coverage. The administration argues that such brokered deposits have allowed weak banks and savings and loans to

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inc: VGA mono monitor and DOS 3.3). Don't pay more for less. For more details call our Sales Support Department on Freephone 0800 521146 or see us at the Which Computer? Show 23-26 April 1991 at the NEC Birmingham, Hall 5, Stand 5412. Or clip the coupon.

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LDP leader's exit may be temporary

MR Ichiro Ozawa, who resigned yesterday as leader of Japan's ruling Liberal Demoters - an old man being set upon by a group of men young enough to be his sons. crats, is one of the new, younger generation of Japanese politicians to have established himself since the Recruit share dealing affair damaged or destroyed the reputation of course of his elders. Some analysts also saw in the Tokyo result a vote against the foreign policy of Mr Ozawa, notably his efforts to rally national support for the US-led forces in the Gulf. Mr Taka-resk Minneyment the head of a yoshi Miyagawa, the head of a private political research centre, said yesterday. "This is a warning from the people that Ozawa's policy is unpopular, both his foreign policy and his domestic policy."

But other observers said the utation of some of his elders.

Many in the LDP believe the 48-year-old Mr Ozawa is unlikely to be out of politics for long; some say he could back in office before the end of the year - possibly as a cabi-But other observers said the LDP's success outside Tokyo ahowed the result in the capital had less to do with policies than with the clash of personalities, Mr Takashi Inoguchi, a resistence of white a fine to the control of the co

Mr Ozawa's internationalist approach in politics was being blamed in some quarters yes-terday for his losing the Tokyo gubernatorial election. He played a large personal role in international relations. He returned only a few days ago from meetings with President Bosh and President Gorbachev.

However, any disruption to Japan's relations with the US and other foreign countries is likely to be short-lived since the substance of Japan's for-eign policy is likely to remain

The LDP took some consola-tion yesterday in the fact that the party made overall gains in prefectural assembly

But in Tokyo, the LDP appeared to have underesti-mated the strength of the sympathy vote for the incumbent, Mr Shunichi Suzuki, who was widely seen as the victim of bullying from party headquar-

Liberia linked Pakistan begins Afghanistan to Sierra Leone peace initiative border battles

professor of politics at Tokyo University, said: This was a vote about local not about national issues."

That may be to play down the result too much. After all, Mr Ozawa has become the first

senior LDP official ever to

resign after a local election

The fact that Mr Obuchi is a senior Takeshita faction figure

shows that the faction's lead-

ers will continue to support the administration of Mr Kaifu.

By William Keeling in Lagos

THE Liberian rebel leader, Mr Charles Taylor, has been accused of giving active support to the recent insurgency in neighbouring Sierra Leone in which more than 50 people have been reported killed.

Dr Ahass Bundu, the executive secretary of the Recommic Community of West African States which is spearheading the peace efforts, said that he had evidence of Mr Taylor's direct involvement in the

inside the LDP

By Farhan Bokhari in Islamabad PAKISTAN'S government yesterday said it was embark-ing on an initiative to seek a political solution to end the continuing conflict in Afghanistan

As a first step, contacts would be made with relevant states including Saudi Arabia, Iran, the Soviet Union and the US, Mr Sheharyar Khan, the foreign minister, said. Pakistan had previously backed the Afghan Mujahideen rebels in their 12 years of conflict with

the Soviet-backed government

 Switzerland has offered to host informal talks between the two sides in the fighting in Afghanistan, the foreign minisber, Mr Rene Felber, sald yesterday, Reuter reports from

Mr Felber was speaking after a five-day visit to Iran and Turkey, where he met Iranian President Akhar Hashemi Rafsanjani and Turkish President

said yesterday it was holding 628 Iraqis and other nationals in connection with alleged war crimes and would start the first

trials within two weeks.

Mr Abdul Aziz al-Dakhil,
Ministry of Justice under-secretary, said the detainees
included high-ranking Iraqi officers accused of torture and murder, crimes which he said could carry the death penalty. He said other nationals – al-though he would not say how

By Mark Nicholson in Kuwait City

THE Knwait Ministry of Justice many or of what nationality said yesterday it was holding — were also being held for alleged collaboration with the Iraqis. Mr al-Dakhil said that in some cases this crime might some cases this crime might also be punishable by hanging.
Allegations against some of the 628 are still being investigated. Mr al-Dakhil said at least 50 of the Iraqi soldiers being investigated had been handed over to Kuwait by the allied forces after liberation.

held "in a normal court under martial law", he said. Three civilian judges and two Kuwaiti military officers will preside over the most serious cases. Proceedings will be open to the press and public only at the

press and public only at the judges' discretion.

Mr al-Dakhil said that the International Committee of the Red Cross had visited each detainee under investigation.

Each of the accused will be allowed a defending lawyer and Mr al-Dakhill said tracis would.

be free to choose legal assis-tance from Baghdad if they wished. The defendants' right to appeal will be limited to the power of Sheikh Sand al-Abdul-ish al-Sabah, the Crown Prince, to revise punishment at his dis-

cretion.

Mr al-Dakhil, who will represent Enwait this week during talks in Riyadh with Iraq over the exchange of prisoners of war, said frag still held almost 5,000 Kuwaiti soldiers and civil-ians. Iraq has so far returned

more than 6,000 captured

Kuwaitis. He said Kuwait had detained "a few" non-Kuwaitis who were seeking entry to the country and whose identity he said was still being investigated. Asked whether the Justice

Asked whether the Justice Ministry was investigating widespread reports of abuses against Palestiniens in Kuwait, including killings, Mr al-Dakhli said he was "not aware" that any such cases were being looked into by the ministry.

implement tax reforms was meant to "ease the lives of the Arab population". Few details of the tax reforms were given, but heavy taxation of local businesses was set to be cut and new indus-

Kuwait to start war crimes trials in two weeks Lilley seeks contracts for UK

By Michael Cassell, **Business Correspondent**

MR PETER LILLEY, the trade and industry secretary, yester-day embarked on a three-day mission to Kuwait as part of a British bid to win a share of

British bid to win a share of reconstruction work in the aftermath of the Gulf war.

Mr Lilley, who was accompanied by a group of businessmen, will be pressing the Kuwaiti authorities to ensure that British companies have an equal opportunity to obtain a share of the work available.

There were complaints from

share of the work available.

There were complaints from British companies that they were, in effect, excluded from the first phase of rebuilding contracts, let immediately after the cessation of hostilities, with most of the work going to the US Army Corps of Engl. the US Army Corps of Engineers. The British government is anxious to ensure that British companies do better in subsequent stages of reconstruc-

Mr Lilley will meet the Kuwaiti crown prince and other ministers during his visit and also will discuss the property for longer-term trade between the two countries. He said that his delegation would emphasise the experience and expertise of British companies

expertise of Eritial companies, particularly in fighting the country's oil field fires. He added: "Before hostilities broke out, British trade with Kuwait amounted to something like 10 per cent of manu-factured imports and it seems likely that it will be a higher proportion in future."

Among the businessmen accompanying Mr Lilley are Mr Bill Pirie, a director of Sir Alexander Gibb and Partners and representing the British Consultants Burean, Mr David Cawthra managing director of Balfour Beatty, Mr Anthony Cotton, a director of Hanson Trust, representing the Build-ing Materials Council, Mr Ron-ald Gazrick, chief executive of Weir Group and Mr David Weir Group and Mr David Douglas-Home, chairman of the Committee for Middle East

Shots from embassy Police said yesterday that up to 24 shots from automatic weap-ons had been fired from the Iraqi embasay in Stockholm early on Sunday morning at protesting Kurda, Robert Tay-lor writes from Stockholm.

The trials, which will be conducted individually, will be Israel frees 1,000 Palestinians before Baker talks

for talks with the government.

Although officials denied it, the announcement appeared timed to impress Mr Baker, whose visit is the latest stage in Washington's efforts to promote an Arab-Israeli peace settle-ment in the wake of the Guif war. Mr Baker, on his second trip to the region

Baker, on his second trip to the region since the war ended, will also visit Egypt and Syria.

The US has called for both the Israeli and Arab sides to make "confidence building" gestures to help smoothen the path to a proposed regional peace conference. Mr Baker, who has sought to lower expectations of what may come

THE Israeli authorities last night announced the release of more than 1,000 Palestinian prisoners and the easing of the tax regime in the occupied territories hours before Mr James Baker, the US secretary of state, arrived unless there is a breakthrough soon. "The reason for the trip was because we don't know how long this window of opportunity might last. We don't think things should be permitted simply to

> "It's been over three weeks since we were in Israel and almost four since we were in Riyadh [on his initial post-war visit to the region], and the president and I felt that it's time to try and push and their that its dule by and paint the envelope a little further if we can make some progress."
>
> Mr Baker does not see scope for any grand Middle East peace plan and believes the only way forward is

through a step-by-step approach with the US acting as a catalyst. In particular, he has been looking at the possibility of "confidence building" as a preliminary to more formal

restorations.

Testerday's Israeli announcement might be regarded by the US as a step in the right direction. Mr Baker is also seeking from the Arabs a less hostile attitude towards Israel.

Ministry control.

An Israeli Defence Ministry statement said that the prisoner release was prompted by the end of the Moslem fasting month of Ramadan, which concinnes this week. Similar releases have frequently taken place in the past, though usually of smaller numbers. Israel holds a total of about 15,000 Palestinians from the

tries will be tax-exempt for three years to encourage much-needed investment. A key part of Mr Baker's task today is to seek ways of reconciling Israel's refusal to allow the Palestine Liberation Organisation any role in the peace process with the Palestinian insistence that the FLO must at least play an indirect part indirect part.

Despite the prisoner releases, Mr.
Baker is likely to take a tough line with
the Israelis about recent actions by the
government of Mr. Yitzhak Shamir, the prime minister, including deportations from the occupied territories and fur-ther settlements of Soviet immigrants



Kurds grab armfuls of bread as they swarm over a supply lorry at the Iskveren refugee camp in south-east Turkey. It was the first food for up to six days

poll. The margin of Mr Suzu-ki's success indicates a wide-spread disenchantment in the capital with LDP rule. Mr Ozaws and Mr Obuchi, his 53-year-old successor, both belong to the intra-party fac-Immigrant influx raises spectre of Israeli inflation

Hugh Carnegy reports that planeloads of Soviet newcomers are placing a huge burden on the economy tion headed by Mr Noboru Takeshits, the former prime min-ster, the largest grouping

SRAKLIS who had grown used over the pest year to television pictures of immigrant Soviet Jews arriving planeload by triumphant plane-load got a shock recently when instead they were shown Soviet newcomers sliting through discarded vegetables

"Olim (immigrants) are hun-gry and angry," read a placard at a demonstration by the unemployed outside the prime minister's office a few days

Such stark images remain the exception, not the rule. But now that the drama of the Gulf war is past, the daunting issue of how the economy will cope with huge Soviet immigration has returned to centre stage. The scale of the task was signalled in this year's budget, passed by the Knesset last month. It contained a threefold increase in spending on immigrant absorption, which for the first time will total more than defence expenditure. In the nine months covered, more than shekels 12bn (£3.06bn) is to go on immigra-tion, out of the budget total of shekels 66.5bn.

nad evidence of Mr Taylor's
direct involvement in the
fighting in Sierra Leone.
Dr Bundu's accusation follows an unexpected visit by
President Joseph Momoh of
Sierra Leone to Rigeria on
Sunday. Diplomats report that
during a four-hour meeting
with President logahim Babanside the splict of provision As a result, the budget deficit, which in the years following a 1985 austerity package gida, the subject of provision of arms and ammunition by Nigeria was discussed.

Both countries are members of the task force which inter-vened in Liberia last August. was virtually eliminated, is set to at least double as a percentage of gross domestic product from 4 per cent in 1990. The outgoing budget director of the Finance Ministry predicts a A ceasefire has been in place but Mr Taylor has yet to recoglevel above 10 per cent.
This surge back into deficit

inevitably raises the spectre of the early 1980s when inflation hit 450 per cent, deficits rose to 15 per cent of gross domestic product and foreign debt was almost 80 per cent of GDP. The Bank of Israel, which has rec-ommended the deficit should not be allowed to exceed 5.5 per cent, has already warned of these risks. The rationale is that, with

foreign currency reserves buoyant for now, the country can afford short-term deficits because the immigration they fund will eventually generate sufficient growth to pay the hills. It is a path successfully followed in past immigration waves in the 1950s and 1960s. But will it work again? Inmigration last year totalled 200,000 — the vast majority Soviets. The Gulf war alowed the pace, but at least as many are expected in 1991, and per-

GDP (Annual % change)

haps more than 300,000. Within three to five years, the country's present population of 4.7m is set to rise by a fifth by immigration alone. "If you look for a solution to this in the economic text books, you won't find one. I know, because I've looked," laughs Mr Shlomo Ma'oz, adviser to Mr Yitzhak Moda'i, the finance minister.

The prospects of achieving economic performance to match this growth are so far scarcely encouraging. After two stagnant years, GDP expanded by 4.6 per cent last year and the business sector grew by 5.5 per cent. But the population growth meant per capita income declined slightly. This year, when most of an estimated \$2-3bn cost of the Gulf crisis will be felt, Bank Happallm's economists project GDP growth at around 6 per cant based on 200,000

Tourism arrivals by air ('000's)

newcomers, a figure below gov-ernment estimates of what is necessary.

Investment in fixed assets is on a fast-rising curve, coming off declines in 1988 and 1988 to reach 16 per cent growth in 1990 and likely to expand by another 40 per cent this year. But much is pouring into short-term construction to

house the newcomers.
So far, inflation, at around 18 per cent, has not surged. But per cent, has not surged but unemployment, now around 10 per cent, is set to rise and remain high for some time to come, compounded by a grow-ing indigenous labour force. Perhaps the blackest feature is a near stagnation in export growth, which is regarded as the key to long-term sustain-able growth. With foreign borrowing requirements estimated at up to \$20hn over the next

five years, the Finance Minis-

inflation (Annual % change)

iry says annual export growth of 13 per cent is required. But exports grew just 1 per cent last year and are not expected to be much better in 1991, partly because of a disastrous collapse of tourism revenues following the Gulf crists. Israel has relied for years on

huge levels of foreign aid -principally more than \$3bn in annual civil and military grants from the US – to bridge the gaps in its financing. It is the gaps in as insating, it is presently seeking to increase this aid — all non-loss gifts - appealing to the US Government and the Jewish diaspora. for more and, most recently, receiving pledges of help from the German government. But these sources may not be enough to plug the gap for

A long-term surge in produc-tive output is needed, and most politicians and officials agree

Govt, budget deficit (New Sheqatim mn)

-1,000

-2,000

-3,000

4,000

-5,000

-6,000

-7.000

that requires a further signifi-cant shift to the private sector away from the traditional socialist-styled economy.

This process began in 1985, and there has been some prog-ress, particularly in the capital markets. But it has been slow and the immigration issue has produced contradictory signals over how to continue. Certainly a number of key

reforms proposed over the past year have either been watered down, delayed or blocked. A down, delayed or blocked. A package produced amidst great fantare last September by Mr Moda'i has never been implemented. Its plans to break down rigidities in the labour markets were blocked by the powerful Histadrut trade union federation and its political allies. Proposals to liberalise imports are not due to be

brought in until September. Privatisation, a central plank of the reform plans since 1985, has also proceeded extremely slowly, with the only significant sell-off in a large state enterprise being the flotation last September of a small stake in Bezek, the telecommunica-

tions monopoly.
For the time being, an immigration-induced economic crisis remains in the future. But few doubt it is a real prospect.
"By 1993, we will have to raise
a lot of money abroad," said
Ms Nadina Baudot-Trajtanberj,
a senior Bank Happalim economist. "It is very important to get sustainable growth under-

Peking posts given to regional reformers

TWO of China's leading economic reformers - Zhu Rongi, the extrovert mayor of Shanghai, and Ye Xuanping, the respected governor of the southern province of Guangdong - have both been elevated to senior posts in Peking by the current session of Chi-na's National People's Con-

But while Mayor Zhu's appointment to be one of five vice-premiers almost certainly enhances his role, Governor Ye is losing an important power base in China's most prosperous and economically open province with his appoint as a vice-chamman of the relatively weak Chinese People's Consultative Political

Conference. The primary difference is that Peking's hardliners do not trust Ye, who has been build-ing Guangdong into a free-wheeling relatively autonomous province adjacent to capitalist Hong Kong.

Zhu, on the other hand, appears to have the ear of the current leadership and is said to have been promoted at the behest of Deng Kiaoping, China's veteran leader, who spent several weeks in Shanghai earlier this year.

The appointment of Zhu, who is 62, was announced yes-terday. It is expected to give him greater authority, both to speed up the development of Shanghai and to argue for economic reforms across the country. But his influence will be balanced by the appointment of another vice-premier, Zou Jiahua, 64, a minister of the State Planning Commission, and more conservative.

There has been some criticism that Zhu, who is currently in Europe promoting Shanghai, has developed his own personality cult. For that reason he dislikes a tag of "China's Gorbachev", which he has here cover by some foreign. has been given by some foreign newspapers, knowing the dam-age this can do him in Peking. In his new job, he will be less in the limelight.

He became mayor of Shang-He became mayor of Shanghai in 1988 and gained a reputation as a pragmatic leader with deft handling of Shanghai's student protests during the 1989 Tiananmen Square crisis, which brought order to the city without a shot being fired. At that time Jiang Zemin, now general secretary of China's Communist party, was the city's party chief.

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Zhi believes in harnessing foreign investment and private enterprise to speed up develop-ment, but has shown no inter-est in drastically changing China's Communist system. He has begun to shake up some of Shanghai's heavy-handed bureaucracy,

and has made the city one of

the easier places in China for foreign companies to work in He has also reopened Shanghai's stock exchange, closed since the Communist takeover. But, most important of all, he has launched plans for a \$10bn (£5.6bn) redevelopment in an area called Pudong, across the Huangpu River from the city centre.

Sino-British talks progress By John Ethott

TALKS between British and Chinese officials in Peking on Chinese officials in Peking on Hong Kong's proposed HE\$100bn (27.2bn) airport are to continue today in the hope that an improvement in the atmosphere yesterday might lead to an agreement that would allow the project to go shand

Mr Douglas Hurd, the Brit-ish foreign secretary, said the talks were "serious and complicated" when he arrived in Houg Kong last night at the end of a five-day trip to China.
Late on Sunday there was some easing of the tough line that China had taken earlier on issues such as Peking's ability to continue to influence decisions on financial nolicy us on financial policy

Boost state power, says Shekhar MR Chandra Shekhar, the

Indian prime minister, yester-day sought to strengthen his image as a non-partisan head of government with radical proposals for reinforcing the federal character of the union by giving more powers to the

in a statement intended to focus debate during the elec-tion campaign on more long-term issues, Mr Shekhar, a veteran socialist, said: "India is not changing fast enough to keep pace with the rest of the world. Now is the time we must display courage and accept the reality of the emerg-ing trends in the world." Criticising the excessive cen-

tralisation of administrative and economic power in the country, Mr Shekhar called for

a programme to provide more autonomy to the states and dis-trict and local councils. His most radical suggestion was to propose that larger states might be split in consultation with them and "in keeping with cultural aspirations and [criteria of] administrative effi-

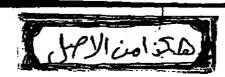
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Mr Shekhar's statement is intended to capitalise on the growing resentment of the states at the power of the central government and at delays in obtaining funds or project approvals from New Delhi Reflecting this, Mr Biju Patnaik, the chief minister of the eastern state of Orissa, recently threatened to secode in a gesture designed to arouse public attention. "If I do not revolt, the people of Orissa will

revolt", he said.

Reflecting similar frustrations, regional movements have also been springing up in such unlikely states as Gujarat, Bihar and Uttar Pradesh desh - the latter with a population of 120m.

in issuing what he described as a personal statement, Mr Shakhar hopes to take advan-tage of the reputation he has won as prime minister to set himself at the head of a reformist movement. If no party emerged with a clear majority in the election to be held in late May, he would then seek to stake his claim as a prime minister above factional poli-tics in this vein, he yesterday criticised other parties for raising "obsolete ideas on religion and caste."



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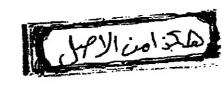
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WORLD TRADE NEWS

EC set for dumping duties on Japan audio cassettes

This suropean Commission is this week set to impose defini-tive anti-dumping duties on Japanese audio cassettes, in a move seen as controversial by some EC member states. At the same time, the Com-micsion many indicate whether

At the same time, the Commission may indicate whether it intends to proceed with more contentious plans to impose anti-dumping levies on imported Japanese audio tape.

This is used in the manufacture, inside the EC, of cassettes, but is being examined as a separate part of the "material injury" caused to EC producers.

rial injury" caused to EC producers.

Though the Commission has not finished preparing the audio tape dossier, it is already being seen by lawyers familiar with the case as a new "screwdriver" rule designed to keep out imported parts and components, similar to the EC regulation that the General Agreement on Tariffs and Trade (Gatt) outlawed last year.

The Commission last November imposed provisional duties ranging from 14.7 to 22.3 per cent on cassettes imported from Japan. These are now expected to be set at 22.24 per

ted to be set at 22-24 per

But the methodology used in the case has attracted criti-cism. The UK, Ireland, the Netherlands, Luxembourg and Denmark are unhappy with the

While it is normal in antidumping cases to go back three to four years, in this instance the reference period has been set further back in 1985-88. The

THE European Commission is ket share and turnover in 1985, and on the prices they would have needed then to obtain a

12 per cent profit. But from 1985 to 1988, Com-mission officials admit, market share of cassettes imported from Japan fell significantly.
That is one reason why audio tape imports are being examined, and indeed, they were originally being treated as part of the same case, opened in

anuary 1989. Commission strongly defend the methodol-

The dossier is already being seen 'screwdriver' rule designed to keep out imported parts and components

ogy used in the cassettes case, arguing that anti-dumping practice everywhere always concentrates on what is required to remove the "total injury" to domestic producers.

Moreover, one official adds: "I can categorically state that the amount of injury calculated between 1985 and 1988 does not correspond to the measure that will be promeasure that will be pro-

The dumping margin is understood to have been calcu-lated at nearly 60 per cent. "We can justify what we've done," the official stresses.

The Commission maintains The Commission maintains it can take many years to establish the effect of dumping, and that the purpose of starting in 1985 was to "use it as a theoretical reference for the future".

Rather than seek to re-establish the status quo ante, offi-cials say they are trying to cre-ate the conditions in which EC producers can go back into cas-sette models withdrawn as loss-makers in 1985-88.

"Unless they can go back into some of these models they will go under," one official

The Commission also points out that although the market share of direct imports from Japan fell during the reference period. Japanese companies period. Japanese companies also imported from South Korea, Hong Kong — also the subject of provisional antidumping levies — and the US. Sales swelled in absolute terms, "at the same injurious price"

On the separate inquiry into tapes, the Commission denies any intention to reintroduce any intention to reintroduce the anti-circumvention provisions ruled illegal by Gatt. Officials claim, moreover, that Japanese producers have themselves argued that the EC should confine its investigation to whether parts and components are being dumped as a way of evading duties on the finished product.

Lawvers in the case argue

Lawyers in the case argue that the Commission is trying to break new ground in anti-dumping practice by calculating injury on an item which not a "like product".

Hungary at impasse on Brussels farm trade

HUNGARY has reached an impasse in its negotiations on an association agreement with an association agreement with the European Community, Nicholas Denton reports from Budapest. Talks are stuck on free trade in farm products and the timing of Hungary's approach to the EC, Hungarian officials said yesterday. —Without concessions on agriculture, we cannot have a

agriculture, we cannot have a true association agreement." Mr Janes Martonyi, state secretary at the Ministry of Inter-national Economic Relations, said. It would be "one-sided". Hungary has sought cuts in levies on pork, poultry, fruit and vegetables without a forand vegetables without a formal EC response. A Hungarian foreign ministry official said the EC had only weeks to avoid jeopardising the still-attainable target of associate membership by the start of next year.

Mr Martonyi said Budapest moved never accept a move to

would never accept a move to free trade in two stages. The EC says Hungarian reforms should be reviewed after five years before transition to asso-

-We believe this is a kind of mistrust," Mr Istvan Kor-mendy, of the foreign minis-try, said. The third obstacle is try, said. The turns of the second in Hungarian insistence, against EC hestiancy, on reference in the association accord to full Community membership.

Budapest has centred its for-eign policy on early accession, planning a formal application next year and full membership in the mid-1990s. The associa-tion talks come as it relies more on the EC to make up for insolvency of the Soviet Union.
Exports to the EC rose by a quarter last year, overtaking exports to east Europe. Hungary needs to do this again this year as the Soviet market. fails more rapidly. Rungarian exporters face their biggest test this month as the old socialist trading system dies. They used a loophole to carry on trade in transferable roubles, the unit of account of the Comecon trading bloc, until the end of March. the end of March.

In the process, Hungary can up a possibly worthless trans-ferable rouble surplus with eastern Europe in January and February equal to over \$500m (£282.4m).

EC urges US to speed Gatt talks

THE EC's chief foreign trade negotiator yesterday urged the US Congress to give the Bush ninistration powers to conchide the Uruguay Round of world trade talks this year, Reuter reports from Brussels. "As soon as the US Congress

decides on the extension of the administration's negotiating mandate, we shall be able to press on towards the remain-ing political decisions," Mr Frans Andriessen, EC external relations commissioner, said. The current round of trade ralisation talks under the

ment on Tariffs and Trade (Gatt), stalled in December when the EC refused to promise big enough farm subsidy

Talks have since resumed in Geneva, but the US administration's negotiating mandate expired on March 1. It has asked for a two-year extension, but Congress has yet to decide whether to grant the so-called fast track authority, in which it agrees to vote on the admin-istration's legislation without "It would be a great error if the Uruguay Round were not concluded and ratified this year," he told a seminar run in Brussels by the Europeen Insti-tuta, a Washington "think-

Mr Andriessen said the dis-cussions had broken down because agriculture had been allowed to overshadow the other 14 trade areas under negotiation.
The Community's position

on agriculture was not fully understood or appreciated, he

Caracas seeks European petroleum stake

By Joe Mann in Caracas

VENEZUELA's national ofl company, Petroleos de Vene-zuela (PDVSA) is making new efforts to increase its presence as an investor in Europe's

oll refining and distribution systems in Germany, Sweden, Belgium and the US, PDVSA recently signed agreements with British Petroleum, Elf Aquitaine, Ente Nazionale Idrocarburi (ENI) and Veba Oel, calling for increased co-operation in a variety of

A key element in these agreements is the determina-tion of PDVSA and the European companies to seek new

inint-venture business opportu-nities in petroleum refining and distribution systems in

Europe.

This could involve purchasing interests in existing refi-

new ones. The Venezuelan oil company, which last year exported an average of 1.88m barrels a day (b/d) of crude oil and refined petroleum products, is investing heavily to increase its petroleum production and exports over the next decade.

Clearly, the agreements with European oil companies are part of PDVSA's global plans to ensure new markets for its future exports. But this search

for such markets could pit Venezuela against fellow-OPEC members, such as Saudi Arabia, which are trying to achieve similar goals.

PDVSA has made a good holds 50 per cent interests in important oil-refining compamies with Veba Oel (Ruhr Oel) and Neste Oy (Nynas Petro-leum). PDVSA and Veba were among the international oil companies hooking into investment possibilities in refinerles located in what was formerly

the eastern bloc. In Venezuela, PDVSA and ENI are partners in large petro-chemical ventures. BP and Elf

are also working with PDVSA

interests in buying or develop-ing new oil refining capacity in Europe is to make use of its clients long-term oil supplies clients long-term oil supplies from a producer outside the politically-volatile Middle East. PDVSA holds large reserves of conventional crude oil, and has the world's largest reserves of extra-heavy crude and bitumen in an area called the Orinoco Belt. But to exploit these heavy oil deposits on a these heavy oil deposits on a commercial scale, PDVSA needs to find foreign investors, to help build refining plants

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Capping Third World arms bonanza

Peter Montagnon on ways to control the growth in weapons trade

NE of the most urgent tasks facing the developed world after the Gulf war is to find a way of preventing the proliferation of chemical, nuclear and other advanced weapons hibo unsta-

advanced weapons into anal-ble developing countries.

"There is now a strong feel-ing alroad," says one US offi-cial, "that we cannot allow more or less unfettered trade to continue."

Yet finding a way of stopping the trade, which gave Iraq chemical and missile capability and brought it close to nuclear capability, will take a lot longer than it did to oust President Saddam Russein's forces from Krasait

from Kawait. Western officials say that only now as they begin to grap-ple seriously with the issue have they discovered quite how complex it is. And they are reluctant to be panicked prematurely into any grandi-ose bureaucratic solutions that

ose buresucratic solutions that might create more problems finan they solve.

One possibility, which has been aired by strategic trade experts in the US though not so far espoused by the Bush administration, might be to strengthen the export control regime managed by the 17-nation Co-ordinating Committee on Multilateral Export Controls (CoCom). CoCom groups all of Nato minus Iceland but plus Japan and Australia.

It is widely seen as having been successful in delaying the development of high technology weapons by the Soviet

ogy weapons by the Soviet Union and China and is looking for a new role in the post Cold War era.

The idea may be considered, at least in the corridors, at the high-level meeting planned by CoCom in Paris later this month but officials say the whole debate remains, for the

whose debate remains, nor the time being, ad hoc. In the short run, the empha-sis seems likely to be on strengthening and upgrading the west's existing range of the wist's existing range of institutional arrangements including the Nuclear Non-Pro-liferation Treaty, the Missile Technology Control Regime and the Australia group which is concerned with chemical

weapon development.

These specialist bodies seek to limit nuclear, missile and chemical weapons proliferation respectively on a world scale. The focus of CoCom has always been exclusively directed towards preventing weapons and sensitive technology maching the Soviet Dulon. ogy reaching the Soviet Union and China.

and China.

One of its most sensitive tasks, at which it has been relatively successful, has been to limit exports of so-called dualuse equipment — high technology goods which can have both civilian or military uses. The three specialist arrangements also involve restrictions on also involve restrictions on dual-use items. For example, the Australia Group imposes restrictions on the export of precursor chemicals which are needed to produce weapons but may also have civilian use. CoCom has much broader

experience in the dual-use field, but it is still directed against the Soviet Union and China. Now that the Cold War is over the list is being radi-cally scaled back and may no longer be an appropriate basis for controlling trade to developing countries.

More important still, the Soviet Union and China need to be involved in any effort to stop weapons proliferation in the developing world as they are themselves important sup-

Officials say there are also a number of other serious obstacles to a consensus on curting arms proliferation in the developing world. Among them is the question of deciding which countries should be targeted by export controls. Up till now the question of how far material restricted by CoCom-should be made available to countries outside its immediate target list has been a matter of national discretion. Some CoCom countries are likely to resist the creation of a new regime which limits their right to trade.

The emphasis is likely to be on strengthening the west's existing arrangements to limit nuclear, missile and chemical arms proliferation

Some "friendly" developing countries such as Brazil are themselves large arms exporters. Their involvement is also crucial, but it is not clear that they could form and the countries. whether they could form part of the core group of countries applying controls. And the need for security has to be balanced with the need to avoid giving grounds to developing countries for complaining that they are being denied basic technology needed for economic development,

In a recent report the US National Academy of Sciences, warned that there were no easy answers to the problem of

export controls.
It added, however, that there was insufficient co-ordination between CoCom and the other multilateral arrangements established to address nuclear, missile or chemical exports. This should be improved with a long-term goal of eventually consolidating the arrange-

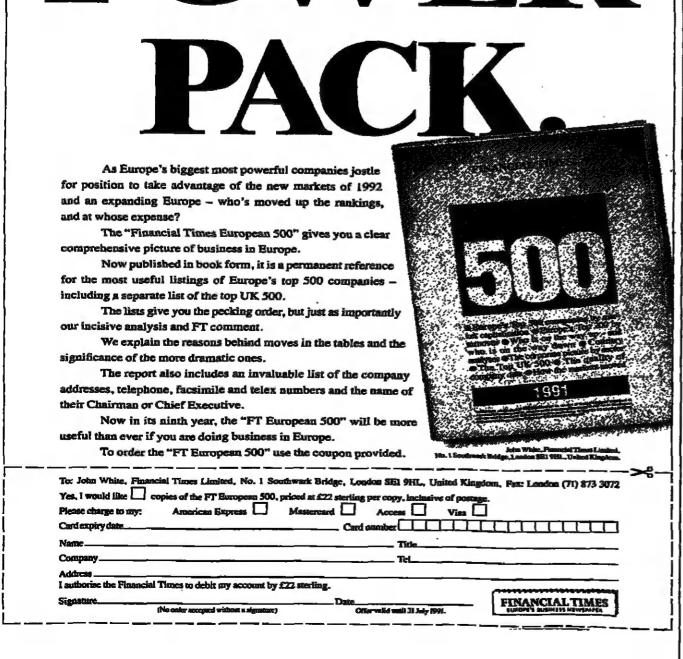
The most effective and The most effective and politically realistic approach involves close co-operation among a relatively small number of countries, combined with a broad mechanism to strengthen and co-ordinate international regimes to which all interested states can be parties." it said. The major players all interested states can be par-ties," it said. The major players should at least include the US, UK, Soviet Union, France, Ger-many, Japan and China. Governments should seek

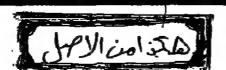
enforcement measures that can successfully focus on those few destinations that pose the greatest proliferation risks. They should develop a new They should develop a new regime, or expand an existing one, to cover proliferation of advanced conventional weapons and related systems. Export controls should focus narrowly on the proliferation risks and activities of greatest concern in order to minimise negative, commercial, developmental and foreign policy mental and foreign policy

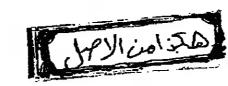
impacts, it said.

Despite the glow created by the unprecedented internstional co-operation in resolving the Gulf crisis, it will be a gar-gantuan task to fulfil even these pragmatic policy objec-

*Finding Common Ground: US Export Controls in a Changed Environment.
National Academy Press, 2101 Constitution Avenue NW, Washington DC 20418.







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FINANCIAL TIMES TUESDAY APRIL 9 1991

Kevlar, Nomex* and Tyvek*: Three lifesavers from Du Pont.

When Captain Brown and his men go into action, they have to be quick but cautious. Their task is to protect people and the environment, in particular against dangerous toxic substances, contaminated dust and similar hazards. Protective clothing can be a matter of life or death, in this job as well as in many others. For example, in builet-resistant vests, or flame- or chemical-resistant overalls. **KEVLAR and NOMEX III fibres and TYVEK** spunbonded olefin play a vital role. Tyvek also guards against invisible

Protective clothing of TYVEK is used wherever people come into contact with toxic substances or aggressive chemicals. TYVEK is a non-woven fabric that acts as a barrier. Not even minute pollutant particles or bacteria measuring no more than half a thousandth of a millimetre can penetrate this highly dense material. Garments made from TYVEK not only keep out asbestos dust and other dangerous particles, but also provide effective protection against chemicals during crop spraying. In cleanrooms, protective clothing of TYVEK prevents particles given off by the skin from contaminating work areas, where even the smallest amount of dust would be a problem in microchip production, for instance.



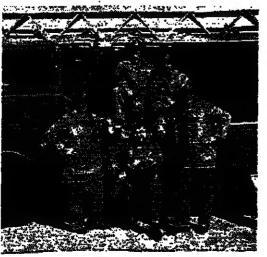
Yery light and exceptionally tearresistant

TYVEK is a spunbonded olefin material produced by a unique process from millions of ultra-fine polyethylene fibres. The result is a lightweight material that combines the finest properties of film, fabric and paper. It is waterproof, has high tensile strength, is tear-resistant and unaffected by a large number of chemicals. No other material is so impenetrable, so strong, so light, yet breathable.



Coated versions of TYVEK are available to suit requirements in terms of barrier performance for specific toxic chemicals. Contact Du Pont for details from our permeation guide data book. Nomex iii — The fibre for fire-risk

applications. Whenever fire and heat are involved, time is of the essence. A protective garment of NOMEX III can provide protection against fire for a critical period. NOMEX III is a blend of NOMEX meta-



inclusion of KEVLAR prevents the material from breaking open when exposed to flame, and thus the skin is protected longer from the effects of heat. This invaluable feature makes NOMEX III superior to other heat- and flame-resistant materials. NOMEX III has another major advantage: its flame resistance is retained permanently, unaffected by either frequent washing or wear. And since the material made from this fibre is as much as 40% lighter than flameproof cotton for the same protective performance, garments made with NOMEX III are also more comfortable to

aramid and KEVLAR para-aramid. The

To check the degree of protection afforded as accurately as possible, a special test manikin was developed by Du Pont Known as the "Thermo-Man", it is 1.85 metres tall and has 122 sensors distributed over its entire surface to register temperature, quantifying pain thresholds and the critical point when burns first occur.

Public authorities and organisations are relying increasingly on clothing made from NOMEX III. In the U.K. the majority of professional firemen are equipped with NOMEX III. So are an increasing number in Germany. In Italy, all 25,000 members of the national fire service are equipped with protective garments made from NOMEX III. And many military aircraft pilots and car racing drivers wear overalls made from NOMEX III

Keviar - A milestone in fibre technology.

When KEVLAR was developed by Du Pont, it set entirely new standards in fibre technology. Never before had a fibre been so light and yet so strong, as

well as corrosion-proof, heat-resistant, self-extinguishing, non-magnetic and electrically non-conductive. And it retains its useful properties from -40°C to +180°C.



A policemen's prespecies vest made with KEVLAR.

Du Pont has now developed its second generation KEVLAR, the "Hx" Series,. with properties even more outstanding. KEVLAR is used, for instance, to make bullet- and fragment-resistant vests for police and armed forces, and cutresistant jackets for fencers as well as industrial workers.

innovative technology means

progress. KEVLAR, NOMEX and TYVEK are produced by the Engineering Fiber Systems division of Du Pont, which also developed TEFLON*, TYPAR*, CORDURA* and high-strength Nylon. From house and home to air and space, these products have opened up new perspectives in countless areas. Du Pont is one of the world's leading research-oriented companies, with 39 production plants and laboratories in Europe alone.

Du Pont de Nemours International S.A. Engineering Fiber Systems, P.O. Box 50. CH-1218 Geneva, Switzerland Du Pont Engineering Fiber Systems. Develop with us.

* Du Pont's registered trademark.



UK ruling backs | Four inch setback for 30 miles of Channel tunnel retrospective pensions verdict

THE European Court of Justice in giving its historic decision which established the principle of sex equality in company pension schemes, never intended that it would take 40 years to bring about that equality.
This reasoning was the basis

of the decision last month by Mr John Bellis, chairman of the Manchester Industrial Tribunal in the case of Barber v Guardian Royal Exchange, that a Mr Alan Roscoe had been discriminated against on grounds of sex when on retirement last May at age 60, he received a reduced pension, compared with a woman of that age, from his employer, the Bolton-based engineering company, Hick Hargreaves.
The UK pensions industry

occepts the European Court decision unreservedly that company pensions are pay within the provisions of Article 119 of the Treaty of Rome and

therefore have to be equalised. However, there are different interpretations on the retrospective application of the judgement, which stated that it only applied to pension entitle-ment after the date of the judgement – May 17, 1990.

Hick Hargreaves took the view that since the pension was based on years of service, ension entitlement related to that pensionable service.

Therefore in the case of Mr Roscoe it contended that it need only equalise benefits relating to the few days between the date of the judge-ment and Mr Roscoe's retire-

However, Mr Bellis rejected this interpretation, claiming that if this argument was right "this would mean there would not be enforceable equality in

up to 40 years. We cannot believe that the European Court of Justice contemplated this for one moment."

Mr Bellis upheld Mr Roscoe's argument that entitlement occurred when the pension became payable and ordered Hick Hargreaves to ensure pay-

This decision could be an embarrassment to the National Association of Pension Funds, which, backed by Counsel's opinion, have advised members that the interpretation of the retrospection aspects of the Barber judgement are similar to those views held by Hick Hargreaves. The decision of Mr Bellis, if applied to all cases, could cost the UK pensions industry as much as £13bn a year in extra costs.

An industrial tribunal decision only applies to the particular case. But it is understood

ular case. But it is understood that there are a number of cases of alleged discrimination in pension payments waiting to be heard by tribunals.

Not only does an Employment Appeals Tribunal decision create a precedent in law. The Tribunal could refer the matter to the European Court for a decision on the retrospective element of the Barber judgement. However, Mr Bellis' decision did hold one ray of hope for employers. He said: hope for employers. He said: "We believe that the European Court of Justice intended to protect pension fund trustees from claims by those who had retired before 16th May 1990." Many retired men who retired before the Barber judgement are seeking equality in their pension payments from the date of the judgement. Such an interpretation could cost the industry an extra 230m a year and cause admin-

Andrew Taylor looks at the implications for Eurotunnel of the Anglo-French safety commission's code

HE difference of less than four inches in the width of fire safety doors has created the latest headache for the Channel tun-nel project which is already running substantially over its original budget. The group last November raised an extra 22.7bn to cover rising costs. Eurotunnel, the publicly

quoted Anglo-French group, which will operate the 30 mile rail tunnel between Britain and France, warned yesterday that changes in the design of fire doors was likely to lead to a delay of up to six months in providing a full service for car and coach passengers.

This had been planned to the first form two 1903 when the

start from June 1993 when the tunnel is due to open. Sir Alastair Morton, Eurotunnel's chief executive, said a limited service might be unable to start until September. A full service could be delayed until Decem-

This would substantially reduce the group's revenues during the peak summer holi-

day season.

The problem has been caused by the insistence of British and French authorities that the width of the fire doors separating the double deck car shuttles be widened from 28 inches to 32 inches. The design of the fire doors for single deck wagons for coaches and other large passenger vehicles have been similarly modified

The ruling by the Channel tunnel intergovermental safety commission has meant that the Canadian, Belgian and French manufacturers of the shuttle wagons may not be able to deliver all of carriages by the time the tunnel is due to open. Sir Alastair said Eurotunnel was discussing with Bombar-dier of Canada, BN of Belgium and ANF of France the possibility of introducing bonus payments to encourage the shuttle wagon manufacturers

to make up any lost time caused by the design change. The three companies are



BORDER CROSSING: earlier this year workmen open a gate between England and France 100 meters below sea level

contracted to provide 126 wagons including 18 carriages for loading cars and a similar number of wagons to carry coaches and other larger pas-

The need to complete the project as quickly as possible to start earning revenue to repay bank borrowings meant that designs had to be completed and contracts placed before the safety commission had ended its deliberations. The intergovermental com-

mission has also warned Euro-tunnel that the design of its semi-opensided wagons to carry heavy goods vehicles would be unacceptable if it was submitted in its present form. Breda and Fiat of Italy have been contracted to build the carriages. Eurotunnel argues

that smoke detection and ven-The various delays could mean that the Channel tunnel tilation systems in the rail tun-nels will be adequate to cope

with a fire on one of the open sided wagons.

The group said discussions were continuing with the commission. It said: "Until these international express trains

The ruling by the Channel tunnel intergovermental safety commission means that the Canadian, Belgian and French manufacturers of the shuttle wagons may not be able to deliver all of the carriages by the time the tunnel is due to open reducing traffic forecasts for the project in 1993.

issues are resolved there remains the risk of additional SNCF, the French state

linking British provincial cities with Paris and Brussels have already been halted by techni-cal and financial problems. In addition, the night trains intended to run between British's resigns and the contiowned railway, previously has said the construction of a high speed rail link between Paris and Calais in northern France may be delayed by up to five Britain's regions and the conti-nent have still not been ordered and appear unlikely to

be ready in time

This leaves the so-called Three Capitals trains - the expresses planned to run between London, Paris and Brussels - as the only pure mainline passenger trains still planned to arrive on schedule. But delivery of the prototype of these trains is also several months behind schedule, rais-

ing fears that the rest of the fleet will be delayed. Eurotumnel yesterday played down the likely impact on its opening revenues as a result of delays. It says any additional costs had already been taken account of in contingency pro-

The prospectus issued by the group to shareholders last November forecast that Eurotunnel expected to raise reve-

nue of £393m, net of sales costs, during the final six

months of 1993.

Sir Alastair Morton said yea-terday that about £160m of this was expected to come from through trains between London and continental Europe operated run by British Rail and SNCF. These trains. despite delays in completing high speed links would still remain very competitive with airlines. Revenue forecasts for this traffic therefore were unlikely to be substantially

affected.

Of the remaining £335m about 60 per cent, or about £160m, was expected to come from car and coach passenger traffic. Assuming that a limited service would be available from September the total revenue with at more to to he as nue risk at worst is to be no more than £100m. It could be much less if delivery of abuttle wagons could be brought for-ward. This analysis however assumes that there will be no delay in starting a full shuttle service for beavy goods

Sir Alastair said that the delay in starting a full service would not affect the long term

profitability of the project.

This was still on target to make its first profit in 1988. At worst the projected gross dividend yield over the life of the project would decline from 15.5 per cent to about 15.5 per cent. The cost of the project has increased from £4.80n to £7.80n since 1987. The group however said yesterday that the two rail tunnels which will connect Britain to France will be completed in May and June this year - six months ahead of the revised schedule.

Savings however will not off-set the loss of revenue expec-ted as a result of the delays in providing rolling stock. Eurotunnel's share price which had opened at 508p before yesterday's statement had slipped to 488p by the

New Lucia Closing March 27, 1991

Landeskreditbank Baden-Württemberg

DM 50,000,000 10% Bonds of 1991/1994

with the Issuer's option to repay by delivery of shares of Bayer Aktiengesellschaft, Leverkusen

10 % p.s., payable animally in arrears on June 27 of each year. The first interest payment will

on June 27, 1994 at the option of the Issuer either at par or
 by delivery of five ordinary shares of Bayer AG, Leverkusen, per Bond of DM 1,000.

Listing:

Stattgart, Düsseldorf and Frankfurt/Main

Trinkaus & Burkhardt

Deutsche Bank

Dresdner Bank

estdeutsche Landesbank Girogentrale

Amro Handelsbank

Industriebank von Japan (Deutschland)

Samuel Montagu & Co.

All these Notes larving been sold, this adver-

Westdeutsche Genossenschafts-Zentralbank eG

HAMBURGISCHE LANDESBANK

- Girozentrale -

DM 100,000,000

Floating Rate Notes of 1991/2001

Laure Price:

100%

10% p.a., payable annually in arrears on April 5, 1992 and 1993, thereafter 1514% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on April 5 and October 5 of each year. The deduction shall not exceed 1514% p.a.

Listing:

New Issue Closing April 5, 1991

April 5, 2001, at par Hamburg and Düsseldor

Trinkaus & Burkhardt

Amro Handelsbank

Industriebank von Japan (Deutschland)

Landeskreditbank Baden-Württemberg

Samuel Montagu & Co.

Stadtsparkasse Köln

Südwestdeutsche Landesbank Girozentrale

Sumitomo Bank (Deutschland) GmbH

Westdeutsche Genossenschafts-Zentralbank eG

New Loans Classing April 2, 1981



Bayerische Landesanstalt für Aufbaufinanzierung

DM 100,000,000 Floating Rate Notes of 1991/2001

Listing.

10% p.a., payable annually in arrears on April 2, 1982 and 1983, thereafter 1546% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on April 2 and October 2 of each year. The deduction shall not exceed 15 4 e^ 2 p.a.

April 2, 2001, at par Manich

Trinkaus & Burkhardt

Bayerische Landesbank Girozentrale

Westdeutsche Genossenschafts-Zentralbank eG

DSL Bank Amro Handelsbank

Industriebank von Japan (Deutschland)

Landeskreditbank Baden-Württemberg Südwestdeutsche Landesbank Girozentrale

Samuel Montagu & Co. Stadtsparkasse Köln

Sumitomo Bank (Deutschland) GmbH

European Company for the Financing of Railroad Rolling Stock

Basie, Switzerland

DM 100,000,000 Floating Rate Notes of 1991/2001

Issue Price: Interest Rate:

New Joseph Character April 5, 1981

99, 95 %

Listing:

10% p.a., payable annually in arrears on April 6, 1992 and 1993, thereafter 15.30% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on April 5 and October 5 of each year. The deduction shall not exceed 15.30% p.a. April 5, 2001, at par Disselderf and Frankfurt/Maix

Bank Brussel Lambert N.V.

Hamburgische Landesbank DSL Bank

Industriebank von Japan (Deutschland)

Samuel Montagn & Co.

Landeskreditbank Baden-Württemberg Sumitomo Bank (Deutschland) GmbH

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Trinkaus & Burkhardt

MOTOR INDUSTRY

Lucas signs deal to supply components for Toyota plant

By Paul Cheeseright, Midlands Correspondent

LUCAS is joining the list of big UK, allied to that of other Jap-UK motor component suppliers to Toyota, the Japanese car manufacturer which is build-ing a new £700m assembly plant at Burnaston in central

the engineering group said yeserday that it d type contracts with Toyota for rear drum brakes, batteries and wiring harnesses.

Toyota has selected more

than 80 per cent of the 150 component suppliers for the Burnaston plant and said that it would have a complete list in two months time. Half the sup-pliers are in the UK and half in continental Europe. Apart from Lucas, the British suppli-ers include GKN and Triplex. part of the Pilkington group. mese suppliers with British plants include Nippon-

All suppliers are subject to prototype contracts. Their products will be subject to test-ing once trial production starts at Burnaston next year. If that testing is successful Toyota will sign purchase contracts. Toyota's expansion in the

anese manufacturers - Honds at Swindon in western England and Nissan at Sunderland in the north east — is an impor-tant factor in widening the ngland. European components market.
The automotive subsidiary of But the technical demands of the Japanese groups and the component manufacturers have set off a process of restructuring among European component groups. By 1995, Toyota will be buy-

ing annually about £700m worth of components, of which

85 per cent will be of European origin. By mid-1993, the group expects 60 per cent of its components to be European-made. With the selection of component suppliers nearly complete, Toyota is now putting more emphasis on the purchase of plant equipment. One Midlands supplier to have emerged is Verson International. But the search for equipment suppliers is international. By contrast, the last phase of purchasing for Burnaston, involving goods and services used in the run-ning of the plant, will be concentrated locally.

Rover Group to invest £24m at Swindon site

By John Griffith

Rover Group is to invest £24m in a second advanced car body panel press at its Swindon pressings plant, bringing total investment in such equipment

The first press, capable of producing panels more than twice as rapidly as conventwice as rapidly as conven-tional equipment, is due for delivery at Swindon in July and should be operational next year. The second will be brought into use in mid-1993. The presses are intended to produce body panels for exter-

nal customers as well as Rover's range of vehicles. The most important external customer for the plant is expected to be Honda, which is due to start production at its own car production plant near Swindon from the end of next year, building up to annual output of 100,000 cars a year. No contracts have yet been signed, although the two companies – which have 20 per cart cross-chareholdings.

cent cross-shareholdings - a-reunderstood to be in negotia-The Swindon pressings plant already numbers both Renault and Rolls-Royce among its cus-

The investment was described yesterday as a vote of confidence in the Swindon plant, at a time when it has been undergoing redundancies, mainly because of falling production at Rover's Cowley facilities, which produce the Maestro, Montego and Rover

The Montego and Maestro are due to be phased out of production in the early 1990s. when the Cowley South car

assembly plant is closed.

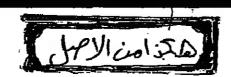
Rover recently announced that another 120 job cuts were needed at Swindon in addition 326 redundancies announced last November. Jaguar, the Ford-owned luxury car maker, returned to full production yesterday, after two months of working one week on and two weeks off

because off depressed demand worldwide.

The move reflects the lowering of stocks to more acceptable levels rather than any significant upturn in demand.

Jaguar, like most other luxury car makers, has been hit by worldwide. severe sales downturns in its major markets, notably the US and the UK.

The end of short-time working follows by a few days a disclosure that Jaguar is seeking further voluntary redun-dancies among its 8,000 assem-bly workers in addition to 1,000 jobs lost through just-completed early retirement and voluntary redundancy





UK NEWS

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Anglo-Irish meeting to welcome new talks

BRITISH and Irish ministers meet in Belfast today for what is expected to be the penultimate Anglo-Irish Conference meeting before talks start on the province's political inture, writes our Belfast Correspondent

Some unionists, who favour retaining links with London, are reported to be irritated that a further conference meeting is planned next month to formally signal the suspension of Angio-Irish meetings for a set period while inter-party talks take place.

talks take place.
The view among unionists is that since agreement on a talks formula has been reached, Mr Peter Brooks, the Northern Ireland Secretary, and Mr Gerry Collins, the Irish Foreign Affairs Minister, abould have been abla to con-

ciude business today.

Both sides are likely to express satisfaction with the talks deal.

Under Mr Brooke's plan, the province's constitutional par-ties will discuss arrangements for governing Northern Ireland before he decides when Dublin ministers are brought in to discuss North-South rela-

The third strand in the talks process, towards the end of a three-month period, will be discussions between the UK and Irish governments, possi-bly leading to a new deal to replace the Angio-Irish Agree-

Dates and venues for the inter-party talks are still being finalised but Parilament Build-

ings at Stormont, on the out-skirts of Belfast, appears the most likely option.

While the impending talks will figure highly during today's conference, the meet-ing has a full routine agenda. Security will be discussed and Mr Jeremy Hanley, Northern Ireland's new Health Minister,

Ireland's new Health Minister, is expected to make his conference debut during talks on health issues.

• A Fermanagh woman was forced to run half-e-mile with a bomb by the IRA yesterday.

The woman was forced to place the device outside the Belleek RUC station. No-one was injured when the device exploded minutes after it was was planted.

Interest rate cuts fail to boost consumer demand

£ millon

400

By Rachel Johnson, Economics Staff

CUTS in interest rates failed to give an immediate boost to consumer demand, according to government figures released yesterday.

February's figures for con-sumer credit and retail sales, published by the Central Sta-tistical Office, indicated that the recession was still entrepched.

They added weight to arguments for further easing of bor-rowing costs while sterling remains high and strong within the European exchange rate mechanism.

The government started a series of interest rate cuts in mid-February to bring base rates to 125 per cent from 14 per cent

rates to 12.5 per cent from 14 per cent.
The CSO announced that the amount of new credit advanced to consumers in February was 23.5bn, after £3.5bn in January. It was the smallest monthly advance for 1% years. Over the three-month period, new credit totalled £11.3bn, after £11.9bn over the previous three over the previous three

Net credit growth - which accounts for credit repaid - is showing an even sharper drop. From a £342m peak in October 1990, the increase in the

amount outstanding on con-sumer credit agreements with somer crean agreements with building societies, finance houses and on bank credit cards fell to 298m in February. In February 1980, net credit was growing at almost three times this rate.

"These figures imply there has hear no recommence of con-

has been no resurgence of con-sumer confidence after the end of the Gulf war," said Mr Don Smith, economist at Greenwell Montagu, the investment house. "Consumers are now scaling back borrowing as well as repaying credit card debt."

Weak demand conditions Weak demann conuntions also showed up in a survey carried out by Infolink, the independent credit reference agency, and retail sales figures. Infolink said that finance houses were experiencing demand falls of 10 per cent for the second month running as consumer confidence showed "no sign of recovery" and that recent base rate cuts had had no immediate effect,

Only in the home loans sector were figures alightly up on

the figures alightly up on last year, reflecting the butterive hope that the housing market has finally bottomed out, it said. Demand for credit in the retail sector was 5 per

in the retail sector was 5 per cent down on the year. This tallied with the latest government estimate of retail sales. After reporting last week that retail sales volumes were lat in February – after an in-tial estimate of 1 per cent growth – the CSO announced vectority that volumes actinyesterday that volumes actu-ally declined by 0.1 per cent between January and Febru-

Mry.

This confirmed the initial scepticism with which the pro-visional figures - kinting at a retail recovery - were greated

Stoy Hayward angry as London institutions force audit switch

STOY HAYWARD, the UK's tenth largest audit firm, yester-day expressed its anger and disappointment at the conduct of unnamed City institutions which have forced one of its quoted clients to move its audit to a Big Six firm, writes

David Waller.
Stoy, which has attracted months criticism in recent months because a seemingly large number of its audit clients have collapsed, has been dropped as auditor by Amber Day Holdings, a quoted cloth-

ing retailer.

Mr Philip Green, chairman of the retailing company, said yesterday that a number of large City institutions had expressed their concern about Stoy and that although he was satisfied the firm had done a good job, he had given in to

Major shareholders in Amber Day, where pre-tax profits rose from 256,000 to 53,02m between 1986 and 1990, include the Prudential, with a 7 per cent holding, and Midland Montagu and John Govett, with just under 10 per cent each. None were prepared to

comment yesterday.
Mr Paul Hipps, Stoy's senior partner, said the firm was angered and disappointed that major institutions should use their position to undermine our role as auditors without justification and with no dis-cussion with ourselves." He added that he would seek

a meeting with any institu-tions which had reservations shout his firm. "We will seek reasons for their reservations and we will seek to reassure

Stoy, one of the fastest growing medium-sized firms of accountants in the 'eighties, has attracted had publicity following the failure of a spate of its audit chems. These include: Polly Peck International; Sock Shop; the Levitt Group and Homes Assured.

The firm was also auditor to Astra Holdings, the munitions group being investigated by the Department of Trade and

Industry.
Further bad publicity came in November last year when its affiliate in the US became the first large accountancy firm to go bankrupt. The firm has asserted that it is satisfied with its audits of the above compa-nies and believes that corporate failure is being unfairly hismed on auditors.

BRITAIN IN BRIEF



Seamen end pay dispute on N-ships

Industrial action involving

ships carrying nuclear waste between Japan, Italy and the UK has been halted after on a 12.1 per cent pay increase for merchant navy officers.

The officers last month rejected a 9 per cent pay offer from James Pisher and Sons which manages the six ships on behalf of Pacific Nuclear Transport, in which British Rucleur Fuels has a majority shareholding.

Officers, who voted by eight to one for industrial action, decided that when ships returned to the north-west port of Barrow-in-Furness they would refuse to take

them out. British Nuclear Fuels, the largest UK single carner of Japanese Yen said the deal was reached after negotiations with Numast, the officers'

Poor report for science teaching

A quarter of first year science teaching in British primary schools was unsatisfactory last summer term, according to an official report. Insufficient resources, the

lack of suitable staff and inadequate classroom space all hindered the teaching of the country's national

The findings come in the first evaluation by HM Inspectorate of Schools of Key Stages 1 and 3 for science since the national curriculum was launched in Autumn 1989. The results are based on visits to 208 primary, 35 middle and 231 secondary schools in

authorities during the school

87 location education

Cost of barrage across the Mersey rises to £1bn

The cost of a proposed electricity-generating barrage across the River Mersey (above) has risen from 2880m to just over £1bn — a 14 per cent increase — according to a report by the consortium planning to build it. The consortium — the Mersey Barrage Company — plans to dam the Mersey between Liverpool and Birkenhead in north-west England forcing the river through turbines designed to produce enough electricity for three quarters of the areas's needs. But opponents, mainly in the shipping and petrochemical industries, claim it will disrupt shipping and commerce around the Mersey river estuary.

Minister rejects Drilling plan at Superleague for poverty study

A European Commission study reportedly showing a high level of poverty in Britain has been dismissed by the government.
Mr Nicholas Scott, social security minister, said the survey was based on arbitrary

figures.

The survey said a greater proportion of the population in Britain was living in poverty than in any other RC country. Of all the people in the Community defined by

Labour updates policy review

the study as poor, one in five was said to live in the UK.

The opposition Labour party is to publish a further general policy statement next week, to update the work of its policy

The document, due to be approved by the National Executive Committee, Labour's ruling body, will take account of changes over the past year, such as the party's re-launched industrial policy and Britain's entry into the European Exchange Rate Mechanism.

Hadrian's Wall

Plans to allow an oil company, Arco British, to drill for oil near Hadrian's Wall in

northern England has been criticised by conservationists. Northumberland County Council has given permission for an oil rig to be erected about 50 yards from the 2,000-year-old Roman res But critics fear it could lead

to other drilling operations. English Heritage, the conservation organisation, said yesterday "This is a world beritage site and ranks in importance alongside the pyramids of Egypt."

Abta seeks insurance cover

Insurance cover of 27m is being sought by the Association of British Travel Agents this week to give it added protection against any further collapse of UK travel companies. The cover will be in addition to a levy of Abta's 3,700 members to pay for a sprice of helicity companies. series of holiday companies which have gone bankrupt

without adequate protection.

soccer clubs The English Football

Association has unveiled plans for an 18-club premier division of the country's top soccer clubs.

A meeting of the Football
Association (FA), the game's
governing body, has decided
it should establish a Premier
League within its own
administration despite strong opposition from senior members of the Football League, which administrates the four divisions of football

clubs in England and Wales. It has decided that the so-called Superleague, known officially as the "FA Premier League" should start in seas 1992-98.

The FA is convinced that a pruned down premier division, featuring the country's richest clubs, would help to breathe new life into an increasingly unwieldy competitive programme which has hampered the development of the English national team. Arsenal, the big north London club, has backed the

Its executive Mr Ken Friar says the proposals will "ensure a successful and healthy football industry"

On September 18th 1990, NCR turned the mainframe market upside down.



Have you ever wondered why mainframes need to run different operating systems from all the other computers in your enterprise?

The obvious answer is that it suits the mainframe manufacturer. Because it locks you into his system.

But obviously it doesn't suit customers. Imagine a world in which every computer, from the biggest to the smallest in your enterprise, could run the same programs - and under the same operating system - with total

This new world now exists. On September 18th 1990, NCR launched its System 3000: a seven-level

range of computers, all based on the same industry-standard microprocessor.

Designed on standards so open, that you can run the same program on your PC as on NCR's massively parallel computer - without re-writing one bit of the code.

NCR's new Cooperation software connects these computers together so that the network itself becomes the computer. With the more powerful machines placed strategically so that they can 'serve' the desktop machines with the data or services they need.

You now have something far more flexible, and far more responsive than a mainframe but for far less money. (The Intel* industrystandard microprocessors we use can match the power of proprietary systems at under a tenth

And NCR offers the four major standard operating systems: DOS, OS/2, SCO UNIX; and UNIX V.4.)

Finally, NCR's Open Net-

working Environment makes it possible to link up all your computers (including even existing mainframes and minis) on an OSI

It's revolutionary, yes. But on a strictly evolutionary basis, so that all your current computer investments are protected.

base. Thus taking you into the future.

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FT LAW REPORTS

was struck out. In allowing the secretary of state's appeal against the striking out, the

Court of Appeal stated that

failure to serve a proper 10-day

notice was a procedural irregu-larity which did not render the application for a disqualifica-

tion order void or voidable. The provisions requiring service of the 10-day notice were

thus to be construed as directory rather than mandatory.

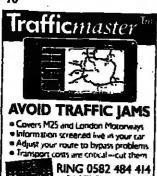
GALLIC LEASING LTD V

COBURN

(FT, February 27) GALLIC Leading was a mem-ber of a group which included five other companies, each of

period, sustained trading losses capable of being suren-dered to another company in

dered to snother company in the group for relief from corporation tax. Gallic Leasing's accounts stated that nothing was payable on its assessment, stating that "profits will be covered by group relief." No details were furnished and the accounts of other companies in the group did not show that any reliefs were to be surrendered. Rejecting the contention that a valid claim had been made, the Court of Appeal stated that section 264(1) of the Income and Corporation Taxes Act 1974, specified a two-year limit in which a claim must be made. If Gallic Leasing's contention was



SOUTH **AFRICA**

The FT proposes to May 2 1991. It will be of particular interest to the 89.3 % of the Professional lavestment community in Europe who are regular FT readers. If you want to reach this important audience. call Louise Hunter on 071 873 3238 or fax 071 873 3079.

FT SURVEYS

ARAB MONETARY FUND THASHIM AND OTHERS (FT. February 26)

BY agreement an organisation was set up known as the Arab Monetary Fund, which was to have independent juridical personality and the right to litigate. The United Arab Emirates (UAE) was an indeto consider a payment of a commitment fee and did not of itself amount to misconduct pendent sovereign state and by its constitution, a treaty entered into by the UAE became binding on and within still less did it warrant the UAE, after confirmation and ratification by decree. It was alleged that the director general of the fund stole about \$50m from the fund which he than lengthered through the then laundered through the respondent banks. The statement of claim was struck out

ment of claim was struck out at first instance and in the Court of Appeal on the ground that the fund lacked the capacity to sue. Allowing its appeal by a majority judgment the House of Lords held that although a treaty could not become part of UK law without intervention of parliament, by comity the UK courts recognised a corporate body recognised a corporate body created by the law of a foreign state recognised by the Crown.

K/S NORJARL A/S V HYUN-DAI HRAVI INDUSTRIES CO

(FT, March 5)
THE defendants sought to have
the arbitrators dismissed as not fit and proper persons to act when they had stated, after their appointment, that they could not make a binding commitment in 1992 for three months and be wholly unse-

A digest of cases in Hilary term stances, the Court of Appeal held, the commitment sought by the parties subsequent to their appointment was of such an extent as justified a request

However, if without the concurrence of the defendant, an agreement were now to be con-cluded between the plaintiff and its arbitrators or a third arbitrator, that would probably constitute misconduct and would at least be undesirable because of the imputation of possible bias.

> ITALIA EXPRESS (FT, February 15)

(FT, February 15)
ON THE present appeal the question was whether legal professional privilege could be claimed for documents which were not previously in a perty's possession, which had not come into existence for purposes of litigation, but which had been obtained by his solicitors for that purpose. The courts must not encreach on a litigant's right to seek and courts must not encroach on a litigant's right to seek and obtain legal advice under the seal of confidence, nor on his and his legal adviser's right to prepare for and conduct his case without revealing the effect of that advice. But it was hard to see how those rights were infringed if a party was obliged to produce

an original document which was in existence before litigation was in the air, and obtained from a third party for purposes of the litigation, but purposes of the litigation, but which the third party could be compelled to produce at the trial without ground for objec-tion. The fact that a solicitor held: (i) there was no reasonable prospect of IIB persuading the court that the boycott was necessary for public protection; (ii) it could not be shown that GA's measures between telements. had obtained a potentially important pre-existing origi-nal document from a third party should not enable the GA's measures had been taken in order to restrict competi-tion; (iii) GA did not control a prepondstant part of the mar-ket; (iv) the boyect directly discouraged competition and (v) was likely to cause material solicitor's client to exclude that document from the foren-sic arena. There would be a real threat to the interests of justice if the law were otherdetriment to GA pending a mal court order.

RE INSTITUTE OF INDEPEN-DENT INSURANCE BROKERS (PT, Yebrazy 19)

FORD Motor Company and General Accident operated a

about 12,000 insurance brokers

and Intermediaries recom-mending that they should cease placing business with General Accident from Janu-

ary I 1991, and make every effort to re-broke existing busi-

ness. The boycott was to last initially for six months, and would be reviewed. Granting

R V INLAND REVENUE COMMUSSIONERS, EX PARTE TC COOMBS & CO

(FT, February 20) UNDER section 20(8) of the General Accident operated a scheme under which each purchaser of a new Ford Fiesta, Escort or Orion was provided with free motor insurance for one year. The scheme aroused much hostility among insurance brokers and intermediaries. The Independent Insurance Brokers (IIB) wrote to about 12 000 insurance honkers. Taxes Management Act 1970, an inspector may require by notice in writing to make available for inspection such documents as in his reasonable opinion may contain information relevant to a tax liability. Notices under the section require the consent of a commissioner. The House of Lords stated that the case for Lords stated that the case for validity of any section 20(3) notice, was supported by the presumption of regularity which was strong in relation to the commissioner's func-tion. He was an independent person entrusted by parlia-ment with the duty of supervi-

an application by the director sing the exercise of the intru-general of Fair Trading for an sive power conferred by that interim order restraining the section. In the absence of any IIB from the boycott, the proof to the contrary, credit Rastrictive Practices Court ought to be given to public proof to the contrary, credit ought to be given to public officers who have acted prima focie within the limits of their authority (Earl of Derby (1886)
LE 4 Exch 222). However,
when seeking a commissioner's consent under section 28 (7), the Revenue was absolutely bound to make full dis-closure of all facts within its knowledge. Failure to make full disclosure would almost inevitably milify the notice.

> SECRETARY OF STATE FOR TRADE AND INDUSTRY V

UNDER section 6(1) of the Directors Disqualification Act 1986, a court can make an order against a director of an insolvent company where his order against a director of an insolvent company where his conduct made him unfit to be concerned in the management of a company. Section 16 (1) provides that a person intending to apply for the making of a disqualification order shall give not less than 10 days' notice of his intention. In the present case, the secretary of state falled to appreciate that he had not given the length of notice required by \$.16(1) which had to be calculated exclusive of the days on which notice was given and proceednotice was given and proceed-ings issued. He applied for leave to start new proceedings

right that there was a sufficient claim within that period if it notified the Inspector, without further particulars, it would deprive the statutory time limit of real effect.

THE BAIONA

(FT, March 21)
THE shipowners had a demurage claim against the charterers but were out time in appointing their arbitrator who, under the charterparty, was to be nominated within three months after final discharge for the charter final discharge for the three months after that us-charge. Granting their applica-tion for extension of time on the ground that otherwise undue hardship would ensue under the Arbitration Act 1850, section 27, Mr Justice Webster section 21, but the total delay of nearly two months was attrib-utable to the shipowners as their fault because it was their solicitors who failed to pay due heed to the time-bar. But it was not simply a case in which they had been doing nothing at

On the contrary, they had been pursuing the charterers' solicitors in correspondence and the delay could not be categorised as grave. Moreover, although the court took into account the shipowners' potential claim against their solicitors, it did not attach any controls, it did not attach any considerable weight to it because of the added difficulty of pursuing a secondary claim against them instead of the primary claim against the original

Aviva Golden

Teesside development is bucking the trend. Under the stimulus of the Development Corporation's massive effort to transform the social environment and boost the economy, private investment is flowing in at an unprecedented rate. Over £500 million already committed - much more to come.

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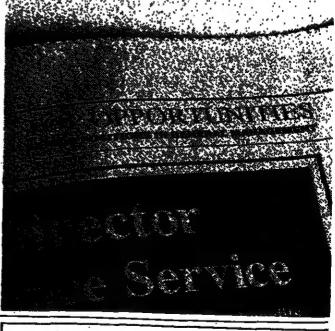
For more information contact: Duncan Hall,

Chief Executive, Teesside Development Corporation, Tees House, Riverside Park, Middlesbrough, Cleveland TS2 1RE. Tel: (0642) 230636. Fax: (0642) 230843.



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FINANCIAL TIMES

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FINANCIAL TIMES TUESDAY APRIL 9 1991

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INITIES

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Starts toca

British Airways is going to get the world flying again, with the World's Biggest Offer.

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No doubt BA's choice was influenced by the fact that Northern Ireland boasts one of the most reliable. productive and skilled work forces in

the British Isles. It's a matter of fact that 24% of young people in the Province are educated to 'A' level standard compared with the 17% UK norm. As for reliability, fewer days are lost through industrial disputes or sickness than anywhere else in Britain. Productivity winners will be handling The World's Biggest Offer!

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Northern Ireland is proud to have won a major slice of what will be one of the world's biggest marketing operations; but this is by no means an isolated example of the Province's ability to beat the competition to major international contracts. Ryobi of Japan, Montupet from France and Daewoo of Korea are just three of the latest big names to opt

for a Northern Ireland base, and interest continues to grow.

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Enquiries to Frank Galbraith. Northern Ireland Business Centre, 11 Berkeley Street, London W1X 6BU. Telephone: 071-493 0601 Fax: 071-499 3731.



aving to change a light bulb in the home is changing one that dangles over a swimming pool or illumi nates a motorway tunnel can

be difficult and dangerous. One answer is to develop a light bulb which lasts for years without wearing out, a task which Philips, of the Netherlands, claims to have achieved. Aimed squarely at the commercial market, the QL induc tion lighting system uses the same discharge technology

found in today's fluorescent tubes. But it it it the need for electrodes - which are the first parts to wear out, Iain Logan, senior project manager for QL induction lighting. Instead, the lights induction coils.

As a result the lifetime of the light is determined by the durability of the electronic control box that accompanies the bulb. Philips estimates that each unit will last for 60,000 hours - which means each light would burn continuously

for nearly seven years.
The electronics box converts the mains voltage into a very high frequency current, operat-ing at 2.65 megahertz. This cur-rent travels into the bulb and around a ferrite core, producing a secondary current. This excites the mercury gas molecules in the bulb, causing them to give off ultra-violet radiation which lights the bulb's fluorescent powder coating, so produ-

Della Bradshaw

QL Induction Lighting Vielble light

he Amluz building towers over the Higashi Ikebukuro district of Tokyo like blue and black striped rocket a 14-storey, Y20bn (£80m) testament to what Toyota, its creator, says is the start of a "new age" in the design, distribution and retailing of motor cars.

and retailing of motor cars.

Of more modest size and cost, if not architectural style, Mazda's Y2.3bn "M2" building — perhaps most kindly dubbed plate-glass Doric — is starting to take shape across the city.

The functions of the two building differ in extent, but not in concept The aim of both

not in concept. The aim of both is to take the car makers deep into the hearts and minds of their customers, to establish precisely what these customers want or need and subsequently to find the best ways of fulfilling their wishes.

The concept should take the Japanese industry another stage closer to tailoring prod-ucts more finely to car markets which are fragmenting into niches under the pressure of consumer preference, aided by the flexible vehicle manufac-

the flexible vehicle manufac-turing systems that emerged in the mid-to-late 1980s.

Since it opened in late Sep-tember, Im people have visited the Amlux building, according to Yoshio Komiya, senior man-aging director of the Amlux Toyota Company, a Toyota subsidiary set up specifically to subsidiary set up specifically to operate the complex.

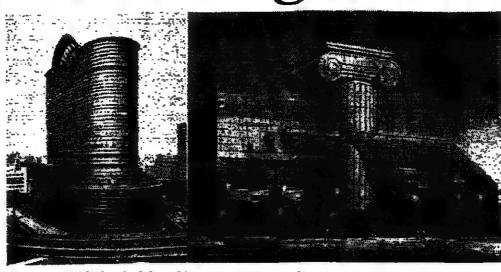
ement is given over to Toyota's motor sport achieve-ments. The ground floor display includes an exhibition, using hologram figures, of the car production process.

Most significantly, there is a vehicle design studio. Powerful

ventue tersystems, normally used only by research and development engineers, have been adapted to offer a "menu" of styling and other parts, thus allowing members of the public to spend as much time as they want designing their own vehicles on screen - and, in the process, providing Toyota with insights into potential customers "ideal" vehicles. Several floors display nearly

100 different Toyota models in "lifestyle" settings. There is also a "smelly" cinema which emits appropriate odours to accompany movies about Toyota its cars. Finally, there is a two-way information centre. Here, visitors wishing to acquire specific information about the company, its dealers Toyota and Mazda are involving customers in the development of niche markets, says John Griffiths

Buyers move into the driving seat



The entire complex is dedicated, in a subtle way, to involving potential customers with all aspects of Toyota, and obtaining their views on how the company should respond to

their vehicle requirements Mazda's M2 complex takes the process considerably furr. Like Amlux, M2 has been set up as a seperate Mazda sub-sidiary, M2 Incorporated. It is establishing a network of con-sumers who will stay in close touch with product planners through M2-organised events and seminars.

Helped by these opinions, M2 will plan and develop vehicles simed at niche markets. Most

remarkably, however, Mazda plans to take a step unprece-dented in the world motor industry: to produce and testmarket two or three new model lines a year, each in volumes as 100.

Mazda views the project as vital "seed corn" in an ingly competitive world car market, where companies reluctant to make heavy commitments to innovative product ideas and development will be the eventual losers.

attached by Maxda to the operation is that it is being placed under the control of Michinori Yamanouchi, senior managing director responsible for Maz

last year was up 7.2 per cent on 1989, the figure disguises faster growth in car sales — of 15.85

per cent. This follows growth of 18.5 per cent in 1989 and 18.5

per cent the previous year. Prior to 1988, Japan's car market had been growing rela-

tively slowly. However taxa-tion reforms that year acted as the catalyst for a sharp acceler-ation in sales, fuelled further in 1999 by another package of reforms in which a consump-tion tay of 3 per cent replaced

tion tax of 3 per cent replaced former commodity taxes imposed on vehicles of between

imposed on venicies of between 15.5 and 23 per cent.
Rising disposable incomes fuelled by Japan's soaring economic growth, as high land prices put home-buying out of reach of most people, are considered significant factors. And with the level of ear convenient

with the level of car ownership

low by western standards, Jap-anese car makers think there

is still room for further growth.

All these factors combine to make projects such as Amlux and M2 more practical than

they might otherwise appear.
For Toyota, Japan's largest
vehicle maker, there is the per-

ceived need to retain its dominance of the domestic market.

Last year it had a 37 per cent

da's R&D activities worldwide. In this manner Mazda hopes will be able to repeat in other "niches" the success it
already had with one such
product, the Miata sports car.
Launched in the Miata
sells in its tens of thousands
around the mrld,
proved the foliy of once worldading UK manufacturers in abandoning the volume-built "affordable" sports car market. The first project is expected to emerge from M2 this year.

The centres provide striking evidence that competition between manufacturers inside Japan is as fierce as their drive Despite slow sales in recent

months, seen morimarily linked to the Gulf war, Japan's vehicle market continues to grow rapidly, buoyed by an economy which has seen rises in gross national product of 4 per cent a year or more recently, with a 6 per cent rise expected | 1990. While Japan's overall mar-

ket for cars, vans and trucks

share of total Japanese car sales, down from the cent

a year earlier.

For Mazda, the incentive is to build on the big gains it has made with niche products such as I larger and larger coupé. Although it is still a relatively small player in the Jeannest Market Market the Japanese market, M. da made the gains of any domestic production of any domestic production of any with sales leaping by just many per cent and its let to 7.8 per cent. Japan has a wall of 11

vehicle makers, and western observers have been question-ing for a decade how much longer this number can be accom modated. Senior industry figures such Masayuki Salto, Nissan Motor Company managing director, sugges that there is no reason why all should not survive.

should not survive.

The smaller companies such as Dathatsu, he points out, are concentrating heavily on other market niches, notably minicars, with engines of less than 650cc. Even this market is fragmenting into niches of its own, with minicar shapes ranging with minicar shapes ranging from sports cars, through tiny coupes to cross-country "lel-sure" vehicles.

Even though the bigger man nfacturers are pursuing mar-tet niches of their own, says Saito, the explosion in the min-icar market — 15m were sold in Japan last year — should help underpin the smaller The Amlux and M2

operations are only the most striking and visible signs of far-reaching changes in the industry, encompassing not just smaller production lines but entailing reforms in retailing and distribution.

One of the most seminal changes is the least visible. A few years ago, door-to-door car

salesmen, unique to Japan, accounted for most sales. Now, says Toyota's Komiya, they are a dying phenomenon. 'Japan's motorisation is

very recent compared with the west. Twenty-five years ago very few people knew about cars and the expert salesman at their door was necessary. Now we have a second genera-tion that has travelled and that knows all about cars. They like to look at them, touch them check them out - and that means in a showroom."

Now, he says, the door-to-door men account for perhaps 30 per cent of sales and the figure is falling. In part, this is the result of social changes. "Ten years ago," says Nissan's Saito, "there was always someone at home. Now,

Ceasefire looms in standards battle

By Louise Kehoe

recutives from more than one of the computer companies taking part in today's planned announcement of a new "stan-dard" for the next generation of microprocessor-based computers say it is little more than a publicity stunt. Other partici pants see it as a watershed event that will shape the future of desktop computing through the 1990s.

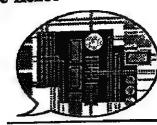
Competitors, in contrast warn that this annot is designed merely to obfuscate the fact that computer buyers have already chosen the "win-ners" in the desktop computer battle and that today's grandstanders are a bunch of los So what are we to make of it

when 20 or so computer industry executives, representing some of the largest companies in the industry, stand up in New York and Brussels today to declare their support for a common hardware and software specification that could be the basis of future high-performance desktop computers or, for that matter, mainframe-class multiprocessor systems? class multiprocessor systems?
Leading the charge will be
Compaq Computer, Digital
Equipment, Microsoft, Mips
Computer and the Santa Cruz

Operation. They will be joined by a supporters including Olivetti, Bull and Certainly it significant Compaq Computer will Mips Computer's Reduced Instruction puting (Risc) chip as a poten-tial "platform" for future computer products. When Microsoft acknowledges that the R4000 will be the first non-Intel microprocessor for its next generation "portable" ver-

sion of the OS/2 operating tem, will no doubt But neither company L ready abandon or reduce its support for itself X86 family of microprocessors. They are both, in effect, hedg-ing their bets. Compaq's equity in fine in Silicon Graphics, a maker of particle built upon the current generation of Mips

Computer chips, underlines its strategic direction. Some have mistakenly construed Compaq's move to mean that it is about to enter the engineering workstation mar-



TECHNICALLY SPEAKING

in mind is a business-oriented high-power computer that will take advantage of Silicon Graphics' high-performance graphics technology and per-haps the raw processing power of the Mips Risc chip.

Microsoft's role more defensive. The industry group has not chosen a single operating to for its "Advanced Computing Environment".

In had it is backing both
Microsoft's OS/2 and a "unified" version of AT&T's Unix, to be developed by the Santa Cruz Operation.

Microsystems' Sparc chips.
W.I. IBM and Hewlett-Packard gaining ... und in Risc workstation market, Mips badly needs supporters.

recall the last time a computer with an operating system developer standard in the top computing. When AT&T and Sun Microsystems joined In Unix II at many industry

Today's announcement may be equally controversial within the computer industry and equally confusing to potential computer buyers. At one industry the lamented, milmer concreating problems
all computer The
danger is that the formation of yet another powerful group promising industry-wide stan-dards will serve only to further confuse and delay a return to strong growth in the computer market

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SPEAKING

Tuesday April 9 1991



The 1990s are likely to see a shake-out of business schools in the UK. Demands for more sophisticated

courses and teaching methods are forcing a reassessment of

programmes. Simon Holberton reports on new approaches to management education

MBAs at the crossroads

AFTER a decade of growth at breakneck speed the business school, especially in Britain, is at the crossroads.

The motive force indicated rapid expansion of puner ment education develop-ment services in 12 1980s librar market deregulation and rapid growth.

The former returned to management its right up II extent

lenge.
But by the sale there and the early 15 there many requiring a must sophisticated pro-

gramme of courses.
The market for development is moving at a which is leaving many schools foundering. Once a near monopoly supplier of iducation and development services for business, the business school is fluding that the marthese these services for these services for these services. ket he these services in frag-

Some large companies, such as Motorols, are assuming

far greater responsibility for the provision of the with the deficiencies of the education system in ___eral and ____ ment training development in particular. The business when have the field of training and employing more technologically imagina-solutions than are gener-ally applied by the schools. At the same time, the masters of business administration - the core service which the school offers — is being questioned; so too, is the quality of the business research being pro-duced by business school aca-

In Britain and the III but been examining the way they organise management education and considering their role in the 1990s. The search for relevance is now at the top of the agenda for every school's direc-

tor, deen or principal.

In the US there is evidence growing tinged with irritation, over what sail, Shapiro, dean of the Cilian of Business Simon Fran University

Vancouver, his alled the "third generation "". drome". This describes the phenomenon, in some north American schools, where 25-year-old graduate student the line under 28year-old assistant professor who wrote his PhD dissertation 32-year-old professor - none of whom has worked in industry. Shapiro's criticism finds an

scho in a report last summer sponsored by III Graduate Management Admissions Council I polythesis accelerating I change III complexity in the sponsored polythesis acceleration I change III complexity in the sponsored polythesis acceleration III nology; globalisation II markets, communications and human and increased demographic diver-

sity.
These trends required, the report argued, a reformulation of the MBA degree and a new set of faculty priorities. It also required a departure from present teaching and research prac-tices in which some see "the pedantic sterility of a second class science - one that is too rafined to be applied to the problems of a society as comIn Britain, in being learned, too. In Britain, in recently published of alumni in mark it loth anniversary it its MBA. The tits which Cranfield's MBA graduhad acquired impressive, the highlighted highlighted in

"people management skills", ethics and political manage-ment, together with interna-tional and technology manage-Similarly, the London Business School has recently com-pleted a survey of 650 alumni and a number of companies as part of a comprehensive reor-ganisation of its two-year full-time MBA. The findings reveal the weaknesses of the LBS and of present manage-ment education in the UK.

enjoyed their stay in the school but their worthwhile experience was meeting others and the enduring networks which that interaction fostered. They said there was too much emphasis on financial engineering, while there was not enough taught about marketing, organisational behav-

INSEAD

The companies told the LBS they did not require functional specialists. They all graduments who could appreciate a broad range of managerial and issues, and who have perfectly a special them to have perfectly they also wanted them to have perfectly they are the special to the special them to have perfectly they are the special to the special them to have perfectly they are the special to the special them to have perfectly the special to the special them to have perfectly the special to the special transfer the special transfer to the special transfer transfer to the special transfer tran also wanted them to have perspectives on business drawn from other companies.

According to Peter Williamson, the LBS professor charged with redesigning the school's MBA, it will take two to three years before the new course will be fully in place. But at that time it should resemble an "hour glass": its initial empha-sis will be general – managing the external environment, government, ethics, environmental issues, markets, people, control and messurement — then move on to techniques and tools to put these in context, and then bring the two

together in applications.
"We used to teach the building blocks and then the context, says Professor Williamson, we're just reversing the sequence. It's just more appropriate to start from that per-

What mile it appropriate evident secular trend towards seeing business probacquisition and knowledge application". lems and, by extension, man-education and develthe 1990s is not wanting functhe 1990s is not wanting tunctional specialists. Business is being conducted in smaller units; the linear together, the emphasis is on managing it whole." holistic terms. As Professor Hugh Murray, of City University Business School in

For Mr Cannon "business in

But who who man-

agement w something

akin to a label of study as

um be learned. Ilm 🕮 rules 🖬

human body, it is still much for its

theoretical underpinning what [business schools] offer,"
Professor Iain Mangham

of Ind University's Manage-

There is not a great deal if

London, notes, the pedagogical model of the typical business singularly inappropriate develop-ment of "As practitioners in law and medicine advance in their careers they increasingly speci-

their careers they increasingly generalise," he Murray says failed understand and misled by their ill-judged adoption of curriculum, and values the standard American MBA.

For Tom Cannon, director of the Manchester Business School, the growing emphasion the need for a more approach is ■ welcome ment: MBS has from the outset stressed the whole as distinct from the part (or function), on the twin

Harnessing

Natural

arguments were upper training for sures Holberton that very little formal training

ties required for international managers; Profile: University 2 Gary Mead hall an Olympic sportsman

Lisa Wood India at quati-

new and laterity

economic slowdown and greater discrimination on the part of companies IIII IIII dents, many suspect that will witness key requirement will quality and from management education

"We are being questioned about quality by companies and potential students." doing work
knowledgeable about mative and criminating they buy.
The students come views, and MBA strikens good researchers. The market is becoming the discriminat-

The solution many schools are opting for 🕍 📆 form partnerships with mies. The manual confermation annual confermation of the manual confermation of n of L European Founda-tion for Management Development the partnership theme, with on the creation of strategic alliances, development, staff exchanges and research.

ment Centre. [Management education] "is an about how A move m an closer with people interact in companies client holds on the present of but more about I and a more responsive teaching studies. And case studies are institution, one which is in tune with far removed from what actunseds. But such move may also change the substitutionship to their clients. ally happens in companies." some 113 institutions in the UK Things are not pring to be offering an MBA. In the face of the same as they were.



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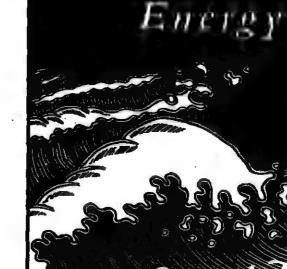
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'Glass ceiling' stops female managers reaching the top

have many more similarities in their personalities, goals and behaviour than they have differences. Why, then, bother with the apparent artifice of separate management training

for women?
The main argument for women-only management training focuses not so much on the differences between the sexes but on the differences in their experiences: female managers face obstacles work that their male colleagues sim-

ply do not have to experience. These obstacles what has come to be known as the "glass ceiling" - a term coined in the US to describe the way

Women are more likely to suffer from stereotyping and sex discrimination, both of which have a negative impact

in which women rise in organisations but then meet an invisible barrier that prevents them reaching the top.

The figures are causing concern to a number of organisaare recruited in equal numbers in the but they are feeding through senior management jobs. Among management jobs. Among junior perhaps quarter are of man-only one or in 100

The reasons for under-achieving at are

employees - continuing exter-nal social and domestic pressures make that impossible. However, women's management training, particularly if it forms part of a wider equal opportunities programme, is one practical step an employer can take to improve the perfor-mance of female employees and to ensure their retention.

What, then, we the specific work-related problems of women that make separate management training appropriate? Ms Susan Vinnicombe from Cranfield School of Management, together with Ms Nina Colwill from the management faculty of the University of Manitoba in Canada, have studied the issue and conclude

Women are more likely than men to suffer from stereotyp-ing and sex discrimination, both of which have a negative impact on their careers: ■ Women rarely have female role models in senior positions in their organisations;

■ Many women in male-domi-nated fields feel they are operating in an alien world, in which the rules of power and politics are difficult to grasp. They may also work alongside men who do not share or empathise with their was

These work little together with women's personal concerns about children domestic responsibilities and partners' careers - are rarely raised in mixed-sex groups. This is partly because, as many



Specialist programme: the Pepperell Unit in session at the Industrial Society in Londor

have shown, men tatal to dominate discussion, rupt more frequently than

while are found their feelings openly in groups, women easily in an all-female context, Vinnicombe and Colwill point

In an ideal world, they con-clude, there would be no need for training programmes for women in management: "Hopefully the day is approaching when ... trainers have no material to discuss; when power and influence and household responsibilities are household responsibilities are equally distributed between women and men; when the salary gap between men and women has closed; and when sexual harassment has ceased to exist. For the time being, however, the need for special courses for female managers is a continuing reality.

There are inherent dangers in separate provision, not least of which is the risk of margin-alisation. Activities pursued by

women traditionally been women traditionally been accorded lower status than those followed by men. The argument that women could find themselves restricted, of management training resources, to low-status women-only training.
A vital point here, say Vinni-

combe and Colwill, is to ensure that support for women's train-ing is clearly articulated from top management so that it is not trivialised "girls' day out". How more impormust be seen as an adjunct to, rather substitute for, more traditional organisational

and occupational training. This last point is a particular cause for concern, for women, overall, receive less training than men. A recent discussion paper from the Equal Opportu-nities Commission points out that, among younger workers, men are one-and-a-half times likely women had job-related training. Of male graduates, 52 per cent received training in their first job after graduation, compared

graduates.
This pattern seems to continue. Henley management college, for example, has only 10 per cent women students on its masters in business administration (MBA) degree courses. Nearly 70 per cent MBA studenia receive some form of company sponsorship, "which may indicate that it is employers, rather than the women themselves, who are reluctant to push their female employees up the ladder," says the col-

London Business School which claims, with 27 per cent, to have one of the highest percentages of women in any European institution on MBA courses – is concerned that the figure drops to 5 per cent for executive programmes. It has set up a working party, which includes Mr Joe Palmer, group chief executive of Legal and General, and Ms Yvette Newbold, company secretary of Hanson, to examine how more companies can be encouraged to develop and support senior women managers.

LBS, along with the other business schools, offers women's scholarships and spe-cialised options. Manchester Business School has set up a women's enterprise unit which will run courses and will also carry out research and develop links with similar schemes throughout Europe. A "portfolio for the woman manager" at Manchester provides five courses in two-day bursts of residential training.

Numerous independent con-

with only 42 per cent of female sultancies are now providing in-house "s courses for organisations as well as external programmes of varying duration. Among the longest-established of the specialist programmes is the Industrial Pepperell Unit development course for women. This runs six costs about £1,200 place a week's residential course.

searc

At the slightly brasher end of the market, for a modest £99 (VAT and lunch excluded), Inform lunch will tell women managers, according to the course blurb, how to: "put an end to gossip, insubordina-tion and personal attacks; increase your respect and

It is vital to ensure that support for women's training clearly articulated that it is not trivialised the 'girls' day out'

establish credibility as the hoss; and develop an image that says 'credible', 'authority' and 'professional'."

Small wonder that men can sometimes feel threatened by the idea of women-only training: such secrets of the universe ought not to be restricted to just one sex. As Vinnicombe and Colwill point out, those setting up women-only pro-grammes need to be prepared to face accusations of sex dis-crimination and perhaps even to offer male-only training, too.

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Simon Holberton discusses qualifications of directors

Training goes by the board

but in plain language would but in plain language would be called training. than 10 per and directors and libut recent of bank-ruptcles and the boards shows, it is time boards of directors looked to their own training needs.

A recent guide to a direc-tor's responsibilities points out there are now 49 criminal sanc-The penalties range from a 2400 fine to an unlimited and six months' to seven years imprisonment. The Insolvency Act (1986) adds further responsibilities and penalties. For fraudulent trading a director can be fined up to £2,000 and jalled for up to seven years.

The governance of compa-nies is becoming an issue from from which they can no longer hide. Yet few, according to survey data, bother to spend any time at all in formal training. A study by the Institute of Directors published last year estimated that only 8 per cent of directors in Britain have had training for their board appointment. The study appointment. The study showed that the way they learn about their responsibilinformal and unstructured; they "pick things up" and unstructured other

Furthermore, Jan formal training they have appears to be concerned mainly with the management mainly with the management of a company rather than with the direction of a company. For John Harper, head of professional development at the IOD, this reflects the way in which people become directors.

people become directors.

There are two main routes to the boardroom. The first is the manager who is appointed to the board of his or her family company. Such a person commanager and director.
"A lot find II difficult in differroles,

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Improved the between independent the and selves when one person is all three," says Mr Harper. The second route to the A more balanced and

boardroom is through promotion. A professional - an engineer, accountant, marketeer is good at what he does and is appointed to the board. Typical of the findings of the IOD's survey, he learns by copying those already on the board.

Yet both of these groups find that they have to learn a different role. While management is

ent role. While management is typically described as a triangular structure, with the managing director or thisf execu-tive at its summit, a board is better thought of as a circle.

According to Harper, the main problem newly-appointed directors have is differentiating between direction and management. This leads to these poorly functioning boards not managing their time effectively. A lot get bound up in the day-to-day running of the company and turn the board meeting into just another management meeting. They do not discuss the real issues – issues of a

more long-term policy nature.

"A manager is responsible for results within the context of policies and objectives laid down by his superiors," says Mr Harper. "He works within given conditions and those givens are set by the board. The board sets the company others. board sets the company ethos, the way it treats its employees, customers and suppliers."

Yet for all this there appears

to be a growing recognition for the need for the training of directors. A recent survey of the attitudes of big companies to independent directors by the PA Consulting Group and Sun-drides Park Management Cendridge Park Management Cen-tre³, found that nearly half of the respondents thought direc-

tors needed training.
Among the benefits of such training would be:

A better understanding of what each individual can contribute and how that contribu-tion could be made;

Feb 15, 1990

July 24

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issues: Ind issues; and

The opening up of the position of independent directors
is a winer spectrum of highcalibre managers.
But problems still persist.
One of the biggest is the consti-

focused Warman of business

directors;

tution of the board. There are still too few independent direc-tors on the boards of companies. This problem may be compounded if a dominant owner is in the chair. In this case, says Mr Harper, the com-pany may "become too owneroriented and not enough is

stakeholders". Too few chairmen

approaching the issue with an open-mind. The PA/Sundridge survey showed that 70 per cent of non-executive appointee came to the board room via the "old boy" network.

1 Becoming a director? What you need to know, Coopers & Lybrand Deloitte, March 1991, £10. Plumtree Court, London EC4A 4HT.

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The Bradford Management Centre set up its first European Joint award-bearing programmes over five years ago combining with the Universities of Nice, Montpelier, Nancy and Strasbourg in France subsequently extended to Hamburg in Germany, and Oviedo, Alicante and Madrid in Spain. The Centre's European activity entered a new phase in 1989 with the launch of the Bradford MBA into Nolland Burther such infiliatives lets France and



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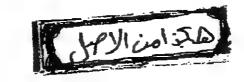
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Lisa Wood discovers what qualities are required for an international manager

Search for 'worldly-wise' company executives

THE QUEST for the elusive new international manager III one which has started in virtually every industrialised

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urgent by the advent of the single European market in 1992 as well as the growth in the 1980s of corporate global aspi-

It a development which is stretching companies' existing employees, according to report global human resource strategies by the Ashridge Management Research Group, published by the Economic Intelligence Unit.

The report says: "Firms are already encountering shortages of the high-quality people they require. One UK firm bent on international expansion was already stretching its systems It pointed in particular, to

Adaptability in situations .

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characteristics of the international manager (% respondents and respondents among the important)

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The report goes on to say that other companies were having difficulties releasing experienced people from exist-ing operations in order to resource and lead new interpa-tional ventures. "There are indications that a dearth of internationally - skilled people may be an important constraint on firms' international ambitions and that the development of the international manager will be an important

priority for the future." So what makes an interna-tional manager and are any nations better at breeding them? According to Saxton Bampfylde, the head-hunting company, the Netherlands, Belgium and Scandinavia are the best seed beds.

Mr Paul Evans, professor of organisational behaviour at

ness school at Fontainebless near Paris, shies away from national genetic profiles. Netther does he believe that the necessary ingredient is the ability to cope with a lifestyle that involves working in Mad-Born the day after. He jet-setting between international

operations is more likely to create a business equivalent of the over-packaged tourist.
Rather, he believes that the person capable of being an international manager is one who is comfortable in managing diversity.

It is an opinion supported by

the Economic Intelligence Unit's research. In its survey it asked companies to choose the five most important character-istics needed by international managers in their organisasigned to hard or functional skills, four of the six top characteristics identified are 'soft' emphasising the human skills involved in managing people from other countries and the manager's ability to handle unfamiliar situations."



Strategic awareness was described by one company in the report as the necessity of managers to have a global view of their own contribution. The report said this awareness must therefore be underpinned Poulenc, for example, says its employees must think world tric speaks of the need for

says that its says that its globally-minded before they become global operators. Mr Stuart Hamer, Ford of Europe's new director of education and training. "A graduate, in example, who becomes the large of the large affecting The Sierra car, for

the market requirements in

in the car's development have

From the companies' answers to the EIU arm it appears only exective way develop international throug direct internal

through working alliving abroad. "Such experiences open peoples' minds to lefact he are done differently elsewhere and them to think in a wider con-

proportion with international experience ranged from 1 per (or line UK companies 80 in Swisscomp The EIU says generally it appeared that in companies who me backbone of company? I have company favour local managers over expatriates? Can the cost be If these questions are resolved companies then have devote considerable resources, and effort, into preparing for interna-tional postings. Language

national experience.

Developing the international

company's management resource is demanding exer-

cise, with many conflicting resolved. Should there

be an elite given international

experience part of their grooming for top jobs or should

training, overseas visits, in-house courses and general management trainbusiness schools are all important ingredients of this Mr Hamer, of Ford ul Europe, says that for Britons an inability with languages has

the international manager. He Wil medical mir international learn the learn the language of the country to which they are assigned. do well but others are not as successful."

PROFILE: Motorola University

Electronic manufacturer's degrees of excellence

Motorola, one of the world's leading electronic and communications equipment manufac communications market, and won the prestigious US Mal-colm Baldrige National Quality Award. But it has not rest its laurels. Motorola aims to achieve its goal of "Six Sigma", or zero defects, quality by 1992.

The company seems a shin-ing example of the struggle for ever-greater quality and succees. But that was not always the story. It took a long, determined, well-funded education and training programme to boost its fortunes. Today, that programme has evolved to such a degree that the title (bestowed in 1989) of "Motorola University" does not have a retentious ring.
Motorola now requires that

every employee and manager spend a minimum of one week a year in training. The univerat year in training. The univer-sity operates the programmes, which cost the company \$70m last year, or 3 per cent of its payroll. It even offers courses to its suppliers and buyers. In some cases, the courses

are in conjunction with bona fide, degree-giving universities and technological institutes. At its corporate headquarters in Illinois, for example, Motorola works closely with Nathana works closely with Nathatern University's Kellogg School of Management, rated the number one school in the US. Abroad, for training its overseas personnel, it has agreements with the Université de Technologie de Comptègne in France and the Asia Pacific International University in Macao. It is in dispute with the international university in The Cost of the training and education protraining and education programme is borne gladly by Motorola, which had an independent auditor of the effort report that it received a \$33



William Wiggenhorn: change must start at the top

return for every \$1 spent, e when time away from the job for training was included.

The company has also enjoyed a total of \$1.5bn in cost increased flow for the three years 1967 to 1990 and it attributes this gain in significant measure to the training that has brought

higher quality control.
The road to Motorola's rewards for creating a successful training and education programme is littered, however, with misconceptions, false starts and mistakes. Yet, through trial and error, the company itself learned much.

in 1979, then chief executive officer, Robert Galvin, now chairman of the executive comenatural of the electrive con-mittee, saw that Motorola's employees needed to upgrade their skills to keep pace with the rapid changes taking place in the electronic and telecom-munications industries. He set out with the modest goal of instituting a five-year training

plan that would introduce workers to new technology and teamwork. He also set up a Motorola Executive Institute to give 400 managers the equiva-lent of an MBA in four weeks. By 1994, it was clear these efforts had failed and Mr Gal-vin returned to the drawing board. He and his training managers discovered that what

was missing was the essential

was missing was the essential element of recognition of the need for change — at the top as well as at the bottom.

Mr William Wiggenhom, the president of Motorola University and the company's vice-president for training and education, is emphatic that change must start at the top. While this adage now seems unsurprising, it took Motorola unsurprising, it took Motorola the better part of the first five-year training effort to realise that managers conceptually understood the new quality systems, but their behaviour

was not changing. The management also dis-

covered to its dismay that many of its line workers could not read or do simple arithme-

Starting over again, Moto-role tried to get through the ing its curriculum and its approach. It began focusing on teaching a universal language of quality within the company. It also stopped inviting manag-

By the late 1980s, people had caught on. Older employees and some retirees played a key role in persuading their junior the change from transistors to

change can be mastered. Overcoming completency eems to have been Motorola's most hard-won achievement Retooling its employees' skills was an easier task than retool-ing their attitudes.

Mr Wiggenhorn said that over the past decade or so the company has undergone sev-eral key "mindset changes". and key mindset changes.

You cannot buy your way
out of the problem. Throwing
money at training and management problems does not work. ment problems does not work.

There is real value in employee loyalty. Unlike some other companies which simply sacked the old workers and brought in new, more skilled ones, Motorola believes it is cheaper to retrain employees than to hire new people.

You cannot have quality products without quality people. Employees must know how to recognise problems

how to recognise problems early and solve them. In There must be a change of attitude. Management and all employees together must sense that they are all responsible for the fate of the company.

"It is not just a question of fixing the other guy," he said.

Barbara Durr

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Gary Mead meets an Olympic sportsman who coaches managers

Progress by leaps and bounds

BUSINESS managers enduring the recession will, by now, be thoroughly and tired of hearing the sagacity of the smug in old phrases and sayings such as "save the pennies and the pounds will look after themselves". But one management education course, Performance Coaching, can hardly avoid running foul of neatlyturned aphorisms In describe its aims and underlying esprit.

The basic philosophy of Per-formance Coaching might be described as "look before you leap", thanks largely in one of its chief teachers. David Hemery, who at 46 must surely still be Britain's most famous and enduringly popular athletes. Gold manalism in the 400 metres hurdles in the 1968 Mexico City Olympics, Mr Hemery still performanceoriented; only now his atten-tion is much more occupied with the achievements of oth-

ers.
"Hurdling be excellent analogy by business management; surmounting hurdles is management all about," Mr Hemery, And Coaching, lu which Mr Hemery now
75 per cent his working life,
all injecting injecting into lackstaff achievements.

Unlike many sports personal-ities. David Hemery is also a bit of thinker. In the published "Winning of the Drugs" in which he argued that techniques of the tion, relaxation, and improving mechanical efficiency, can lead to athletic excellence as much use of illegal steroids.

glands, stimulating the right amount of adrenalin at the right time, can lead to competition-beating performances and also opens the door to a whole host of business world analogies, which Performance Coaching plays upon.

Performance Coaching depicts itself as a management system, "using methods

David Hemery is fond of saying that 'the mind is a key' which can unlock obstacles in the way of motivation

produced outstanding results in the sporting arena" and transferring the same techniques "in simple and effecmanner had the world of

Performance Coaching is backed by The Grass Roots Group plc, a leading motivation company, and provides two basic types "client specific programme" tailored to defined needs at any location; and regular courses at the National Sports Coaching Canan and Canal

Marlow, on the Thames.
Originally, David Hemery's
aimed sports
men and backed by an educational trust. The chairman and founder of The Grass Roots Group, Mr David Evans,

was so taken with it that he offered to subsidise the sport coaching, in exchange for which some of Im techniques and training used those courses would be adapted and deployed for use with jaded, confused and tired business executives looking for ways to improve their own and their staff's performance.

Performance Coaching now operates an open course once a week on average, with compa-nies such as ICI, Barclays and Midland banks and the Kent police in attendance. What they learn and experience for themselves is a short course - Two days, usually, costing per individ-ual or 2600 for two - in the use of mind as a tool for improved efficiency

David Hemery is fond of saying that "the mind is ■ key" which can unlock obstacles in the way of motivation and, by extension, success, whether it be in sport, business or per-sonal relationships. He says that the aim of his

course is to "assist others by asking questions. The course is on the notion it may be, are those who are both the in that area and who take responsibility". In that way maintained off, to the all-round benefit of individual and company. While physical element have a sman physical element have a sman such as organising races between groups fixed to the same set of skis, encouraging team thinking and co-operation — the bulk of the time is spent

in posing, considering and answering questions.

David Hemery believes that

management can no longer rule by fear"; that what he calls old carrot-and-stick approach - threats and/or the promise of more money" has been proved to no longer work as a technique of improving employee efforts. "The advance," he says, "the imal step, is this one of self-respon-sibility."

He agrees that the raising of self-awareness and the genera-tion of willingness to take responsibility is, essentially, a very common-sense target. But he adds that "even I, who have been teaching this for five am still sometimes sur-at my own blind spots." He mentions the cautionary

tale of daily telling his small son not to drop his overcoat on the kitchen floor immediately after arriving home from school. "Suddenly I realised that I could be saying the same thing and still getting nowhere

question, 'What am I trying to do?' The next day I then asked my son, about to drop his coat on the floor, where else could you put your coat? Since then my son has found all manner

courses being run by Performance Coaching. put his coat at the end of the day, and I have found a solution in something petty but exasperating." It is probably that kind of question-posing which is at the heart of the

mance Coaching.

Mr Hemery argues that one reason for persisting in a course of fruitless action — as evidenced by his coat-dropping anecdote — is that "it takes time for a culture to change. We are in an analytical, telling culture, where people in authority lecture us. There is a place for that but our simple place for that but our simple step-by-step approach, with a sequenced order of questions for problem-solving, means that the individual is brought into involvement with what-ever issue it might be. That creates self-awareness and selfresponsibility."

At the end of the philoso-

matelyinterested in improved performance. Hemery that pinning down tangible results and rewards from the courses he and his colleagues run is not easy, but he offers a concrete example which sug-gests that Performance Coach-

ing might be working.

Last year the Fleet Air Arm approached Mr Hemery's course to see if it could assist it in its performance at the annual Royal Tournament, an armed forces' extra aganza where, among other entertainments are various competitive feats of team-work, discipline,

skill and sheer muscle. The Fleet Air Arm's team managers were downhearted at heir team's prospects; training was poor. All the teams have nine weeks in which to prepare for the various events. At the end of the course, the Fleet Air Arm's squad had practised 30 per cent less than in previous years; but on the night of the Tournament they won every trophy, the first such mult whitewash in the 104 years of the Tournament - a sporting achievement which reflected more than a touch of giory on an Olympic gold medallist.

Performance Coaching has three other presenters besides David Hemery MBE; the others are Lynn Davies MBE, who won the long jump gold for Britain in the 19 Olympics; Sir John
1965 European Touring Car
Racing
Whitaker OBE, who coached the
British men's hockey team to its Olympics gold medal at the Seoul Olympics in 1988. The course organisers can be contacted through The Grass Roots Group plc, Training Division, Glossop Road, Sheffield S10 2HB, 0742-700321.

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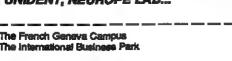
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run over a four to five-year span. Everyone likes to have standards, and things to be

measured against and offered on," The Cox.

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past, we've now actually started delivering things," says Mike Taylor, acting chief executive who was seconded from Shell. After long period deliberation, "we've moved away very dramatically from being a talk shop".

The Management Heats

The Management Illerta-Initiative (MCI), formally launched in July 1988, commits members in a ball of prac-tice designed to the the enter of leadership and mancountry. More than 850 Piles

country. More than 850 Pillarian, public sector agen-and institutions have signed up.

However, not everyone is enthusiastic. "I'm all management training," says Professor Leo Murray at Cranfield School of Management "Rut I Recommended". School of Management. "But I am thoroughly disappointed." am thoroughly disappoints what has happened at M.C. after all this time. It doesn't seem to have had much impact on British industry."

The organisation was originally inspired by a series of depressing research findings on the state of British management, published in the mid-1980s. Werk by the National Economic Development Office, Professor Charles Handy and others in the academic world pointed to an abysmal lack of management training. "They were very condemnatory," says Mr Taylor.

Lord Young, then in charge

of the Department Trade and Industry, threw in the gauntlet. John Banham, direc-tor-general of the tion of British Industry, and Bob Reid, chairman then at Shell and now at British Rail, were among those who picked

it up.

But they decided no existing body could do what required, and hence founded the National Forum for Manopment, the parent body of MCI. "Our aim was to improve the quality, quantity, relevance and accessibility of management education," says Mr Taylor. "Those elements are still the driving force." the driving force."

The most important achievement of the MCI, according to Mr Taylor, has been the development of management standards linked to judgments of the competence of individuals. "It is the first ever definition of the managerial role in the

UK." he says proudly.

Occupational Management
Standards I and II, for junior

and middle management, have now been published. An additional version for supervisory staff is due out at the end of April, while a more senior strategic-level equivalent is also under discussion. The aim is to nighlight a series of "units of competence" at each level of management, made up in turn of a series of "elements." In Management I, for exam



for action." Its include obtaining and evaluating information to aid decision making, and recording and storing information. In Man-agement II, a third element is added: forecasting trands and developments which affect

petence goes beyond the tradiacademic courses — measuring knowledge, understanding and ability — to assess what people are — to do with — skills.

The provide a framework in management teaching in colleges as well as at work.

MCI's Mr Taylor also points to the organisation's role in the development of "APL" — the accreditation of prior learning—which it is formulating through a number—wilet prothrough a number of pilot projects. The idea is to assess competence based on work experience and through the use of professional evaluators.

The Charter's third

The Charter's third
ment
local Britain
now numbering 51 - to
bring local organisations committed to managerial training
into contact with one another,
and with other such as the government's Training and Enterprise Councils.
Safeway, the food retailer, has used the MCI competencies

to help plan a new phase of in-house training programmes — including a certificated course for 300 management trainees, and a pilot diploma recently launched which will

ide, one of the nine units of competence is to "seek. evalu-Mr Taylor stresses that com-



Mike Taylor

very good at the Up as what skills are most significant to effective management. What they need is people to help them implement their ideas, not to interfere by testing their He sees little difference and the core elements in existing business school and management training syllabi. A

might best be me

cartificate of managerial competence might at best act like a raference: "It could get you into an interview, but I suspect it will do very little more."

MCT's local networks may be a far more significant contribu-

tion to emerge than attempts (a quantify competence, although their future has yet to be clarified now that TECs are up and running. It will be some years yet trained and certified according to the MCI guidelines can truly be to see they stand their

Andrew Jack





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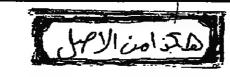
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PROFILE: Manchester Business School

A finger on the pulse of industry

functional managers capable of handling the process of change has been the cornerstone of the Manchester Business School's (MBS) educational philosophy since its launch in 1965. This northern pragmatism, developed with an international perspective, has provided a counter-balance to the proliferation of management theory. The school's fundamental belief is that people learn best by doing

For MBS students, this means course and dominated by projects, an approach which has been refined through colhas been refined through col-laboration industry. Although the is a national institution (around half MBA come from), it is acutely aware that it is one of the few such institutions in the north. Regional responsibilities have Regional responsibilities have helped shape educational pol-lcy, local companies are crucial in providing students with "real" projects.

By adopting a non-thematic approach to teaching, the

school believes it kee certain advantages those who rely on case studies. The champions of the project-led method argue that it allows students to put their fingers on industry's pulse and that new management issues emerge from real situations – well before the theorist arrives on the scene.

Professor Tom Cannon, the school's director, is particularly keen on what he terms "the double cycle of learning" - the acquisition of knowledge and the application of that and the application of that knowledge. Without one, the other is diminished.

managers do not stop learning
they leave business
school. The MBA is
out of a business career that could last 40," he says.
"One if the weaknesses management every-where that the not

"We have to recognise that

trained learn from what do. We make the mistakes again and again." The project approach other advantages, he says. It breaks down barriers between academia and industry, and
a team spirit.

most examples is the school's International Business Programme, under which teams of students are contracted by outside panies to examine a real international beautiful a real inter-national beautiful opportunity.

The travels abroad and tackles the problem as an inte-gral part of the MBA course; learning and application

part of a wider debate about the kind of manager which business schools ought to pro-duce. Professor Cannon believes that business is chang-ing fundamentally that new is sary. This modern will be flexible and all to the relationship between management

The debate about method is

Corporate Responsibility Limit to support the argument. Now something of a bandwagon concept, it has been recognised at MBS for a number of years. The school has a

tions have produced a global village, but only in the run-up to the 21st Century are corporations beginning fully to grasp the possibilities that technological invention can lend to their management

At the forefront of satellite

technology exploitation are such companies as Satellite

Management International (SMI), one of Europe's leading providers and organisers of large-scale satellite television

events and private television

Aerospace Communications (BAeCom), the communica-tions services subsidiary of

British Aerospace. In October 1988 Baecom was granted a licence by the Department of Trade and Industry, permitting

it to operate a one-way point to multi-point space satellite com-

munications service, and it now operates a service throughout western Europe. Mr Tom Phillips, SMI's sales

and marketing director, says that "since June 1990, when BAeCom took over SMI, turn-over has doubled - it will be

between £3m and £5m this

SMI's main business is the

servicing of corporate clients with private television net-

works. The UK has no more

than 10 such networks (agains

more than 70 in the US), and SMI accounts for six of these, including Norwich Union, Digi-

tal, Federal Express, BMW, Texas instruments and Bupa.

For Norwich Union, SMI pro-vided an hour's worth of satel-

lite TV - a Budget day special, beamed into 28 of the com-

pany's branches, including a live phone in to a studio pre-

Besides its company-dedi-

cated services, SMI provides ad

hoc single event productions.

SMI is a division of British

chair of corporate responsibil-ity endowed by the locally-based Co-Operative Bank, but The need for "general manthe debate about the necessity of the subject has been left behind. The emphasis is now

on the broader perspective, treating the subject as one with obvious links to other "We teach corporate responsibility from issue perspective, drawing together all its dimensions," Professor Cannon. "We constantly emphasise the way things together. You cannot over-emphasize the waithing attentions of the professor than the

According to Professoressor Carmon, managers need effective strategies, but often substitute blind faith. The best managers are those who can manage change and recognise that there is a time scale to

hasise the unitary nature of

"It is all very easy for a company chairman to talk about his policy towards the environit, but, if the control and financial systems are not in

agers with a wide portfolio of skills" is a consequence of events like the growth of information technology, and of business itself reassessing opera-tional methods. He argues that organisations are becoming smaller as markets fragment, and that structures within even the largest companies are beginning to reflect this.

There are those who believe we are going through a new kind of industrial revolution; but what you come out with will not be what you went in with," he says.

"For instance, my own con-

cern is not competition from London Business School; I know how to compete with

"My problem is to compete with the freelances, the small groups offering seminars, who are picking up a nice piece of

"Operating in today's mar-kets is more like guerrilla war-fare than a field campaign, and



Tom Cannon: keen on what he terms the "double cycle of learning"

companies need guerrilla fight-

In spite of the confidence of its director, Manchester Busi-School's survival in its present form is by no means certain. The paradox is that at a time when organisations are becoming smaller, there is a body of opinion which doubts that the school can meet future challenges without growing much larger. It has only 65 members of faculty.

The would to the with the management rm accountancy departments

the University of Manchesfaith in its ability to produce ter and II. University I Man-chester Institute I and Technology (Umist). This would create a III service business school double its efficient main problem is that industry's goal

think it will come a formal merger, but accepts the inevi-tability greater collaboration part-time MBA jointly run with University is the infruit disconnecting partnership.

The Manchester

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PROFILE: Satellite Management International

TV link-up rules out those

grand business junkets

Tom Phillips: TV link is the an er when you cannot travel

such as a live pan-European programme on January 23 this year, when 2,500 people from Stockholm to Valetta listened to the actor John Cleese deliver a paper on "Creativity in Management". Beamed from the Grosvenor House hotel in London, John Cleese reached 12 European cities, where

guests could follow up his pre-sentation with questions.

One of the main applications where Mr Phillips hopes that SMI and other business television networking will come into their own is in their ability to do away with the grand - and grandly expensive - business junket, at which middle manupwards expensively entertain

Mr Phillips cites an example

that SMI dealt with only last month, "a fairly typical travel-ling roadshow, where senior executives of a company were planning to visit eight of its outlets over a week or so. At each site they would address between 200 and 500 staff. The real cost of that visit is not just the hotels and so on, but the time spent away from the office by those managers, plus

many other factors."
That consideration makes one hour's worth of private satellite television, at £7,000 to £10,000, quite attractive. SMI hardware, with everything encrypted to standards of which, according to Mr Phillips, the Ministry of Defence or the Central Intelli-

smire Agency would be proud.
SMI's first client, the motor
manufacturer BMW, uses the
satellite link to put itself in
touch with its 165 or so franchised dealers in the UK. One hour a week, with the aid of a small dish, a BMW dealer -and only a BMW dealer, aided by a de-coder - can receive information on new products, sales and profits, in fact every-thing relevant to the business

of selling a BMW car.

Mr Philips believes that SMI

and no doubt other companies which will soon be joining a market that seems almost certain to expand - offers a service which complements the normal business meeting. "Of course, you've still got to see the whites of their eyes," he says. But at the same time, "events like the Gulf War, en there is a security crisis and businessmen and women are not travelling anything like as much as usual, see a dra-matic rise in the amount of customer interest. When you can't travel, for whatever rea-son, having your own dedi-cated private television link is

a perfect answer if you need to contact your staff." The development of corporate TV networks in Europe so far lags behind that of the US. But with technology working towards smaller chips, dishes and satellites, its cost is bound to plummet in the next decade By the turn of the century managers may well be operat-ing from home, armed with their very own personal mobile thin, choosing in " the whites of their eyes" only if absolutely forced to do so.

Gary Mead

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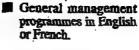
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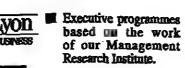
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posts are moving from year to year. Professor Cannon believes that the philosophy of management is undergoing a massive shift, which education are struggling to define.
One of the most
quoted definitions ment is 'getting things done through people'. I think in future that this will change getting things done in m peo-

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ave you ever tried phoning your own company, especially near closing time, perhaps with an unusual request, to see how you are dealt with? How was your call handled? What impression were you left with?

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The bloke who does that isn't here.. Can you call us back?. Have you ever trained your staff to take incoming calls? the guide asks. Do your staff understand the telephone systim and die your operator know enough about your busi-ness and your whereabouts to answer simple enquiries? What happens at lunch time and

after office hours? But handling the telephone is not just a question of telephone manner. Small busi-nesses need to install the right system if they are not to lose business opportunities, the

guide suggests.

Many businesses do not expand their telephone system to cope with increased sales. A florists with a single telephone was losing business because the owner could not answer it while serving customers in the shop while her two assistants in the workshop were too far away to respond. The florist installed a system which llowed calls could be taken in the shop, the workshop or the

The guide contains sections on how to make use of computer communications, fax and electronic mail and mobile *From STC, Tel 0800 282726

and CBI, Tel 071 379 7400. £2.50

Charles Batchelor

irst you learn bow to turn on the calculator. The so-called "Town-ship MRA" course – taught to South Africa's aspiring black entrepreneurs, the hawkers and hairdressers of Johannesburg, the traders and dressmakers of Cape Town is nothing if not basic.

"Remember: always charge MORE than you bought your goods for. In this way, you can be sure to make money for yourself," a course workbook instructs students.

Decades of apartheid - with its racial bars to business, restrictions on property owner-ship and poor non-white education - have stifled both the skills and the spirit of enter-prise in black South Africa. Some business sectors thrived in the late 1980s as various state controls were relaxed; the black taxi industry now carries over 1m passengers a day, and is believed to employ 300,000 people, directly or indirectly. But most black small busi-

nessmen lack even the most basic business skills. Trident Training (a small Cape Town-based educational trust), and the Small Business Develop-ment Corporation, (funded by ment Corporation, (united by government and private sector business) are now trying to fill the gap with the "township MBA", aimed at training entrepreneurs.

Participants learn skills like operating a calculator – Triestimates 49 out of 50 new students have never before used one - costing, merchandising, and managing

Tony Davenport, the Rhode-sian-born ex-missionary who pioneered the Township MBA course, calls them "survivalist entrepreneurs": people who start their businesses to escape unemployment. Some aspire to riches, but not many. Most trade a little or hawk a little, merely to prevent starvation.

Government officials believe there may be as many as 4m people involved in the so-called "informal sector" of South Africa's economy - self-employed people whose economic activity is largely unrecorded in the country's official statistics - nearly as many as are employed in the formal sector. No one would deny the rapid rowth of employment in the informal sector. The pave-ments of Johannesburg, for-merly pristine and empty, are

crowded now with nursing mothers selling guavas and green peppers, boerewors rolls and bead necklaces; in Soweto, welders capitalise on unrest by

fitting security gates to town-ship houses; in Khayelitsha,

Patti Waldmeir reports on a course designed to teach business basics in South Africa's townships

Always charge more than you paid for it

near Cape Town, traders sell pre-fab shacks to squatters. As the full horror of South Africa's unemployment problem has come into focus from 1985-89, the formal sector absorbed only 12.5 per cent of new entrants to the labour force, down from 73.6 per cent in 1965-70 - government offi-cials, academics and businessmen alike grasp at the hope that the informal sector can feed the unemployed.
But Davenport sees the

informal sector as the only way out: "The best way to solve the unemployment prob-lem is to stimulate the self-employed, because these peo-ple are climbers. All they need is for rungs to be put in the ladder."

Participants in the Township MBA course – MBA stands for "managing business activities" – must already be in business (that ensures basic numeracy) and must be able to read and understand very simple English. The course, which costs Trident about R300 (£60) per person to run, is free to participants. Costs are paid by a bursary trust funded by business. So far, some 1,000 people have been trained by Trident in the Cape Town area, and the same course is now being used by the Small Business Develop-ment Corporation in Johannesburg and other centres.

Trident takes a down-to-earth approach to cash management: first take a lock-up cash box (or cake tin shoe box or plastic box); label four plastic bank for "loan repayment", "money for my business", "saviness", and "money for me"; man a

Confusing terminology is avoided: participants are taught how to decide how much money to put in each bank bag each week; they are encouraged to save at least one quarter of the amount left in the "money for me" bag at month end. Those who complete the

course may be eligible for a loan; R500 on average. But

repayment problems have been severe, says Davenport, high-

A coal merchant in Soweto: the best way to help

lighting perhaps the most serious problem affecting black small businessmen: lack of access to capital. Because blacks have until recently been barred from owning freehold property, most have no secu-rity to offer lenders; administration costs on small loans are high, and the repayment record of many black small "Some people have genuine difficulty, but others simply feel they have no obligation to repay," says Davenport. Now

repay," says Davenport. Now he is piloting a scheme with Standard Bank which is aimed at giving recipients an incentive to repay; R100 will be loaned initially, with R105 to be repaid three months later. If the R105 is paid on time, a further R200 will be loaned, with R210 to be repaid three

months later, and so on. Davenport admits that Tri-dent's loan programme has not been a success; but the impact of the training programme is also difficult to gauge. Trident provides mentors to continue advising those who finish the course, but follows only 5 to 10 for any length of time. Most say the course improved their business; but Davenport admits that many people what the mentor hear, fearing they may other-wise jeopardise their access the acc

Aired Bosble, 47, owner of a "spaza" or grocery shop in the Khayelitsha squatter camp near Cape Town, insists he is making more money as a result of the course; his profit is R280 a month, after salaries, on sales of R2,000. But he seems largely to have ignored lessons on merchandising the shelves of his cavernous wood and corrugated iron shack are sparsely furnished with a few dusty tins of tomato pures, tol-let rolls, bottles of cooking off and packets of maize meal.

A few doors down the street,

another course participant, Nokwakha Madikwa, 29, has her small spaza shack looking packed and prosperous, fes-tooned with red Coke flags and offering a wider range of necessities. "I record every single thing now," says Madikwa; "that way it's easier to pick it up if my assistant is giving

people things for nothing, like cigarettes."

Madikwa, too, says her busi-ness is more profitable now; but when asked whether her sales have increased, she grossly understates the total probably because she applying for a loan to increase her
product line to include hardware items. Unfamiliar with
business and bankers.

Modifiess ware notify thinks Madikwa mpparently thinks that she will not get m loan if she demonstrates past success.

Michael Magade, 48, is one of Trident's most successful graduates: his spaza shop, hidden down one of the aimless dirterates which exists are stated.

tracks which criss-cross this huge squatter camp, makes a net profit of R1,400 a month, on sales of R5,600. "Before I attended the course, I just bought and sold. Now I've learned about customer relations," he explains. "The course taught me to apologise to the customer if I don't have what he wants," Magade adds noting that lessons on cash flow, price competition, and promotion were also useful. He eagerly displays ledger-books bound in green and filled with the precise hand of an accountant, and explains that he has invested the shop's profits in the purchase of a Khayelitsha petrol station, as part of a 38-member syndicate. But business in South Africa's townships is never quite that simple. Magade has prospered not only through skill, but through connections; he is an associate of the township's mayor. In trolled largely by rival alliance with the mayor, who heads one of the most powerful gangs, ensures custom for shop. As Davenport observes, "business in the informal sector is 'relational', not 'transactional', and we must take that into account Critics of the programme question the wisdom of teach-

ing relatively complicated book-keeping methods to people who are sometimes only semi-literate; indeed, they ask whether it is possible to teach people to make money. But in a country where the rise of an enterprise culture among blacks has been prevented so systematically over decades, skills training is surely required. Davenport is confident that his "survivalist entrepreneure" will take it entrepreneurs" will take it from there. "There is a strong spirit of free enterprise in the black community," he insists. With the skills to exercise it, he hopes black small busines men will soon be able to make a significant contribution to

In brief...

■ A call for the creation of a Business Samaritans service to provide telephone counselling to businessmen and women in difficulties has been launched by David Grayson, managing director of operations at Business in the Community (BiC), the umbrella organisation of the

enterprise agencies in Britain.
The Business Samaritans
would provide help out of
office hours and at weekends. A survey of enterprise agencies carried out by BiC showed a 25 per cent increase in demand for counselling sessions as a result of the

This upsarge has occurred at a time when the agencies' own finances are under

Extra government funds should be made available through the Training and Enterprise Councils to help small businesses survive the recession, Grayson said.

■ A former Soviet army barracks south of Budapest in Hungary may be converted into workspace for 75 businesses as part of a project which is being advised by a London enterprise agency, Hackney Business Venture. The barracks is central to the development of the
Enterprise Organisational
Foundation, formed a year
ago by consortium of local
interests in the town of

Paul Chaplin, chief executive of the Hackne agency and consultant to the ject, recommended a total investment of £350,000, half to come from the Hungarian authorities and

half from UK sponsors. This would fund the workspace, credit guarantees to small businesses, training and advice. Contact Paul Chaplin, 227 Mare Street, Hackney, London Es 1HB. Tel 081 532 4599.

A manual to help tutors develop entrepreneurial skills among older students has been produced by Durham University Business School (DUBS).

Enterprise in Vocational Education and Training is intended for students of 16 years and older and is designed to be compatible with the main curriculum followed For further information contact Mike McLean, DUBS.

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■ A training course designed to help the small but established companies in the London area to grow more quickly is to be held over five weekends between April 19 and June 22.

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development.

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■ Three out of four small businesses believe that the best way of improving their relationship with their bank manager would be for the bank to involce for bank

charges. At present bank charges are simply deducted from the

Invoicing topped a list of improvements suggested in a survey carried out by the Forum of Private Business. Reduced interest charges were proposed by 66 per cent of respondents followed by improved criteria for making

loan decisions (38 per cent). Respondents were asked suggest three improvements.

■ Informer Edwardian depositary building in north Kensington, London, is being converted into 48 small business units of between 220 and 1,400 sq ft each with rents of £9-£16 per sq ft. A further block in the Pall Mall Deposit will provide 13 light industrial

units of 400 to 900 sq ft.
Refurbishment of the
building, which has been
bought jointly by London
Industrial and English Estates,
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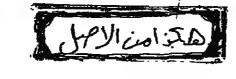
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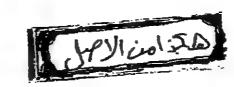
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FT News

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Sensual still-lifes

William Packer reviews Euan Uglow

n exhibition by Euan Uglow is always an occasion for Lonalways an occasion for London's art world, and his latest, ldeas 1952-91, just opened at Browse & Darby (19 Cork Street William) of its predecessors. He is, quite simply, one of the most distinguished painters of the figure that Britain has produced since the war. With Francis Bacon, Frank Auerbach and Lucian Freud, he stands in a narrow and elevated company. For his scrupulous attention to the visible fact and its realisation on the canvas he is closest, perisation on the canvas he is closest, per-haps, to Freud, but yet they could hardly be more different. Each has arrived at his present position by his

In Uglows's case, it was by way of the Slade under the aegis of that proponent of exact measurement, William Coldstream. But again the two artists could hardly have been more different: where the elder painter would always struggle to sustain the self-imposed system and remeasurement. register each shift in the perception of the real and objective world, the younger would both accept and seem such limitations. There too, visible in the work, are all the marks reference and registration, but not arrive with them any contract failure. rying with them any sense of failure, indecision and frustration.

indecision and frustration.

Rather they supply the abstract formal structure, the spatial matrix within which the visible object may be fixed and tested, and the changes that occur through the long process of the painting properly monitored and registered. It is a nice irony, that in the devising and mastering of such method, to the end of establishing the object and permanence of things, their essential mutability and the same is of the emerge as central preoccupations. The model stoops and bends and the to the same mark; the flower droops; the fruit alowly shrivels in the bowl.

alowly shrivels in the bowl.

But this is not an exhibition of Uglow's work with the live model, that Uglow's work with the live model, that now constitutes he principal and already substantial achievement. It is instead a retrospective of his work with still-life, that has been in mutaniundercurrent. The trouble is that while these paintings are not exactly secret, appearing as they have over the years in ones and twos, they might all too easily suggest something little more than an adjunct to the main body of the work, a mere relaxation and diversion.

The contrary is almost the case. On entering the gallery, what we confront is a body of work, sustained now over is a body of work, sustained now over nearly 40 years, that to any viewer innocent of the artist's larger engage-ment with the nude female figure must propose that here we have perhaps the most distinguished painter of still-life we have produced since the war. But it is not really a case of an either/or, of the figure against the still-life. While it might be useful, this once, to be reminded of the existence of this work as a distinct corpus, it works at a more fundamental level to proclaim the essential interdependence of the two.

To those of us more familiar with the major nudes - and it might have been useful to have been allowed the sight of just of them — thoughts of the comparable of the model object, the figure as still-life, are inescapeable. And as for the still-lifes themselves, their most intriguing quality is an immanence of physical richness, succulence, sensuality — a quality more usually conjured up by the image and imaginative presence of a woman remote pictorial convention though she

may be.

As in the figure paintings, so in the still-lifes, the space is the same: simple, shallow, frontal, eminently contrived.

The wall or screen behind shuts off and encloses this little world, as though it were a stage on which the creative magination may propose anything. But that stage must be occupied to be effec-tive, that space articulated. In respect Uglow's pictorial logic is unfailing, perspectives immaculate, relationships established, and it is not by chance that he has called this show *Ideas*, for the formal games, contrivances and devices he finds irre-

The camellia in the tall thin vase, the single pear on the table, the classical statuary head - such ideas return to him again, and again, after many years. But it is not so much the idea as the image, and the direct fascination he has with the object itself, just as with the model as she sits there before him in the common space of the studio, that is aurely the truer interest. Being less explaint more stratistics hardly makes cerebral, more intuitive, hardly makes it less profound.

The truth would seem to be that in Uglow we have the classical and the romantic temperaments combined at a critical equivalence, My romanticism disciplined and the more poignant for



Camellia, 1981, by Euan Uglow. Oil on canvas

its constraint, his classicism the determining quality, yet ever moderated by his sensibility. The wish to parade his cleverness from time to time, but the romantic often diverts him, even runs with him unawares. And it is in the still-lifes that we see the grip relaxed, the touch no less exact but lighter, the paint looser,

more seductive and ambiguous, if only more senticive and aminguous, it only by a degree, the colour sharp, juicy, piquant. Just so do we think of Zur-baran perhaps, of Fantin-Latour, of Chardin above all, for the gentle, sharp physicality of their observation, though it be only of still-life, that is paradigm and metaphor of life made. Memento mori.

Dawn Upshaw

WIGNORE HALL

On Failurday we used a solo recital at last from who has been picked up greedily everywhere else while British scouts were asleep at the switch. Describ-ing fall young American sopranc as your ideal soubrette wouldn't be far wrong, if taken in the most con way. The voice has a disarming, "natural" openness, a ilvery ring up top, (but win a soubrette's appealing huskiness at the corners of phrases),
a candid middle - and pitch. Furthermore, she has an open-armed address, (literally: she enacted every song with unabashed gestures), painable intelligence and the profes-sional energy of a musical com-

edy star. She is a hands-down winner, and tickets for her performances are going to be hard to find. Part of her polgnant appeal lies in seeming to have reached a miraculously early prime: one thinks, "Can this possibly last?" But probably it will; she is too clever an artist to let a fresh, pretty voice serve as her trump, as her choice of programme showed. Little of it was standard recital-fare - the only evergreen was Schubert's "Ave Maria", which came merely as the clos-ing song of his whole "Ellen" set (after Scott's Lady of the There obscure Schumann (the Myrthen-Lieder after Burns and Byron), songs for the mad obscure by the American John Harbison, guaranteed to be rebarbative in popular terms, and final popular terms, and ■ final Rakhmaninov group some way ished rang Full marks for the prise though against Gilbert Kallah's open-lidded piano in Rakhmaninov she musik herself forcing her timbre a bit. An alert, even menacing accompanist, Kalish had very definite ideas — odd ones for Schubert and Schumann, who sounded stiff and dry under his Upshaw's

whole-hearted eagerness was never daunted. In the Harbison cycle, on result of sour maturity by Michael Fried, she compensated for her innocent tone with astringent drama. These are intricately wrought as much in the piano as for in voice, as so it was determinedly forward with their bright, spikey pattern-making. Al any rate, we were left in no doubt that this enchanting singer has no intention of resting on her soubrette laurels. Goodness knows what she may get up to

David Murray

Russian Spring

Festivals follow festivals on the South Bank with hardly a for "non-thematic" pleasures. Now we have entered Russian Spring and been invited to celebrate belated cracking of the deep deep ice of Stalinist ideology, and examine the cultural-historical consequences of the thaw. A Hayward Gallery exhibition, The Twilight of the Tsars, and a literature series called The Revolution of the Word complement the far-reaching and well-devised musical investigations of the Russian Spring itself, which opened over the weekend with two concerts at the Royal Fastival Hall Royal Festival Hall

Later concerts will focus attention on the eration of sold composers in win acclaim in the West
Gubaydulina, Elena
Firsova, Dmitry and
on such neglected and fascinaton such neglected and inscinating figures of the post-Revolutionary decade

Mosolov, Protopopov
and, Nikolay
But begin with
we heard from the Soviet Union's two senior composers, the establishment of whose Teles reputations tially pre-dates perestroika – Edison Denisov (b. 1929) and Alfred Shnitke (b. 1934).

The latter is Shostakovich's authentic heir: a composer of limitless technical resource; andacious innovator and pas-

sionate ironist; able to generate with his own means the sort of sustained bleak inten-sity and wild satire that are the twin characteristics of Shostakovich's music. The satire of Sommernacht-straum, the first item on the London Philharmonic's programme on Saturday night, is, however, less wild than weird and wry. The ambiguous title was a warning to the audience of the 1983 Salzburg premiere that this would be no Mendelssohnian reverie. As in Angela Carter's short story, Overture and Incidental Music for "A Midsummer Night's Dream
in cool and
English summer), Shnitke's

English summer), Shnitke's

"is, of nowhere
near Athens; ill script a
positive maze ill land
The unlikely first sounds are
from violin-and-plano ill at
the of the second violins,
and a harpsichord at ill back
the cellos. Their quasiSchubertian minuet
round the orchestra and subiected to all manner of delight. jected to all manner of delightful, witty transformations. In close canon it becomes the basis of a Mantovani "tumbling strings" effect. The brass occasionally flatten it; and it ends life as an insouciant fare-

well flute solo.
Under Kurt Masur's direction III brief and brilliant piece off superbly.
Throughout III concert the

long symphonic elegy, predominantly slow, much of ■ generated from ■ ubiquitous "motto"-theme. For all the sensitive

care that Simon Rattle and the

CBSO lavished upon the work,

it seemed too anchored to an

expressive monotone, and too starved of symphonic energy,

to justify its length.
Perhaps I just didn't succeed in tuning to the right wave-length for this music. For all

supplied some contrasting

LPO's playing had crisp detail and glowing freshness; ensem-ble was rarely than spec-tacular. Shnitke's huge, bold. searching Cello I No. (1986) received a triumphant British premiere in which the staggeringly assured soloist Natalia Gutman, for the work was written. (But the cello's amplification at close seemed kitschy, whether specified by the composer or no.) Tchaikovsky's fourth sym-phony in the second half had passionate dark drama, reck-lessly tempi, and

knife edge precision.
Edison Denisov's first
mature orchestral piece Peinmature orchestral piece Pein(1970) was the compelling
12-minute of the BBC
Symphony's concert, conducted Andrew Davis, on
Sunday night, which also
included Tchaikovsky's Pathetique symphony and flawlessly accomplished yet somehow tedious account of
Shoetakovich's second violin how tedious account of Shostakovich's second violin concerto by soloist Dmitry kovetsky. Influenced in its technique by work of Deniger, however, and the light of the solution of the solutio polyphony, a climactic out-burst from three timpanists, depths-sounding like for con-

Paul Driver

Towards the Millennium

ROYAL FESTIVAL HALL

In each successive year from now until 2000, the South Bank's Toward the series is to celebrate a successive decade of our century – not only by re-playing established masterworks, but by delving for those that solutions of the context by the City of Principles Series and the context of t the City of Birmingham Symphony Orchestra offered Rakhmaninov's 1909 Third Concerto, doubtless for safety, and some particularly intrepid delving which brought up 1 Symphony no. 2 (19046), the "Astael". In 1 event, the expectations I had proved to be all swr.

There are fine, serious pieces by the Czech composer (born at years after Janacek, among them a visionary cantata called *Under the Apple-tres* which made a considerable impression or recorderable impression. made a considerable impression on records a few years have. The Second Symphony was Suk's response to personal give he bears as memorial to his father-in-law Dvorth, but in mid-composition his wife also died ("Asrael" is the Angel of Death). The result was this five-movement, hour-

Against the expected new

the Rakhmaninov meanimight have been intended illustrate illustrat century hangover - particu-larly with I Ousset II larly with the Ousset at piano, the revels so brilliantly if the 19th-century pianism. It is not only that the romantically flexible (the ice-princess to now reveals a melting heart), but the conductor Rattle was bent upon setting Rakhmaninov's boldest flights in bold relief this ganuinely daring harmonic I could hear, Suk unhis grief stricken mode, his basic material regularly and diligently, small imaginative in the orchestration, his genuinely daring harmonic creatively orchestration, it sharp

tural surprises.

Ousset was in quite wonderful form, and all the "planistic" stuff was masterly. The supplied some contrasting quicker passages that go nowhere in particular, and concluded — after an interminable time — with a routinely "ethereal" ascent in a major key (and a plain echo of Strause's Zarathustra close). It is some play with odd, pungent chord-sequences, but they barely ruffis the surface of a blandly, tonal score. More sympathetic listeners may well think me cloth-eared.

Against the expected new tural surprises. Ousset was in q its wonderful form, and all the "planistic" stuff was masterly. The light form, and all the "planistic" stuff was masterly. The light form are streamed was attretched to between extremes: from a rigorous softo core start to a for the thudding-tune in the proration an operatic rubato on the shared for the percoration an operatic rubato on the particular and concluded — after an interminable time of the "planistic" stuff was masterly. The light form are all the "planistic" stuff was masterly. The light form are was attretched to between extremes: from a rigorous softo core start to a for the thudding-tune in the particular and the planistic.

David Murray

Anowa

THE GATE THEATRE

The new production at The Gate starts and ends with some West African tribal dancing with special reference to fertility rites. For a good two hours in between, however, Anoun is a thoroughly well-written conventional play that draws quite heavily on Shakespears, notably Macbeth.

The piece is about childlessness. Anowa is the Ghana-ian girl who is said to have turned down 30 husbands. She goes off instead with a hand-some stranger called Kofi. The couple bear no children, not nerhans because Anowa is barbut Kofi consumes his manhood in the pur-

acquisition of slr ... As the play develops, Kofl becomes more and more like a king or emperor, even wearing

a crown and sitting on a throne. Armed leaves more and more estranged, though there is no suggestion that Kofl has been using the slaves for anything other than work. That is where the unmistake-able echoes of Macbeth come in. She wonders about like a mad woman; he has his form of estrangement as a man who cannot turn back on the venture he has begun. In the end, Kofi shoots himself and Anowa drowns herself - both offs

There are other themes. The lasting effects of slavery is one of them. So is the meeting of bland and white, or perhaps domestic and foreign, cultures, Not least, Anoua raises the question of how an intelligent woman can cope with a pre-dominantly male-oriented society. "I like you and the way you are different", says Koff, but sometimes you are too dif-Some I the touches, like the

introductory and closing music, are distinctly West Afri-

can. But do not go to see Anoua looking for something exotic. What will strike you is not how different it is from developed western culture, but how similar. It is a very well-constructed, thoughtful piece. Anowa is played with superb self-control by Joy III Wan, as is Kofi by David Harewood. The play is directed by Charley and was written Ama Ata Aidoo as long ago

Women's theatre sponsored by NatWest Malcolm Rutherford

as 1970. It is part of a season of



AMSTERDAM

Concertgebouw 20.15 Vernon Handley conducts Netherlands Philharmonic Indicate in music Rachmaninov and Bliss, with Kathryn Stott Second Piano Concerto. Repeated tomorrow, Fri and Sun (6718 345)

BERLIN

atsoper unter Em Linden 19.00 Wolfgang Rennert conducts II trovatore with and led by Monica Pick-Hieronimi, Rosemarie Lang Bruno Sebastian, Tomorrow: Spartacus, Sat Reiner Goldberg sings Tannhäuser (2004 762) Oper 19.00 Harry Kupfer's production III Idomeneo. Fri: Die Zauberflöte (2292 555) Deutsche Oper 19.30 Stefan Soltesz conducts Der fliegende Hollander with Jose van Dam = the Dutchman and Sabine Hass as Tomorrow: concert performance II I Puritani. Fri: Otello (3410 249) Schauspleihaus 20.00 Peter Rosel and Santiago Rodriguez play music for two planes. Thurs and Fri: Audiocato conducts Berlin

Staatskapelle (2272 261)

Philharmonie Kammermusiks Philharmonic Orchestra In Thurs W Sun: Wille Killer

Gurzenich Enthann in

■ COLOGNE Philharmonie 20.00 Hiroshi iwaki

Wilhelmenia Fernandez and Damon Evans in 'Carmen Jones' which opened at

the Old Vic last night and will be reviewed in tomorrow's paper

Schoenberg's Brahms' Piano Quartet, with Mikhali Rudy soloist in Mozart's Piano Concerto No 21. Tomorrow: Itzhak Periman, Vladimir and Lynn Harrell play Brahms plano trios. Thurs: Julius Frantz plays Linear plano Fri and Sat. conducts the Munich Philharmonic. Sun: Mullova Mullova Vieuxlemps and Chausson with Orchestre National de Lille (2801) Schauspielhaus 19.30 Tanz-Forum production M Count Dracula choreographed by Jochen Ulrich, music by Samuelina Tahlia. Fri. Sat and 121 (221 8400) Opernhaus II complete cycle of Der Ring des Nibelungen begins on Fri with Das Rheingold, followed w Die Walküre on Sun, Slegfried on April 21 and Götterdammerung on April 31. Hans Wallat conducts. with Robert Hale as Wotan, Nadine Secunde as Sieglinde, Deborah Polaski as Brūnnhilde, Hanna Schwarz as I and Hartmut Welker Alberich (221 8400)

FRANKFURT

Alta Oper 20.00 Nevile Marriner conducts Academy W Martin-in-the-Fields in Stravinsky's Firebird, Michael Tippett's Water out of Sunlight and Brahms' Violin

Concerto, Man Anne-Sophie Mutter. Thurs and Fri: Dmitri II Symptony Dicketti (U4) 400)

THE HAGUE

National Ballet in III and and Juliet, music Prokofiev, choreography by Toer van Schayk.

■ LONDON MUSIC

Covent Garden 11 Gennadi Rozhdestvensky conducts revival of Andrei Tarkovsky's production 🔳 Boris Godunov, with 🖫 🗯 🜬 by Paata Burchuladze, Gwynne Howell, Robert Time and Eva. Randova. And Thurs Mill Sat (240) 1066)

Royal Festival Hall 19.30 Walter Weller Philharmonia and and in music by Mendelssohn, with Maria Joac Pires Piano Current Ma 26. Tomorrow: Orchestra W Age of Enlightenment. Thurs: Andrew Davis conducts BBCSO. Fri: Male conducts Pelleas M Melisande (928 8800) Theatre

This man's shows include Carmen Jones, Oscar Hammerstein's Bizet-inspired making set in In-US in the Second World War, Washing by Simon Callow (Old Vic), English Shakespeare Company productions of Carland The Winter's Tale directed by Michael Bogdanov (Aidwych), ian McKellen Richard III (National), and the acclaimed RSC/Opera North production of Show Boat (London Palladium). Phone Theatreline: Plays 0836 430959 Musicals 0836

- DEL Constitution 0836 (1997) Thrillers 0836

■ MADRID Auditorio Marieral de Musica 19.30

of Madrid Chamber music by Telemann, Boccherini and Vivaldi. Thurs: Mozart quartets. Fri, Sat and Sun; December Mader UST 0100)

■ MUNICH

Staatsoper 19.30 Land by Béjart, Balanchine and Hans van Manen, Thurs. Tomorrow and Fri: It barbiere di Siviglia. Sat Werther with Agnes Baltsa Mai Francisco Araiza. Sun: Cranko production of Romeo and Juliet (221316)

■ NEW YORK MUSIC

Metropolitan Opera 20.00 Placido Domingo conducts Tosca with Mall Shicoff and James Morris. Tomorrow and Sat I Puritani. Thurs: La Clemenza di .Tito (362 6000) THEATRE This wall shows include A finan

of Com Own, with Eileen Atkins starring as Virginia Woolf in an adaptation by Patrick Garland of her lack calling on women in declare their independence, talent and freedom destinies (Lamb's Theater), The Maids, all-male production of Jean Genet's modern about two sisters who try to escape their lowly position in life through deadly game of make-believe (House 🖃 Candles), the comedian Jackie Land one-man show (Neil Simon) and Candida, B

play about a suburban London must in must in must in an 18-year (Playhouse 91). Ticketron 44 0102) answers

PARIS

Fram Garnier 19.30 Opera Ballet in Nijinska/Nijinsky programme, including L'Apres-Midi d'un Fauns with and and Rite of Spring in Nijinsky's original choreography. Runs till Sat (4742 5371) Opéra Bastille IIII Philippe Auguin conducts Robert Cam production of Manon Leadil, with Diana Leading in title role and Moldoveanu as Des Communication The production runs till May 4, in Thursday further performances in Thursday and Sat (4001 1616) TMP-Chittelet 19.00 Plano recital by Catherine Collard. Tomorrow: Boris Berezovsky, Tchaikovsky prizewinner (4028 2840) Salle Pleyel 2010 Jon Marin conducts Ensemble Orchestral Paris in all-Mozart programme, with June Institute (4561 0630).

ROME

Teatro dell'Opera 20.30 Il with a led by Aprile Millo and Dolora Zajic. Also Thurs and (463641)

Tomorrow, Thurs and Fri: 22 makes

Paris (4563 0796)

ROTTERDAM

20.15 All-Mozart programme with Amsterdem

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hick chart with fisherism Philharmonic Line by Inc. Thurs, Fri and Sun: Control Third Symphony (413

■ VIENNA

Staatsoper III La Horst Stein conducts Der Incomment with Gwyneth Marschallin and Line Rydi as Communication Tomorrow: and Pag. Thurs: Jenufa. Fri: Ariadne Mana Sun: Lohengrin Musikverein 19.30 Vienna

Trio plays plano trios W Haydn, Smetana and Urbanner. Thurs: Artile Quartet, Fri. Sat and Sun: George Clina conducts Vienna Symphony Orchestra (505 8190) 19.30 Gerhard Schulz accompanied by plays violin **arrida** by Mozart, Schubert and Brahms, Tomorrow piano recital by Ingrid (7124 6860)

■ WASHINGTON Kennedy Center Concert Hall 19.00

Lorin Maazel conducts National Symphony Orchestra I Sibellus' Fifth Symphony, with Viktoria Mullova Line in Vieuxtemps' Violin Concerto No E Thurs, Fri and Mazzel conducts Wagner, Druckman and Mendelssohn (467

■ ZURICH

Tonhalie 20.15 Marek Janowksi conducts Tonhalle Orchestra in Shostakovich's Tenth Symphony, with Frank Zimmermann soloist 🎹 Prokofiev's First Violin Concerto, and tomorrow and Thurs Mozart Players. Tomorrow ■ 12.45: (201 1580)

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Tuesday April 9 1991

Reshaping the exchange

THERE ARE few, even in the upper reaches of the Labour party, who would nowadays argue with the proposition that there is a strong public interest in the maintenance a healthy securities market in London. Whether there is a comparable public interest in the survival London's International Stock Exchange is a rather dif-ferent question. Yesterday's decision by the exchange's council to seek shareholders' approval for radical reforms of the constitution and governance of one of the City's oldest institutions is one more acknowledgement of a fundamental truth. In today's world of high technology and competitive deregulation there are many others who would happily take over any or all of the exchange functions at the drop of a hat. Small wonder the acknowledged that the mana-gerial habits of a thin are no

longer appropriate.

In International Stock
Exchange's chief function is to
provide regulated markets in
securities. That, in practic, means the efficient pricing, adequate liquidity is secure settlement for 1980s, the liberalisation of the old exchange cartel, have stripped the former club of much of its power and influence.

Justifying existence

The key regulatory function of authorising those permitted to deal in the securities market has been lost to a new watchdog, The Securities Associa-tion. The globalisation of capital flows has turned other countries' exchanges and other people's settlement systems into competitors. The victory of the screen over the trading floor has done away with the exchange's role as a landlord. In short, the exchange has to justify its own existence to survive; and that means speaking not only to the member firms that now dominate the council, but to wider group of users.
Under the plans advanced by
Mr Andrew
Smith and his chief ex-Mr Peter Rawlins, DA council will be turned into a board with up to 25 members compared with the present 32

top-heavy 53 only ■ short while ago). The proposed new mem-bership would incorporate up members of the exchange's executive management team. The intention is recruit representatives of the big investment institutions, listed companies and one of the big banks, alongside leading figures from domestic, international and private client

Better decisions

This is scarcely a stream-lined board by modern corpo-rate standards. But it will no doubt be further slimmed down in time. The aim is also to extract better decisions from higher quality representatives of member firms and the other users of the this will nably call for widening of the ownership of the exchange, whose voting shares are entirely in the hands of

The reduction in numbers and the increased representa-tion for users of the exchange's services welcome. So, too, is the more businesslike approach in setting strategy. Yet these reforms, Livering radical, will in themselves be sufficient to guarantee future survival. The success of ondon's III International dealing system, through which high proportion of cross-border equity trade takes place, is a tribute to the ability of the exchange to live on its wits. Moves under way to segment market to reflect more accurately the different interests of institutional and retail investors make good sense.

here, as with the planned changes in the composition at the council, worries will continue to be expressed about the extent to which the voice of smaller investors will be heard. And the successful introduction of the flucture set. introduction of the Taurus settlement system remains an overwhelmingly important test of the stock exchange's international competitiveness. The proposed changes in the coun-cil are a tribute, as much as anything, to the potent disci-pline of liberalisation. It is a less discipline

Ups and downs in Japan

NOT THE first time, Japanese politics seem to be in turmoil. A handar member of the governing party has resigned and the prime mini-ter under under threat. All this happens the week after what look like inconclusive, even pointless, the US president during another rocky period in trans-pacific relations and week before what ought to be a momentous first to Japan by the president of the Late Union, from which a new bilateral relationship might emerge. But, not for the first time, it is far from clear whether all

matters very much. Japadelicious intrigue and scandal but the ship of state generally seems to sail purposefully on regardless. 🐃 latest drama may prove to be no exception. The main conclusion from Sunday's local elections is that the ruling Liberal Democratic Party, internally riven as it may be, is as solidly entrenched in national power as ever. Though egg-besplat-tered as result of its spectac-ular miscalculation in Tokyo, it significant nationsignificant nation-wide gains. Even incum-winner in Tokyo carries the LDP banner. There was nothing even to approach the desire for change fleetingly apparent in the 1989 upper house elections, when the LDP, besieged by the Recruit affair, took a deserved hammering.

took a deserved hammering. Nevertheless, the LDP did sustain the largest individual casualty - Mr Ichiro Ozawa, its secretary general, who resigned in order to take responsibility the party's backing the wrong in Tokyo. Mr Ozawa will probably rise again after a decent interval, but his temporary demise is instructive in the nature of internal party politics.

Younger generation

He represents, though not exclusively, the younger generwhich was supposed by now to be taking over the party from the mostly insular elders who have run it since 1974. While a conventional dealmaker domestically, he has shown an interest in international initiative and accommodation - with the US, the Union and Japan's Asian neighbours. He may

have been a touch too aggress sive in the pursuit of such policles for the taste of his peers, as in his advocacy of maxi-mum Japanese aid to the Gulf His replacement by another, more pliant associate of the prime minister, Mr Noboru Takeshita, may imply a flexing of creaking old guard.

No alternative Mr Toshiki Kaifu, the prime

minister, is of small account in minister, is of small account in independent political terms. He has survived for as long as he has mostly for a long as he absence clean, it has ing been assumed he would go in the autumn. The only risk was that he might be garly that he might be sale early but this is less likely now that Mr Ozawa has taken responsibility for the Tokyo debacle. Still, it is now more likely than it was - though not necessar-ily more likely than not - that an ancient, such as Mr Takeshita, Mr Kiichi Miyazawa or Mr Michio Watanabe, for example.
Postponing the generational handover would be a pity.
However, politicians do not run Japan and matters as important as relations with the

us and the Soviet Union would never be left exclusively to them. This absence of substan-tial political input can be weakness, as well as a strength, in the conduct of external affairs. There large political content to relations with the US, where Japan is unpopular, and also with the Union, far from clear that Mr Gorbachev risk the political opposi-tion of Mr Boris Yeltsin and the Soviet military to any deal that returns sovereignty of the four Kurile Islands, part of the Russian Federation, to Japan.

Mr among those able to offer an external political awareness to these delicate equations not necessarily sessed in the same measure by bureaucrats, businessmen and the insular old guard. It is, therefore, a pity that he has to go as a result of a domestic political mistake a a particu-larly intriguing time in Japan's external affairs. It will make it harder for Washington and Moscow to read Japan right, at least in the short term.

road traffic congestion in Britain has reached crisis proportions. This cannot be so: for if today's traffic levels constitute a crisis, what word will remain for the congestion to

The Department of Transport inre-casts that total traffic (that is, vehicle miles) on UK roads will grow by miles) on UK foads will grow by between 53 per cent and 142 per cent by 2025. If enough new road space were provided, this growth could the oretically under the government's already massively expanded £12bn road-building programme, only 2 per cent will be added to total road capacity by the end of the century.

end of the century.

Against that background, and given the planning and environmental constraints in a country as densely populated as Britain, it seems inconceivable that enough road space could be provided to meet the forecast traffic growth, even if the necessary funds were welling

The implication is clear. Rither Britain's roads are to become gradually more congested until they reach the point of paralysis and people vol-untarily abandon their cars, or people are going to have to be restrained from using their cars.

Britain not unique in from traffic congestion; but as country with one of the world's highest of vehicles to available road space, and yet having one of the western world's lowest ratios of cars to population, its problems loom particularly large.

The main factor underlying rising traffic levels in Britain, as elsewhere, is economic growth. There is a direct correlation between economic activity goods and services are produced and consumed, transport carry them. With money on their hands, people shop more, travel more, the contestioned more contestioned

Exacerbating the rise in road traffic Exacerbating the rise in rush training is the human race's love affair with the motor vehicle. People want to buy and own cars because of the freedom and mobility may bring. The number of cars in use in Britain rose by 33 per of cars in use in Britain rose by 33 per ration point remains a long way of 85 per cent of UK households

have no access to a vehicle.

Iran while, people are not only buying cars, but using them more, and for longer journeys. Rising car ownership has allowed urban developpeople now live and away from they work, shop and enjoy

Accept concern over the speed of traffic growth has focused on the environmental implications of the consequent increase in exhaust emis-sions. This is undoubtedly of resolution.

In the short term, people can be encouraged to buy cars with smaller engines, and manufacturers can speed up the process of making cars.

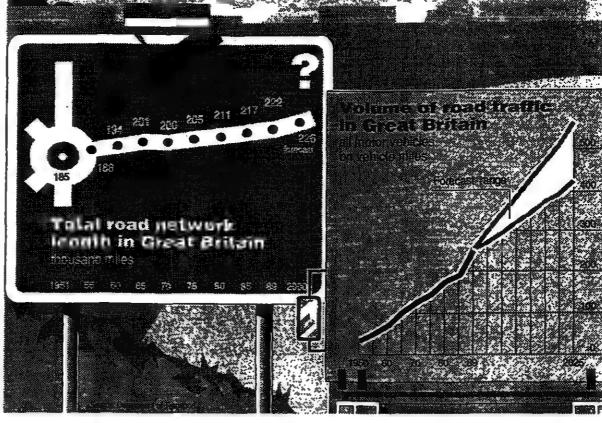
up the process of making cars more fuel-efficient. In the longer term, advances in technology may provide allerative fuels which emit less car-bon dioxide when burned.

The problem of road capacity, how-is intractable. While technologi-cal innovations such as electronic car ration systems could enable road space to be used more productively, it is just as likely that these develop-ments will make driving simpler and safer, thus opening up car ownership to a still larger section of the popula-

There are several possible responses by the government. One is to do nothing. Ro Road car ity could stay as it is and congestion could be left to ration the available space between users. (This is what happens in London, where no significant roads have been built for more than 20 years.)
To the extent that it is simple and cheap, this is an attractive option.

Unless people are eventually restrained from using their cars congestion on UK roads will become paralysis, argues Richard Tomkins

Pile-up in the great car economy



and also produces an unacceptable diminution in the quality of life.

In do-nothing option also fails the test of economic efficiency because it favours those with time to waste in traffic jams instead of those who need

to get somewhere on time.

Congestion costs fall particularly heavily on industry by delaying series and wasting employees' time.

A profing to a much quoted estimate the Confederation British industry congestion is absorby inflict. Industry, congestion is already inflicting a cost to the economy of £15bn ■

The second option — currently favoured by the Department of Transport — is to adopt an incremental approach, eschewing grandiose strategiou limit rather tackling traffic congestion as it arises with selective road-building and road-widening

The virtue of this approach is that it is based on sound market principles. Congest is a small to build a new road, the department points out, just as a queue at a supermarket check-out is a signal to instal a new

The flaw in this policy, as today's levels of traffic congestion bear witness, is that it self-evidently does not work. A new till can be provided in days, and if it is not, shoppers can go elsewhere. But a trunk road takes 10 years to build, and in the meantime those needing to use it have no alternative but to lengthening traffic jams on existing roads.

More fundamentally, the policy is outdated in that it looks back to a capacity could expand indefinitely. Few outside the Department of Transport believe that this is any longer possible. Further road-building has already been ruled out in London and many other urban areas, and the construction of inter-urban roads is becoming increasingly incompatible with environmental concerns. A similar objection applies to the third option: embarking on a vast pro-of road-building aimed at

The era is ending in which traffic growth can be accommodated by conventional means. Something will have to restrain it: and road-pricing is coming to be accepted as the least of all evils

meeting all foreseeable demand. Even if the environmental objections were overcome, it would put a colossal burden on the exchequer and could be self-defeating in leading to the ge tion of still more traffic.

if the options for increasing itsupply of road capacity are becoming exhausted, it follows that the alternative is to suppress demand. Changes in land use policies — bringing homes closer to shops and jobs — could have important effects over the long term, but it is to a market less approach that the transport industry, economists, and some politicians are beginning to

Their argument is that road transport is in a mess the market is not working properly. A socially efficient market is one which distribwishes and needs of the community, and a necessary condition of such a market is that the price of a good is equal to its marginal social cost. This marginal cost must include not only
the cost borne by the individual, but
also the costs which the individual
imposes on society by consuming it.
In road transport, the market is
defective because once a validable has

defective because once a vehicle has been bought, taxed and insured, the marginal cost in the individual of using it amounts to little more than the cost of the fuel consumed. To society, the costs in terms of congestion noise, pollution, and the injure resulting from primes are presented to incommotorists are not required to incommotorists are not required to incommotorists. these costs, the price they pay to drive is too low, and they drive too

To change this, it would be neces-sary to charge road users the full cost of their road use on a pay-as-you go this objective, shunned by the chancellor in last month's Budget, would have been the incorporation of vehicle excise duty into fuel tax. But ulti-mately, the process would have to go much further. Usaw charges much further. User charges would to reflect the costs to the community of pollution, con-

gestion and accidents. gestion and accidents.

One way introducing such charges would be to add them to cost of fuel. This, would fall to distinguish between the rural dweller using deserted country roads, a heavy goods vehicle on a motorway, or a commuter driving into congested urban area.

The more effective method would be a system of electronic road-pricing which choosed up charges according

be a system of electronic road-pricing which choosed up charges according to the type of vehicle used, the competing demands on the road space it consumed, and amount of environmental damage it inflicted. This would enable greater to be imposed on, heavy goods vehicles, which cause the highest levels of noise and vibration, or on private cars entering urban areas, where congestion is most severe.

The virtue of such a scheme is that it would put private cars and lorries on a fairer footing with public transport, which tends to inflict lower envi-

port, which tends to inflict lower environmental costs and already operates on a pay-as-you-go basis. The proceeds of road-pricing could then be applied to improving all forms of transport road as well as rail - in the most
economically efficient way.

There are severe impediments to the introduction of road-pricing. Although the necessary technology exists, based on electronic devices in vehicles which respond other devices at the roadside, it would be expensive to introduce; and enforce-ment would be impossible the system had public support.

An even bigger stumbling block would be political acceptability. Almost by definition, road-pricing Almost by definition, road-pricing would have to be unpopular to simple of the prices were not so high as to people from driving the places where they most wanted to go, congestion would not be alleviated and the system would fail.

Not surprisingly, therefore, governments throughout the world have preferred to prograstinate rather

ferred to prograstinate rather than in

grasp this nettle.

A simple scheme is in operation in Singapore, where drivers have to buy a special permit to enter the city cen tre; but an experimental system in Hong Man experimental syste

Yet, as unific problems worsen, support for the idea is growing. A working group on transport set up by the European Commission concluded in a recent report that transport was

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Everything must be done to maure that the true price is always charged and paid for transport - every-where, I if not, will will develop artificially and destroy any chance of solving the impending traf-

In Britain, too, there has been a change in attitude. The public transport lobby has halled as a breakthrough the Transport Department's recent acknowledgement that forecast traffic growth cannot be accommodated purely by building new roads. And transport ministers, who a year arms son were expressing outsight opposiago were expressing outright opposi-tion to the idea of road-pricing, now prefer to say it is an idea whose time

has not yet come.

Meanwhile the city of came
strangled by congestion, is already
planning to set up a computerised ngestion-control system, charging motorists to use busy streets and applying the cash raised in the conction of a light rail network

If Cambridge's plans proceed, it will become the first city in Europe to adopt a fully-fledged electronic road-pricing system. It is unlikely, how-ever, to be the last. The era is ending in when traffic

growth can be accommodated by conventional means. Something will have to restrain it: and price is coming to be accepted as the least of all evils.

Animal appeal

London Zoo has been in trouble before, and even more dramatically so than it is today. Indeed, Zoo news — which meant the arrival of a rare creature - once ranked

public-interest draw. in the 1950s baby polar bear Brumas attracted 3th visitors. National newspapers employed full-time zoo correspondents, supplemented for big by writers such as Chapman

The trouble was that even then the Zoo lacked money. It was founded in 1826 first for the Fellows of the Zoologi-cal Society, and second for its inmates. The public came last, originally not being let in at became secretary of the Zoo's council in 1953, the fellows still

resisted public admissions on

Pincher, later of spy story

Sunday mornings. Zuckerman's attempts to reform the Zoo against the fel-lows' wishes went all the way to the Appeal Court. Mean-while, his search for a chief executive interested top-rank military staff. Even the unions were co-operative: a senior union leader said of a pay dispute among keepers that he fully appreciated that labour "fully appreciated that labour unrest could not be tolerated in an organisation concerned with the care of animals".

Israel Sieff and Simon Marks, then joint heads of Marks and Spencer, helped to mount the rescue, though it was the property magnate Jack Cotton who put up the bulk of the money - perhaps £3m in today's coinage. It did not last, alas, and times have changed.

German tank

■ When Walter Seipp became chief executive of Commerz-bank 10 years ago it had just become the first of the leading German banks - it is the smallObserver

est of the big three - to miss a dividend since the second world war. This year, as he steps down, it will be the only one to raise its payment. Unusually if not uniquely among German bankers, 65year-old Seipp has a nickname: Walter the tank, a product of his gravelly-voiced outspokenness and tough business

He has not been afraid to criticise the Bundesbank for raising interest rates, or rival Deutsche Bank for its costly acquisition of Morgan Grenfell, the UK merchant bank, and its decision to put the Soviet Union on its risk list.

Walter the tank will be a tough act to follow. Taking on the job in May is Martin Kohlhaussen, 55, who is very much of an unknown quantity outside the bank. No less forceful than Seino

in private, the tall, slim Kohlhaussen, a parson's son, has kept a low public profile, apart from the time he defended the banks' third world debt role at a church debate in Frankfurt.

Consolation

■ The authors ■ III-fated Shatalin plan — a 500-day crash course in ____lat eco-nomics — have just been given the Econet Union's first ever prize for economic reform. In a touching ceremony of National Economic Achieve ments, the 13 radical economists led by 56-year-old Professor Stanislav Shatalin

abours on the radical economic reform programme. "The country cannot live without the Jee Pay Plan. I'm sure we'll return to it," said Shatalin. Along with Petrakov, he resigned as an adviser to President Gorhachev after the

Grigory Yavlinsky and Nikolai

Petrakov, each received a cordless telephone for their



"Don't you remember? You adopted me in 1986."

Soviet leader withdrew his support for radical economic reform last year under pressure from conservatives.
The professor and his

colleagues, spanning three generations of economists, are now setting up a club to reform issues. "We will never again be beaten on our own terrain," he wows. The prize was founded by one of the country's new private companies: ASKO.

Men at arms

■ Vickers, a grand old name of British engineering, is a shadow of its former self. But that may be no had thing in Some ways, since Sir Colin Chandler, the next chief erecu-tive, is the Undershaft, Bernard Shaw's (a typical

arms dealer. _ To a traditional engineer, Chandler's past as a head of export sales at the ministry of defence, may seem less he started work on the shopfloor as an apprentice at de

Havilland in 1956, it is a humble beginning he shares with current chief Sir David who served his time with Vauxhall Motors. Nevertheless, Chandler's

years at the MoD made him a prize attraction for Vickers - and many other suitors -1989 that there was little room for him to return to British

Aerospace.
The big surprise of the Plastow, who masterminded Vickers' recovery from the traumatic nationalisation of half of its business in the 1970s, is severing his links with the group entirely. He will hand over the chairmanship to Sir Richard Lloyd, a marchant banker a good four years older, and with no real industrial track record.

Plastow was the man respon-sible for seeing off Sir Ron Brierley, the antipodean corporate predator, and it will be interesting to see whether his departure triggers fresh takeover interest.

One never knows, British Aerospace may be interested if only to enable Professor Roland Smith's team to upgrade their company cars from Royms to Rolls Royces.

Same old tune

Those who shudder at the thought of hand-clapping and evangelical songs at next George Carey, as the 103rd Archbishop of Canterbury, may be wondering whether Aldous Huxley has got it right

yet again. In the novelist's 1982 vision of a Brave New World. the title: Arch-Community-Songster of Canterbury.

For the record Overheard in a City cinh: "I'm a man who stands by his convictions." Really - how many have you had?

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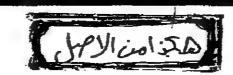
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experts

The Re year-old reforms district and good energy A heart elected to parlie m the four-monthold peralthen themocratic bay Mit. aginarie combinets al r political forces press put incomes from the differ the pest extent char a problem will bere toutteite. Mr Namen e Aurio, a university erffechiere, Was brauchte: rad a travellossi constructed in French in mir Alin in February de n. rat 'n Trans during American of production man a grant ratherin sterlinter leader. Mr Eng.

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April von Haltigagerie Dig Beat Mark

f Mr Detlev Rohwedder, the murdered chief of the east German Treuhand privatisation agency, could hear the flood of tributes that will accompany his state funeral in Berlin tomorrow, he would no doubt respond with one of his indulgent smiles. For many of those who will

be bonouring his work at the Treuhand were only days ago accusing the organisation of being at the root of east Ger-many's economic collapse. "The Treuband has been a syn-onym for the pain associated with change in the east," says Mr Eckart John von Freyend, head of the Bonn Finance Min-istry section which istry section which oversees the Treuhand. Others say it has been the scapegoat for Boun's sluggishness in removing obstacles to privatisation and new investment.

Take a recent case involving the BDL Germany's main

Take a recent case involving the BDI. Germany's main employers body, which is said to have prevented from buying an office in east Berlin's famous thoroughfare Unter den Linden by disagreement between two Treuhand denartments, one responsible

ment between two Treuhand departments, one responsible for land, the other for property. Such stories have been routine in the German press. Yet, according to the BDI itself, the deal has been held up because of uncertainties about the ownership of the land and because the building was part of a the building was part of a larger east German concern. It was only this month that Bonn passed a law allowing the Treuhand to pick out parts of companies and sall them sepa-rately.

It is worth considering what

the Treuhand has achieved in the past year, what mistakes it has made and what direction it might take after Rohwedder.
The Treuhand, formed in February 1990 under the provisional but still communist government of Management of Manage has lived with three changes of government and three disrup-tive changes of structure. This explains some of the overlap-ping responsibilities, lack of personnel continuity and lack of organisational transparency with which the Treuband has been charged by frustrated

nvestors.

It began to be westernised, and was was told to focus on privatisation, under east Germany's short-lived democratic government led by Mr Lother de Maizière. Mr Rohweder took over as partidus chair. took over as part-time chair-man at the time of economic union in July but soon fell out with the first chief executive, Mr Reiner Gohlka, and decided to take the full-time chief executive's job himself in August. It was then assumed (and still is) that one-third of east Germany's 8,000 larger companies could be privatised rela-

So much to do, so little time

The Treuhand has worked hard to privatise east German industry – but it will need more people and money to finish the job, says David Goodhart

PRIVATISATION

Number of large companies

Already processed

TREUHAND: Balance sheet to the little



tively quickly, one-third only after considerable restructoring and one-third could not survive at all. Yet through most of last year neither Mr Roiwedder nor Bonn seemed to be paying enough attention to the bottom two-thirds.

Mr Rohwedder stressed the Treuhand's free-market rigour and his determination to prevent the creation of pan-German monopolies. But for reasons.

man monopolies. But for reasons largely beyond the Treuhand's control, privatisation got off to slow start, even after full unification in October 50 the Investor of the Control of the Investor of the Inves ber. So the luxury of a competi-tive market structure had sometimes to take second place in electricity supply, bank-ing and retailing, for example.
 Mr Rohwedder did, however, prove his commitment to competition by insisting that Luth-hansa could not take over interflug, the east German air-line. When nobody else wanted interflug it collapsed, earning the Treuhand its reputation as

a ruthless "job-killer". The Treuband's own rhetoric did little to challenge this view but in practice it was spending billions of D-Marks guarantee-ing bank credits to uncompetitive companies. Between July and October it gave short-term loan guarantees totalling DM28bn (£9.4bn) almost to any company that wanted them. To

Number of smaller service outlets (bars, shops) 40,000 Already privatised 3/40 STAFFING August 1990 December 1990 1,000 2,000 April 1991 FINANCES IIIII (current estimate) DM 37bn Servicing east German corporate debi DM 12bn Restructuring DM 14bn Income from privatisation DM 9bn

DM 23bn

8,000

100

date it has ordered 400 companies to be closed. At least by the end of last proper structure and attracted several dozen top west German businessmen to fill the senior positions. The number of staff positions. The number of staff rose to 1,000 from only 400 in August. These are spread over eight departments in the Berlin centre and 15 beefed-up regional offices responsible for all companies with than 1,500 five of the Berlin departments have responsibility

Credit requirement

ments have responsibility a a group of industries plus general function — for ple Department One, headed by Mr Karl Schirner, a former Daimler executive, controls the larger heavy industrial and service companies, and has overall responsibility for priva-About half of the Treuhand's

staff are west Germans but the organisation has had trouble attracting well qualified staff, especially for the middle-ranking jobs. Many of the bitterest complaints against the Treuband hand but router the so-called "brotherhoods" of for-mer communist functionaries who are said to have liebed because in the regional offices. Since the end of last year those offices have all had west

German heads and six of the eight Berlin departments are headed by with impressive backgrounds at McKinsey, the business consuland Grundig, the elec-

and Grundig, the electronics group, among others.
But considering the size and variety of its tasks (it has also been responsible for tens of state-owned companies in thurst organisations, and for distributing public property between the different public authority) the Treuband has been understaffed, cially in the regions. Mr Rohwedder's fear that he might to running giant holding company him to make too much of a virtue Finance Ministry limits

finance Ministry limits unfinance and staffing.

Something had to give. It turned out to be the task of managing, and investing in, middle-ranking companies that could not quickly be primited. The Treuhand has managed to find 40 000 greet. managed to find 40,000 west German businessmen to sit on the newly established supervisory boards of the 8,000 companies, but new executive man-agement has only trickled east; indeed, about 80 per cent of east German bosses predate

the revolution.

According to Mr Jürgen
Poeche, a BDI official posted

with the Treuhand, it has also win the Treinand, it has also taken too long to gather corporate information. Nearly half the companies have now published balance sheets but the final publication deadline was postponed from October 1990 to the end of June 1991, a full was after economic union. year after economic union.
Mr John von Freyend of the Finance Ministry asks for

patience and lists some recent progress:

One thousand larger companies have been sold, 500 in the first two months of 1991, plus

20,000 service outlets;

• Treuhand offices now have computerised about the companies that remain and a sales brochure (soon in English) with a few paragraphs on each company;
• Three hundred out of 1,000 plots of prime development land, singled out for speedy sale, have already gone;

A special team of 100 consultants is sifting through the few hundred corporate survival

plans already presented.

Mr Rohwedder made it a condition of staying on in the job last November that Treuhand should enjoy a high probably overestimated the by which clear distinction could be made. tion could be made the Treuhand's market role and the state's regional sup-port role. He realised this himself after the outrage that greeted the sudden closure of the Wartburg car factory and in March accepted closer co-operation with the

The Treuhand will become "more political", accepts Mr John von Freyend, probably (barring surprise decision from Chancellor Helmut Kohl) under the leadership Mr Rohwedder's deputy, Mrs git Breuel, former politician. But the hiff in will have substance. Officials if Wartburg the could be supported to the gradual and there now seems universal agreement that the four industries with especially high regional communities themicals, textiles, ship-building and micro-electronics cannot be left to collapse.

This will require a takeover of old corporate debt and cash for new investment, together at DM400bn over the next decade, and an expansion of Treuhand staff to more than of Treuhand star to more than 3,000. It will also, according to Treuhand official, require the creation of a new type of manager — the company doctor — scarcely exists in Germany. For, as Mr Rohweddar warned at his last news conference, handing the cash to east Germany's current managers. Germany's current managers could be equivalent to flushing

Joe Rogaly

The law of the jungle



If London is to should financed by admission fees, or pri-and porate dona-tions, or,

don. The latter may be difficult to arrange, as there is no Lon-don-wide elected authority that could do the job. Tough. The demand for a central govern-ment grant of £13m should be turned down. There is no case for taxing the Scots, or the peo-ple of Belfast or Birmingham or anywhere else in order to rescue the Zoological Society of London. It should find its min

salvation.

The zoo could reply, with instice, that it is managed by a venerable institution. The society founded in 1826; Illiand of animals was opened two years leter. That probably makes it the oldest extant zoo, in not world's first, which may be the House of Deer that served the pleasure of the Chinese empress Tanki in 1150 BC, give or take a century or so. The Lucium undoubtedly commands immense prestige in the zoo world, for which reason its scientific and conservationist work ought to be supported. work ought to be supported.
This it is, by the Department of
Education, which channels
51.5m year to the

should be more.

Also in the favour is that it studies, prewhat what it partial the partial shift. What when the partial shift what when the partial shift what when the partial shift what when the preserved on a 35-acre site at Park in the london; many or the of them could surely be moved to the lity's far more spacious whipsnade wild Animal Park, with its 600 acres. The chap at whipsnade says no, there are not the facilities. He has 3,000 animals; London has 8,000. animals; London has 8,000. Heaven preserve me from cynicism, but is it not instructive that the Zoological Society is losing a fortune at Regents Park, while it is close to break-even at Whipsnade? The truth seems to be that all but 80 or so of the large animals - say from antelopes upwards -have been moved m Whipsnade anyway, in anticipation of a beal deal whereby Regent's Park becomes a repre-

tational 200, a city front for country acres. Well, it may be said, you don't want our zoos to become parks or amusement palaces like, Chessington? Answer, certainly not – either in spite or because the the fact that Chessington is the property of Pearson, owner of this newspaper. That flashy establishment is in the enter-tainment industry; the Zoological Society of London is in a more venerable sphere.

The evidence from other countries is wised. Tokyo's

countries is mixed. Tokyo's Ueno zoo is owned by the city council; about half its costs are covered by admission fees.
Amsterdam's Artis zoo gets a
grant from the city equalling
about a quarter of its expendidney also manages and subsidies its 200s. So do New York, East and West Berlin and Frankfurt. The Louis Zoo, in Missouri, gets the yield of m tax of 8 cents on every \$100 worth of property in the

There is no case for taxing the people of Belfast or anywhere ula in order to rescue the Zoological Society of London

city. In National Zoological Park in Washington DC relies solely on federal funds. My col-league Tim Burt in be thanked for helping in this this information.

London says that most of the world's cities subsidise their zoos. Yes and no. Commercial semi-commercial zoos apart, 11 is Philadelphia, whn Zoological Society is modelled un London's, and whose zoo, founded in 1874, claims to be the oldest in the US. It is on a 45-acre city site, 1,700 and against Regent Park's 8,000. Apart from free water, it takes not a cent from city, state or federal the gate, and through an active fund-raising department. It is breeding endangered gorillas, and it has a decent research

undertaking.
To its credit, London has tried that route. Its well-liked world with full of bats and upper nocturnal beasts, is in the Charles Clore Pavilion. Michael Sobell housed the great apes. Mappin the terraces built in III for bears and goats and called after the contributing family's name Under pressure from the name. Under pressure from the government up Zoo Operations Ltd., profits are covenanted to the Zoological Society, and negotiated a Name to collect any area face. licence to collect car park fees. All that is on the upside. But this is a quality outfit, and quality has its downside. Over the years, Regents Park has used architects of distinction: Lubetkin and Tectin for the penguin pool; Sir Hugh Casson for this and Sir Peter Shepheard for that. One result is that of its 65 structures 13 are now listed buildings, sitting on a royal park under a charter that says the Zoological Soci-ety alone shall have use of the said acres. That puts the Department III Environment on the spot. If the acres are vacated, down to the last aardvark, it may be stymied. Royal charters are awkward to

The Conservatives keep establishing and abolishing them, ually because Londoners will in the constant Labour councillors. I would not like to see the return of the preposterous London Council, but a small strategic authority, included by a proper such that the able to change to money raised locally into great institutions in the capital.

Such a authority, or a utory warms board, should also be the source of subsidies. if mhalles there must be, for institutions like Regents Park. The London Zoo has half the box-office appeal it managed in 1950, when it attracted a record them wideo and the Educa-tion Department declines to finance out-visits. Perhaps it does need help, from the right sources. But the government is already subsidising ■ home for aged and befurred creatures in the House III Lords; that is

LETTERS

Clearing banks courting crisis

frustrating the good intentions of the government and encouraging the very corporate disasters they want to avoid?

I own a small business and over the years I have borrowed money occasionally. The last

money occasionally. The last occasion three years ago when I was quoted an interest

when I was quoted an interest rate of 3 per cent over base rate (the highest I have ever been charged).

Recently I approached my high street bank and was told that their loans are now "delinked" from base rate; the best they could offer me for a secured loan of \$20,000 for ona year was at a rate of 1.5 per cent per month (annual percentage rate 19.5 per cent) plus

cent per month (annual per-centage rate 19.5 per cent) plus a 1.5 per cent arrangement This equates to 8.5 per over the present base rate. My bank manager was apolo-getic but said he had no discre-tion to go lower for businesses with a turnover of less than film. Fortunately I have an alternative source of finance, but many small businesses do but many small businesses do not. The interest rate reductions not to apply to this clearing bank; do other readers have similar experiences? J W Seabright, chairman, Teamband, "Wannood", Park Corner, Neulebed,

Poor deprived of a good read

From Mr John Gillard Watson.
Sir, Jackie Wullschlager's condemnation ("Twilight of the enchanters", March 30/31) of the poor stuff listed by the Department of Education for Department of Education for seven-year-old readers appears to be justified by the selections and exclusions I have seen. But there is a further point:

only in school do the children of less-well-educated workof less-well-educated work-ing-class parents have any opportunity to read books worth reading. They are now to be deprived of that opportu-nity, but the children of the educated upper-class parents will still read good children's books. As ever, it is the poor and uneducated who suffer by the dogmas of the educationalists. Gradgrind and M'Choakumchild live on ... John Gillard Watson, 11 Beaumont Buildings, Oxford

Capitalism not the cause of Third World woes

From Lord Bauer FBA.

Sir. The article "The challenge to capitalism" by the
Bishop of Oxford, the Rt Rev
Richard Harries (March 30/81)
calls for comment. The prelate
attributes misery in less developed countries (LDCs), notably
Brazil, largely to external factors, especially the burden of
debt service, which he says for
some countries amounts up to some countries amounts up to 40 per cent of their annual

This is fantasy. In 1966 debt service as proportion of the national income of the 17 counnational income of the 17 countries listed as problem debtors by the World Bank was less than 5 per cent of the national income; for Brazil it was about 3 per cent. This could not have affected living standards appreciably. Most of these problem debtors are middle-income countries with recorded (and much understated) per capita incomes of well over \$1,000.

The article tends to suggest that western capitalism has somehow caused the poverty

somehow caused the poverty and misery in LDCs. Yet in Asia, Africa and Latin America, the most prosperous are those areas and societies with the most commercial contacts with the west, and the poorest and most backward those with the fewest contacts.

The bishop's article, like so

many similar writings, is cal-culated to promote feelings of guilt. Unlike the compassionate, guilt-ridden people are pre-occupied with their own emo-tional state rather than with the results of conduct and poli-

the results of conduct and poli-cies inspired by this sentiment.

The notion that the incomes
of the well-off have been
extracted from others is the
most insidious of all economic
misconceptions. It has served
the purposes of despots from
medieval rulers to Lemin and Hitler. It spuriously justifies restrictions on economic con-tacts between the west and LDCs — restrictions which are particularly damaging to the economic prospects of the poor. Within LDCs such ideas also facilitate brutal, barbarous pol-

icies towards productive but politically vulnerable groups, especially ethnic minorities, especially ethnic minorities, whose maltreatment not only causes acute suffering to those directly affected but also retards emergence from poverty in the country at large.

Pascal wrote in the 17th century: "Travaillons donc à penser bien, vollà le principe de la morale." Let us labour at thinking clearly: herein lies the source of moral conduct.

Peter Bauer. Peter Bauer, House of Lords, Westminster, W1

Unofficial networks not central force of learning organisations

Sir, Christopher Lorenz's article on networking ("The real meaning of the networked organisation", April 11 up one management confusion - the difference between official and unofficial networks -

but reinforces another. Mr Lorenz concludes that unofficial networks are the really valuable networks.
They, rather than the official kind, "really help create the open and flexible learning organisations', which most forward-thinking companies aspire to become". Why does Mr Lorenz link

learning organisations with unofficial networks? What is

the link between learning organisations and the values of openness and flexibility?

One of the most effective routes to take in the process of Annuagement Centre, 17, Portland Place, London, WI

learning culture is to follow manuality principles and methods W Edwards Dem-

ing. He does not describe his methods as depending on unof-ficial networks. Moreover the values that are associated with openness and flexibility are 📓 lower priority to Deming than those of discipline and mea-

Few would disagree with the proposition that unofficial networks are a useful adjunct or oil to the process of creating synergy or a learning organisation. But, as our research has demonstrated, they are not the driving engine. Andrew Campbell, director, Ashridge Strategic

Surpluses are no answer to pensions pains

Sir, Like Mr Charles Evers, I heartily ed your leading article, "Sex and the over 80s", (March 28), but how I wish Mr Evers had qualified the last sentence of his letter (Letters, April 3) which touched on a point you mentioned without elaboration.

The awfulness of the situation is that to the extent that

tion is that, to the extent that there is retrospection in the Barber judgment, the problem of past service liabilities (and so a capital cost within the terms of SSAP 24) is present. If one tries to terminate a finalsalary scheme, w switch w some other kind of scheme, not only do such capital costs remain, but the uncertainties of the Barber judgment imme-

distely surface. This becomes clear when one considers the entitlements of individual members in the existing — unless, course, someone chooses to crash through a change with regard — the — judgment and hopes that no one will raise any objection.

Further, I find there are

too many observers who many observers who many observers who many of substantial surpluses as the panacea to solve the problems. As you say, there are thousands of smaller schemes which do not enjoy such surpluses. Indeed, as the passing of the Finance Act 1996 recedes into history, and as recedes into history, and as dividend growth slows down, the proportion of schemes with no substantial surplus is ris-

points in favour if going to a common pension age of 65 is that it will help to finance taking on board the pension increase provisions of the Social Security Act 1990. Such is the irony of compulsory improvements in pension pro-

A A Jenkinson. Noble Loundes, Norfolk House, Wellesley Road,

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FINANCIAL TIMES

Tuesday April 9 1991



Soviet 'dilers' reform economy from below

By Levia Boulton in Moscow

WHILE the Soviet government flounders in its attempts to reform the economy, the country new entrepreneurs ushering in a market system from Market

So-called commodity exchanges which thing from cars computers and metal timber, have mushroomed from Siberia mushroomed from Siberia and metal timber. Baltics as the centrally planned distribution system

planned distribution system
collapsed.
An 180 exchanges
which little to do with
their western counterparts – match supply and demand.

In Moscow's former Central Post Office, a remaining bust of Lenin presides over a trading the Russian Commodities and Raw Exchange. succession of consignments for priced in

Brokers, referred to dilers, huddle around wooden counter, trading by open outcry for hy which from 1,000 mm of to batch to batch German refrigeralim.

The exchange now has 800 who automatically obtained places when they became shareholders. Brokers and the exchange earn com-missions from each transac-

Europeans

fund for

enterprise By Stephen Fidler

wary of US

EUROPEAN governments

expressed yester-day about a US plan which calls on them to provide finance for a new \$1.5hn fund to help the private sector in Latin America.

The fund was proposed as part of the Enterprise for

Americas initiative, launched last year by President George Bush.

vided over five years by the US, Japan and Europe for the Multilateral Investment Fund.

This would provide grants to

support private sector develop-ment in the region and be run

by the Inter-American Develop-

Japan has indicated its sup-

port in principle for the proamount it will commit, pro-

vided the US Congress

However, some European

countries, including France

and Britain, are cool to the idea.

Mr Denis Samuel-Lajeunes

France's representative at the IADB annual meeting in

Nagoya, said yesterday that

France was aware of the importance helping to develop private However, it did not consider a multiplication "at will the entitities charged

providing this type of

Mr John Faint M the UK

Overseas Development Admin-told the meeting that

about the fund. "Public sector

intervention in the private sec-

tor needs to be sparingly and with care," he said.

Ill questioned run the fund and to provide assistant

tance, for example, on reform-ing the investment climate and

advising on privatisation.

Delay for

Continued from I

Eurotunnel

than 95 per cent tunnels which will britain and France had now been bored and lined. The two

remaining rail tunnels were

due to be completed in May and June - six months ahead

Almost three-quarters of the French rail terminal has been

Calais in northern France. Almost 70 per cent of the Brit-

ish terminal at Cheriton near

Folkestone in Kent had also been completed, said Eurotun-

Since construction started at the end of 1988 the group has spent a total £3.4bn. The fore-

cast cost of the project since

1987, however, has risen from

mpleted at Sangatte near

of the revised schedule.

ment Bank.

It envisaged \$500m each pro-

IF you're tired of "mitingy" in the new Soviet Union and you want to get down to "biznez", you can now become a "broker", a "diler", or even a "menedger", writes Leyla

The first steps to a market economy after seven decades of socialism have been accomseven decades of socialism have been accompanied by an invasion of foreign words. While the "miting" (literally rally) concept existed even in the old days — when organised crowds came out on to the streets to express support for the Communist Party — President Mikhail Gorbachev's perestroika has spawned the unfortunate tendency to "mitingovat" (going to anti-government rallies instead of working).

As radicals agitate for western-style economic reforms, the country's new "biznez-

nomic reforms, the country's new "biznezmeny" (businessmen) are bringing in a mar-ket economy through the back door. Embryonic commodity and stock exchanges

tion. Foreigners are allowed to buy shares, but direct trading for foreign currency is banned trial complex, want help to organise an for foreign currency is banned trial complex.

by Soviet law.
Mr Konstantin Borovoy, 43,
the mathematician who is the exchange's chief executive offiexchange's chief executive offi-cer, points to a group of visi-tors from state-owned defence plants in Kaliningrad. "People come here with all kinds of suspicions but within half an hour they can see that our activities are not only honest but profitable."

He the latest batch of from in traditionally conservative military-indus-

have re-introduced a pre-revolutionary vocabulary mainly inspired by the French – birzh (bourse), kotirovka (quotation), aksiya (share) and aksionemoye (joint stock) com-

But the process has also ushered in whole wave of English words, with "broker" replacing the German word "makler" used at replacing the German word "maker" used at pre-revolutionary exchanges. While "opt-siony" (options) and "futuresy" (futures) in the western sense have not quite taken off, simple mechanisms for "hedzhirovanie" (hedging) are already available to those who want to protect themselves against future

Language enthusiasts will be delighted to hear that there is room for more innovation as the market develops. Insider trading, for instance, has no Russian equivalent. For lack of any suggestions, this may well become known as "insaider treding".

> The volume of trade via the The volume of trade via the exchange system is still a fraction of that handled by the state system, but it is increasingly encroaching on the moribund of the later of the moribund of the later of the

> The development of the exchanges has been so rapid are only just catching up with them. The Russian government last month

islation exchanges and announced it would licensing system. And although speculation is still officially crime, authorities have done nothing to boom.

Meanwhile, the exchanges are turning their sights to the future and abroad. Mr Borovoy leaves for London today for consultations with British modities which want to help in developing western-style futures con-

There is also a trend towards greater domestic co-operation.
Mr Borovoy says, for example, that he is going to unite his exchange the little account of the little

Before the 1917 revolution, Moscow combined its commodity and stock exchanges under a single roof and the idea is to return to that system.

The obstacles to a market economy remain phenomenal. But while doom prevails over the nation's economic ills and the government's failure to embrace radical reform, the exchanges represent a grass-roots movement which could make the transition to a market happen sooner than later.

Japan's LDP leader quits after poll defeat

By Stefan Wagstyl in Tokyo

JAPAN'S ruling Liberal party was bell a blow yesterday when retary-general resigned after the crushing defeat of an elec-tion candidate he backed to unseat the governor of Tokyo.
The resignation of Mr Ichiro
Ozawa came hours after the results were declared of local

elections held on Sunday.

Mr Ozawa, said he was resigning to take responsibility for the result and for causing "confusion in the party".

The winner of the Tokyo

governership, one of the country's most powerful political posts, was the 80-year-old incumbent, Mr Shunichi Suzuki, who defeated the attempt by Mr Ozawa and other national party officials to remove him. remove him. Mr Ozawa's candidate, Mr

Hisanori Isomura, a television presenter, trailed second, with 1.4m votes against 2.3m for Mr Suzuki.

While Mr Suzuki had been expected to win, the margin of victory came as a shock for Mr

uum left by Mr Ozawa, among them Mr Keizo Obuchi, who yesterday replaced Mr Ozawa

organise an for and equipment, a of the widespread

of traditional nomic links. It is precisely the which Kremlin is trying reimpose from the coronny.

The new exchanges has from all strata society. The exchange's shareholders only much-mall co-operatives and

limed co-operatives and millionaires, but covered enterprises.

as secretary general.
The speed of Mr Courtl'appointment indicates that senior party officials will continue to support the government of Mr Toshiki Kara the prime minister. Despite He defeat of its candidate in Tokyo, the LDP made overall gains in H

and prefectural assembly In its assembly elections, the LDP's support in from the per cent in the vious poll in 1987 to 46.5 per and Support for the Social street tic party, the main opposition party which

recently changed it name from the Japan party, fell to its level in prefectural assembly polls in prefectural assembly polls in In In Tokyo gubernatorial election, party lost its deposit. Mr Tsuruo Yamaguchi, socialisti's secretary-general, is avacated a region of the party of the secretary general, is avacated a region of the polls of the party of the p ted III resign ters. Other party leaders are expected to try to fill the vac-Analysis, 14, Editorial Comment, page 22



Ichiro Ozawa yesterday

Hachette freezes shares linked with Iraq

By George Graham in Parts

HACHETTE, In French publishing and broadcasting group, yesterday a a FFr380m block li-shares owned by a company with least block

with Iraqi links. The move was an attempt w "cut short certain excessive, unjust, unproven and unfounded commentaries which might mislead public opinion and hurt our international image", the company

The group added that it had discovered nothing precise about the ultimate shareholders of Montana Management, the Panamanian investment company which owns the 8.4 per cent stake. However, it had gathered enough information to justify freezing the shares under the terms of the United Mallana

embargo.

government of Kuwait claimed two weeks ago that Montana had been set up by Mr Barzan al-Tikriti, President Saddam Hussein's half-brother and now Iraq's ambassador to the United Nations in Geneva, in order to channel secret Iraqi funds abroad.

Hachette said it had since then carried out an investiga-tion into Montana in close co-operation with the French and US Treasuries, but that Mr Jules Boccard, Montana's legal representative in Switzerland, had stuck with the same statement he had made in 1989, when the stake was first declared: that Montana was a holding company grouping sev-

eral non-European coming from different countries in the Gulf. Montana was not included by the US Treasury in the list it published last week of com-

panies serving as fronts for According to Le Point, the French weekly news magazine, this was because French and US officials believe that Montana's owners may not only be Iraqis but also Saudis and pos-

card implied.

The Panamanian government, however, announced a ago ma Montana, which has been registered in the country since 1984, was man-aged by three Iraqis resident in Baghdad: Mr Ali Alabbulah, Mr Mauwafak Abdul Karim

and Mr Alladin Alwan. Hachetts, controlled by Mr Jean-Luc Lagardère, said it was "astonished, not to say stupefied" at being virtually the only company named by the Kroll detective agency of New York as a repository for Iraqi investments, when the agency claimed to have identi-fied billions of dollars of funds

salted away by Iraq.
Kroll is carrying out investigations for the Kuwaiti government into Iraq's hidden funds.
The freeze means that Hachette will impede any dealing in the shares held by Montana and will not never ent dividend. and will not pay out dividends.

The company said it was undertaking to buy in the frozen shares as soon as a proce-dure allowing this had been

Baker calls for international effort

Continued from 1

The We rential rains, Our suffering from hunger and starvation. You must something to help us."

UN agencies with the Food Programme and Turkish Red are currently making fact-finding tour the region is assess the refugees, needs

refugees needs.

"There a lot hand wringing and finger pointing about who is to blame. We have our last chance. If we blow this, thousands will die," said Mr Lionel Rosenblatt, a US expert on the problems of

There was still no UN presence yesterday in the camps on the border with Turkey. The first convoy of 12 UN trucks carrying tents and blankets for 1, refugees arrived on Sunday and US aircraft, supported

by warplanes, made drops close to the border. The US and British aircraft are set to make further drops. Aid officials con-

nurther drops. Aid officials concede they were caught unprepared by the massive flow of refugees. The UN last week approved \$3.5m for the refugees affected by the Gulf crisis which will help an estimated 100,000 people in Turkey.

Turkish officials are warning local teople not to give refuge local people not to give refuge to people from the camps. In spite of earlier plans for setting up two camps inside Turkey. Ankara's policy is now to con-

fine the refugees near the bor-der. Cukurca is, in fact, inside Iraq.
The UN trucks, which took four days to drive from Ankara, represent the only help to have reached these people. UN and local officials were yester-day still discussing how to distribute the aid. So far, all assisthousands local Turkish

there was a "log jam to get supplies into the region" Cukurca is a seven-hour drive from Van, the nearest airport. The Turkish national carrier is still on strike. The narrow singie track roads are also subject to flooding as the snows melt.

Mr Adrien Cros, logistics expert with the UN high commissioner for refugees, said the UN was considering moving

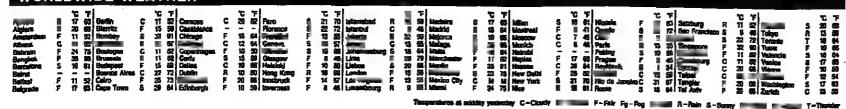
stockpiles from Syria across the border at Nusaybin, which is still a day's drive from Cukurca. "We're down to a matter of days," said Mr Rosen-blatt who beads the Washington-based Refugees International. "We have to have a UN presence and we need some some combination agen-

Continued from Page 1 because the government did not expect the bulk of those Kuwaitis who fled the Iraqi invasion to have returned before December. He said that electoral law then obliged the government to compile elec-toral lists in February – a pro-cess which, he said, would take at least two months.

Although this would technically permit a poll in April or May 1992, Dr al Awadi said that because most Kuwaitis tended to take long holidays during the hot summer, "we are looking at some time like September". The minister said that political parties would not be permitted to contest the poll because there was no legisla-tion to allow the formation of

More voters for Kuwait

£4.8bn to £7.6bn. WORLDWIDE WEATHER



THE LEX COLUMN The London train

will be delayed Eurotunnel has a genius for Eurotunnel

upsetting even its supporters. Now that the tunnelling is Share price relative to the FT-A All Share index apparently sorted out, the new problem is the trains. The delay means the summer tour-400 delay means the summer tour-ist season in the opening year of 1993 could be missed alto-gether, with the full train sys-tem running just in time for Christmas. How much of a ser-vice will be available before then is anyone's guess. Tourist traffic on the delayed shuttles in the first six months is proj-ected at around £140m. If £100m of that goes missing, the 300 £100m of that goes missing, the paper loss on the period dou-bles to £206m. Funding the lost

hope for more than the custom-ary half point cut, given the likelihood of a rise in German rates. The trouble is not only the D-Mark's weakness within the ERM but the renewed strength of the dollar. Per-versely, the expected cut in US interest rates could send the dollar higher again on the assumption that the US inter-est rate cycle had bottomed at last. All this, it should be recal-led, makes for further monehope for more than the customity to an a dividend that year might now be admitting a little scepticism. On the company's own assumptions at the time of the rights issue, a six month delay in total rail traffic would perfect a dividend until st led, makes for further mone-tary laxity in a German econ-omy which has just seen annual growth in money sup-ply of 20 per cent.

turnover could add a further Flom to the long-term project total, pushing the profitability of the venture back another

year to 1988.

This reckons without the contingency fund. But those who still believed in Eurotunnel's capac-

postpone a dividend until at least the turn of the century.

It gets worse. Unless there is a sudden burst of co-operation from the intergovernmental

year to 1998.

Currencies

ness of the D-Mark may leave it no choice. Yesterday the D-Mark sank below the mid-point of the ERM, leaving it little more than 2 per cent above the level where interven-tion would be called for. The

aight of starling only a touch below DM 3.00 produced a fresh burst of optimism about bese rate cuts in the UK money

markets. Three-month money is now virtually at 12 per cent, while the June future is dis-

counting very nearly a point

the UK and to oblige

immediately, at least before the March inflation figure on

There seems no reason for

from the intergovernmental safety commission on the design of the freight shuttle trains, a further chunk of revenue could be held up. Throw in a confirmed delay to the French high-speed line and it may be that the operational phase will prove more difficult than the tunnelling, in which case the newly formed executive board will have its work cut out. The shares have been Yesterday's 21 per cent jump in ADT's share price, on the basis of a weekend's inconclusive haggling between the chairman and his chief shareholder, leaves investors none the wiser as to ADT's real value. As always, the market is torn between the belief that them are sound businesses within the group and the knowledge that Mr Ashcroft is in charge of them. A rough value perhaps be derived on the basis of some heroic assumptions. The results are not encouraging. cut out. The shares have been curiously quiet of late, but the risks appear to be on the down-Despite the Bundesbank's refusal to raise interest rates last week, the continued weak-

ment at market value and paying down the debt, including the convertible. The result would be net debt of substantially over \$500m. Take last year's string income of \$197m. per cent and apply a normal tax charge. The result is 1990 earnings per share before extraordinaries of around 8.5 cents, or 40 per cent of the pub-lished figure. Apply a UK mar-ket multiple and the resulting share price is 62p, against yes-

terday's close of 85p.
The flaws in this method are Friday. Nor is there reason to obvious. The stated profits

from car auctions and security might turn out lower on the application of more conservative accounting policies. It is not obvious that ADT would not obvious that ADT would deserve a market multiple, since Mr Ashcroft's habit of secrecy seems to justify a risk premium. The future leadership and direction of the group are matters for pure conjecture. Those who bid the shares are restorday in heavy volume. ure. Those who bid the shares up yesterday in heavy volume are are to be commended more on their gambling nerve than on their judgment.

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MB-Caradon

MB-Caradon
The fact that MB-Caradon
managed to increase profits
and margins in building products last year is evidence of the
strength of the Caradon management which elbowed its
way to the top of the merged
company. Having said that, the
current configuration of MBCaradon looks ever more curlous. In particular, the 25 per
cent stake in CMB Packaging
makes less sense than ever.

It is much more logical for MB-Caradon to talk of a size-able European acquisition in building products. With gearing at its present level, some £300m from the CMB stake would come in handy. Given the recent poor profits performed. the recent poor profits performance of CMB, this would not be the best time to sell. But st least the interest saved would more than offset the loss of CMB's profit contribution last year. A sale would also doubt-less help MB-Caradon's share price, which last year was held back by CMB's performance rather than by the managed

Failing that, the recent revival in the MB-Caradon share price suggests that a rights issue would be an acceptable alternative. Another solution might be the sale of the US cheque miniting business, now nicely packaged as the number three in its industry. Meanwhile, a reple for the group of 13 on a forecast of £110m pre-tax in 1991 and the chances of a 1991 and the chances of a geared recovery in profits as interest rates fall is enough to be going on with.

Rolls-Royce

Further backsliding on the wage front: last year Rolls-Royce's earnings per share fell 12 per cent, making for a reduction of a quarter in real terms since 1992 real terms since 1986. The chairman's salary went up by 51 per cent, the highest paid director's by 27 per cent.



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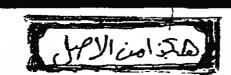
UK 'Tracker' Trust.

Past performance is not necessarily a guide at the state. The price of units and the income f them may go down as well as up, you may not get back was amount you originally invest.

when may go down as wen as up, you may not get once annount you originally nivest.

*Source: Micropal offerto bid, net income reinvested i.i1,88-11.3.91.

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FINANCIAL TIMES COMPANIES & MARKETS



Elsevier

sells its

stake in

Pearson

Ronald van de Krol

SLSEVIER, the Dutch publisher

INSIDE

ayed

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The state of the s

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Mitte anadon

Westpac warns of cut In interim dividend

Westpac, the Australian bank, ima warned investors it will cut in interim dividend and im-M earnings in the months to Manual 31 will tall short of expectations. The deepening recession in Australia and depressed property markets in Britain in provision against property loans, particularly held by wholly-owned subsidiaries, AGC, and Bill Acceptance Corporation.

Plastow to retire from Vickers



Sir David Plastow, chairman and the second tanks. equipment group, will the major May Chandler (left), manag-ing director, while new be

Richard Lloyd, currently uty chairman. St David will be chiefly rememfor the sale in masterminding me merger of Vickers with Rolls-Royce Mode Fam in 1991.

SEC probes conflicts of interest As alleged Emple of US Instanting last by Mor-Stanley in III provoked schizophrenia at the schizo Important question a said and in the last in York I how, during marial crisis, brokerage man nazada their Will borrowed from the firm using with a colleteral. Present

Tough action for Rand Mines



management have dampened enthusithe South African

luck in poor

In group is faced with the indignity if a largescale restructuring - the sort of firm manageing. Philip Charles looks at the introduction which ready view as a sentential in the group's fortunes.

Hot tempers and spice cartel



The nutmeg cartel, controlled world the part from years, www collapsed amid charges that break-up had been engineered by US importers.
The cartel,
by and
Grenada, has b shaky in the past ini years, initase ing Grenadian alle-

below agreed minimum prices. Hopes of the ing the cartel, despite the government likely to fail. Canute

Market Statistics

Base lending rates Benchmark Govt bonds FT-A indices FT gd to currencies FT int bond sves Firancial futures Foreign exchanges Landon recent issues Landon share service

London traded options
London tradit options
Managed fund service
ht bond issues
dividends announced

Companies in this section

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Gowrings Highland Dista

Hoesch Home Counties

ISA Inti Kelt Energy Linde Maxwell Comm Melsec Mitsui & Co Nippon Soda Pearl Group Pearson Provigo Rand Mines Sapporo Brew Friendly

Chief price changes yesterday PARES (Files SILIC Vales Falls Air Unulde Ecco United Topological Control of the 1 3 TOKYO (Yes) 23 - 212

LONDON (Per Mines ADT 48 Foods MB-Cardon Pico A Sherwood Comp Tytook Unit Friendly B Pallin Conder - 13 - 5 - 14 - 7 - 13 - 4 - 5 - 4 Enterprise
Gardner (DC)
Globs Mew
NFC Var Vite
RMC
Severfield
Sylven-Pickersmit
TVS 85 + 15 515 + 15 215 + 11 329 + 13 112 + 5 448 + 16 235 + 17

Tuesday April 9 1991 O THE TIMES LIMITED

Food and Drugs Administration seeking to manufacture a generic form of Zantac.

in the world. The outcome of the dispute will have a crucial bearing on Glazo's future.

Zantac last year accounted for about half Glazo's turnover of \$2.8hn (34.9hn). About 56 per cent

tation (34.9m). About 36 per cent of Zentac sales are in the US. The total sales of Zantac are equiva-lent to the entire pharmaceutical turnover of Pfizer, the US group

Rate of growth in rent charged

For all types of UK property

30% -

Percentage change over previous y

lands, an area on the fringe of London's financial district. South Quay 3, the largest building outside Canary Wharf in the Docklands, is being marketed for just £10 a sq ft — cheaper than new, air-conditioned property in virtually any city centre in Europe.

Any pressure on rents should-come as a relief for tenants, who have been subjected to some of the highest rents in the world. Nonetheless, most tenants will find the effect of falling rents muted by the UK's rigid lease

Tenants are typically locked

into 25-year leases, all increviews every and only control of falling rents to most occupiers is the likelihood

of a less overous increase at the

next rent review.

Many tenants resent this. "The

lease structure which prohibits

structure.

which is one of the world's top 10 drug manufacturers.
A successful challenge from a

drugs once patent protection breaks down or expires. In the breaks down or expires. In the past, it has taken only two years for generic drugs to capture half

Tenants hold the key

to office bargains

in, in early 1967, £15 a sq ft was regarded as a reasonable rent in Smithfield (beside the City of

London). Now it is worth £10 a sq

The lease structure is unlikely to be swept away as long as the main buyers of property are

insurance companies and pension

insurance companies and pension funds, which value the security of income supplied by a UK lease. However, there have been some innovations. Rents are partially linked to turnover in some retail centres, and break clauses, which give tenants some choice about when there gives up the lease are

when they give up the lease, are

becoming more common.

Leases could be further eroded

where institutions are not the most important buyers of prop-erty. "The institutional lease has

been imposed on a lot of property that is not of institutional qual-

ft if we are lucky."

the market. Genpharm's challenge to the Zantac patent comes far earlier than many analysts had expected. The complex legal dispute will centre on two patents which cover ramitidine, the substance from which Zantac is manufactured.

However, Glaxo argues that this patent covers forms of ranitidine which it has never manufactured or marketed. Glexo says the rele-vant Zantac patent is the Form 2 which expires in 2002. Ill covers a

ten has resulted in the paradox that because are suck with old-fashioned offices while mod-

empty. Even in the current economic

demand from the supply shortage of 1986-89 which prevented many

companies relocating in more up-to-date buildings. A recent survey by the independent valu-

ers, Jones Lang Wootton,

suggested that a quarter of office users in south-east England

wanted to move in the foresee-

demand buildings which, said, had "severe implications" second-hand market. It will

the take-up of new space. If there is limited demand for second-hand offices, companies will find it hard to assign their existing

The survey also found that 95

able future.

crystalline form III ranitidine. for a challenge it. Zantac for years, is expected to unveil one sophisticated patent protection programmes yet seen from a drug

may find it worthwhile to take on a existing lease, I that company to move. This practice was pinger in the UK by Olympia & York, the Canary Wharf. Nonetheless, In this practice is limited to good quality premises with relatively leases.

Inevitably, in pressure implications property values. Last year, tumbled due to the

yields - the ratio of rents to cap-ital values, which is a yardstick

of the likely investment pros-

pects for property. While it seems unlikely that yields will move much further, the damage to

The 24m were bought for by Cazenove, Smith Court and Bank Corp and placed with 57.62. Elsevier received F1608m for Pearson shares, Fl 26m than i paid. Pearson, by made substantial profit on the disposal of its 22.4 per cent stake in Elsev-

share price and in the guilder

publishing company,
Mr Joep Brentjens, chairman
VNU, had taken place but said the reon = which the merged publishing group

property values is now being done by falling rents. For a landlord with an estabportfolio, limpact of limbact of limbact of limbact by limbact limbact limbact by limbact limbact limbact of l ting a property for the limit time, the decline in capital value will mirror the full decline in rental values. This explains why devalare trying to the impact by offering perks the periods rent as possible.
In the cyclical Un property

market, tenants do not usually hold the whip hand for long. However, few landlords will be able to reassert their power until merger. Elsevier published definitive .UBS Phillips a Drew expects office rents to full by 7% per cent this year and a further 2 per cent in 1992. Retail rents, it says, will fall by 4.8 per cent this year and will rise by 4.2 per cent in 1992. Industrial rents, which have been affected by over-supply the other sectors, should see a fall of 3 per cent this year and 3.2 per cent the year.

Looking further ahead, the position of least will largely depend on the timing and vigour which company regards as measure of in perforof the next wave of development.

I fundamental change in the balance of power between landlord and tenant may be unlikely, but if much development continua-it is certainly possible. cent at Fl 2hn. VNU talks, Page 26 Pearson writes down, Page 26

Glaxo fights for Zantac patent

GLAXO, Britain's biggest pharmaceutical company, yester-day fired the first shot in a battle over the patents on Zantac, its ulcer treatment with a mile world's best-selling drug.
The company has started legal action in the US against Genpharm Pharmaceuticals, a Canadian manufacturer of generic drugs, alleging infringement on one of the two main patents covering Zantac.

Genpharm, which is in Toronto, has filed an abbreviated new drug application with the US

letting in the UK's over-built property marthere have rarely been opportunities in rents, and the positive side to the recession that is hammering the property industry.

industry.
"Ask for the earth" is the

"Ask for the earth" is the advice to prospective tenants of one company which rents property in London. "We came up with a deal that surprised us greatly. We had no idea of the concessions that would be available," says its finance director. "It is amazing," says a stock-broker who halved his rental costs after he threatened to give

broker who halved his rental costs after he threatened to give up his short-term lease on a building in the City of London. Just four weeks before the business was due to move out, the landlord persuaded it to stay by reducing the rent from \$40 (\$71) a land the landlord persuaded in the stay by reducing the rent from \$40 (\$71) a land the landlord persuaded in the stay by reducing the rent from \$40 (\$71) a landlord persuaded in the stay by reducing the rent from \$40 (\$71) a landlord persuaded in the landlord

Privately, however, developers that few potential occupiers have power.

Whereas traditionally landlords

Whereas traditionally landlords have had the upper hand, they are now in a vulnerable position if they need to find an occupier. As well as cheaper rents, landlords are giving cash inducements, rent-free periods and allowances for fitting-out costs. Not all developers are desperate — some top-quality shopping centres and office schemes are still reporting reasonable interest from tenants. In general, greater concessions are needed in the

concessions are needed in the south of Britain than the north,

and for office property. Office

rents fell 6.6 per cent last year, compared to retail and industrial

property, where rents grew by 1.3 per cent and 7.3 per cent, respec-tively. On average, annual prop-erty rents fell for the first time

on record last year, according to Richard Ellis, chartered survey-

In the City of London, where vacancy rates are heading towards 20 per cent, rents have

The applications set the scene for a protracted legal bettle over one of the most lucrative drugs

generic drug producer could have a dramatic effect on Glaxo's reve-mes and profits in the latter half of the decade. It has been relying on profits from the ulcer treat-ment to fund a heavy research on proms from the uter treat-ment to fund a heavy research and development programme into new drugs. Generic drugs quickly eat into markets for brand-named

The initial so-called Form 1 patent expires in the US in 1985.

from a drug

Genpharm

not comment
on la dispute.

London
analysts

to fighting patent

it as a
generic drug producer. It
to fighting patent

it may be backed

yesterday sold in the per cent lin Pearson, the UK publishing and banking group, for £180m (\$320m) to a banking consortium by larger generic producers such as American Cyanamid or Ciba-Geigy. placement with institutional UK landlords are in a vulnerable position, reports Vanessa Houlder ability to _____ premises.

The stalemate in not in _____ Developers __in financial muscle may find it worthwhile to take on

during past file. The companies exchanged shareholdings in 1988 but were unable if agree on in the proceeds will partly finance Elsevier's £440m acquisition of Pergamon in the from Maxwell Communication Corp.

Elsevier, an acquisitive com-mand solution sci-tic publisher, possible merger several with VNU.

should pursue. They concluded the man and ported "amiably"

A merger with and VNU and Elsevier, in the leading publishers, will be a second to the leading publishers, will be a second to the leading publishers. the Dutch publishing sector and created a pajor international publishing group with of F1 (\$2) Europe and the US. The internamovements until by these widespread holdings were partly until the failure of Elsevier and Pearson to agree a

60 per cent jump in net profit to F1506.9m from F1817.1m in 1968. The company learned to reter its dividend to F12.10 from F11.80

The profit due partly to extraordinary gains from Elsevier's sale last November of its 33 per cent stake in Wolters Kluwer, a fellow Dutch

mance, 1181 16.8 per cent in Fl 343.1m. Sales were up 5 per

fallen an average 20 per cent from their peak in 1969. Even the City's predicament is outstripped by that of the Dockan open-market rent is an anomaly," says one. "When we moved Banesto escapes Pta50bn provisions on share losses

MR MARIII CONDE, chairman 🕊 Spain's third-largest bank, said to bank would making proviin it its first fully-consolidated

row.
The results all stars a dismatic increase in profits despite earlier fears that it would have to earner nears non it would have to make provisions of up to Pta50hm (\$484m) to cover heavy losses on the value of investments held by Corporacion Industrial, its recently-formed industrial divi-sion, following the invasion of Engagit

Mr Conde hopes the move will end seven months of uncertainty in the markets and relieve ten-sion with the Bank of Spain. The Bank feared Banesto might have to make provisions of up to Pta50bn for 1990 after shares in many of the companies owned or controlled by Corporacion Indus-trial fell to well below book value

This is the key," he

August.
Yesterday Mr Conde said that
by strictly applying Bank of
Spain accounting norms, Banesto
would not have to make any provisions. It ended 1990 with consolidated group pre-tax profits of Pta74.5bn, 45 per cent up on 1989. Mr Conde said Banesto's inter-pretation of Bank of Spain norms greatly understated true profits.

A more thorough consolidation, taking into account the
accumulated profits of all 3,000
companies in the industrial group, would raise the final bank-ing and industry pre-tax profits

to Pta93bn.
Mr Conde said Banesto was permitted under the Bank of Spain norms to disregard the panies linked to Corporacion.
What counted was stock in Corporacion itself, which had not suffered as badly as some of its said. The government allowed a tax break worth almost Pta20th when Corporacion was formed last year. It regarded the group as an active industrial manager,

Spain agrees with this interpreta-tion. A portfolio company would have to consolidate directly into nave to consonnate directly into Banesto's financial group. Mr Conde is consolidating the finan-cial and industrial groups sepa-rately and adding the together. He said he was "simply following the rules".

following the rules."

Banesto, which cancelled infloation of 26 per cent of Corporacion following the invasion, said it no longer planned such a move. However, analysts close to the bank expect further private placements after the sale of a 5 per cent stake to Germany's Dresdoer Bank earlier this year.

New chief at Commerzbank

COMMERZBANK, Germany's third largest commercial bank, yesterday announced the appointment of Mr Martin Kohlhaussen as its new top executive to succeed Mr Walter Selpp, who is stepping down after a year of higher profits and an increased dividend.

dividend.

Mr Kohlhaussen, 55, will take over after the bank's annual meeting in May. He will not be called chairman of the management board (equivalent to chief executive) like Mr Seipp, but board spokesman.
This is in line with the other large German banks, Deutsche Bank and Dresduer Bank, where, the senior executive is regarded as first among equals.

Commerzbank had nothing

more to say on the talks, expec-

ted to lead to cross-shareholdines between itself and Crédit Lyonnais, the state-owned French bank. Both banks are keen to take small stakes in each other after the Paris government's relaxation of controls on state-held concerns, although it is elieved the final details have

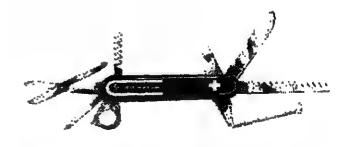
still to be worked out. The link with Credit Lyonnais. with which the German bank already co-operates as part of the Europartners grouping, is expected to be a main topic at Commerchank's annual press conference to the property fall results. ence tomorrow. Full results for 1990 will also be given.
Yesterday, it announced its parent bank net profit, up by 19 per cent to DM437m (\$251.7m), and a DM1 rise in the dividend to DM10. This makes it the only one

of Germany's big three banks to raise its 1990 payment.

Deutsche Bank has announced an unchanged payment and Dresdner Bank is expected to do the same. Both raised their 1999 dividends, however, while Commerzbank stayed put.

Commerchank eave no indication of its policy on eastern European — including Soviet — debt risk, following Deutsche Bank's

However, analysts expect it to set aside funds for loans out-standing to eastern Europe without going to the same lengths as Deutsche, whose move on the Soviet Union was criticised by Mr All these securides having been sold, this announcement appears as a matter of record only,



Who do you think placed over US \$1,000,000,000 of **Euro Medium Term Notes** in the first three months of 1991?

UBS Phillips & Drew



Money Markets: 071-901 1196

المنافية المتعلق مصافيات والمنافي المنافي المنافية والمناف المنافية والمناف المنافية

Pearson writes down £71m cash investment in BSkyB

By Raymond Snoddy in London

PEARSON, the UK publishing, banking and industrial group, has written down its full £71m (\$126m) cash investment in British Sky Broadcasting, more than this of 202m total commitment the satellite venture so far.

The provision led to extraordinary loss of £38.9m, partly offset by Pearson's £40m share of the gain made by Elsevier, when it sold its stake in fellow Dutch publisher Wol-Kluwer.

Pearson, publisher of the Financial Times, had pre-tax profile to to December, compared with in 1 - a drop of 10

VNU, the largest Dutch

publishing group, is holding "serious" talks with

companies in the Netherlands and abroad about selling all or part of its printing division.

The divestment, walra

would raise bundred

pieted U

months, Mr Joep Brentjens,

per cent from 67p to 58.5p with the 12.5p final dividend taking the total to 23.25p, an increase of 8 per cent. As Pearson announced

shares in Pearson, representing 8.8 per cent, were sold to range of institutions. In March, Pearson III its 22.2 per cent stake in Elsevier for £314m after admitting that hoped-for merger now

annual results, Elsevier's 24m

Lord Blakenham, Pearson chairman and chief executive, said that, against a back-ground of recession and war in the Gulf, "we are very pleased with imperformance of business." He said the accounted in 1990. to write down the £71m BSkyB Earnings per share fell 13 stake had been taken because

VNU in talks on printing unit

concentrate on publishing.

Printing accounted for

F1 900m (\$478.7m) of WHITE

annual turnover of Fl 2.72bn

are magazines such
The Economist, Time and
Week, multiprint

week, mil print

VNU silest plant in the

Netherlands, Mr Brentjens also said VNU

Linde forecasts slower growth

of the company's conservative accounting polices. Pearson remained "an enthu-siastic shareholder" in BSkyB, convinced that it had "greater profit potential than all the ter-

restrial ITV companies put

together". Information and entertainment produced profits of £156.6m compared with £157.1m oil saw a 12 per cent profit rise to investment banking fell 14 cent to £38.3m; and fine china fell 2 per cent

Newspaper trading profits dropped 15 per cent from £58.9m to £48m, reflecting the depth of the advertising recession. The FT Group was down IB per cent to £34.8m.

was interested in increasing its

11 per cent stake in VTM, the

Flemish-language Belgian com-mercial television station, and

its 19 per cent holding in RTL 4, a Luxembourg-based, Dutch-

language commercial TV sta-tion that beams programmes to

VNU posted a 7.3 per cent decline in 1990 net profit to

Fl 146m, due partly to provisions for future restructuring.

may now leave the company.

The supervisory board also announced yesterday that Hoesch sales had risen in 1990 from DM12bu (\$7.1bu) is DM12.6bu but warned that agrainess were lower without earnings were lower, without giving any details.

Despite many years of diver-Hoesch's profit still comes from and the weaker earnings reflect the weaker

Générale des Eaux sees rise

bout FFr117bn last year, of which FFr30bn — more than per — — — was abroad. Consolidated net profits increased from FFr1.83bn more than FFr2.2bn. last

Hoesch picks new chairman to succeed

By David Goodhart in Bonn

Rohwedder

THE DISPUTE on supervisory board of Hoesch, the German steel and technology group, over choosing a new chairman to succeed Mr Detlev Rohwedder, the assassinated head of the east German Treuhand agency, has been in favour of Mr Kajo Neukirchen, currently chairman of investment goods group Klockner Humbolt Deutz (KHD).

The supervisory board announced last night that it had reached unanimous deciand that Mr Neukirchen would join Hoesch as soon as a date could be agreed KHD. Mr Neukirchen has led KHD out of a loss-making three year patch.

The shareholder representa-

tives on the board had origi-nally wanted Mr Hero Brahms, Hoesch finance director, who also had the support of Mr Rohwedder, but he was blocked by trade union repre-sentatives who believed he had taken too hawkish a position in the metal industry employ-ers organisation. Mr Brahms

GENERALE Laur, France's largest wat distribution and public services group, estimates that net profits rose by slightly more than 20 per cent last year, writes William Dawkins.

Turnover rose from (\$17.4bn) in 15 to

New top executive at Commerzbank

third largest commercial bank, yesterday announced appointment 🕍 Mr Martin Kohlhaussen as its new top tive to succeed Mr Walter Seipp, who is stepping down after a year of higher profits and an increased dividend.

Mr Kohlhaussen, 55, will take over after the bank's

annual meeting in May. He will not, however, be called will not, however, be canted chairman of the management board (equivalent to chief exec-utive) like Mr Seipp, but board spokesman. This brings Com-

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topic at Commerzbank's annual press conference tomorrow. Full results for 1990 will also be given.

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announced an unchanged pay-

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stayed put. Commerzbank gave no indication of its policy are eastern European - including - debt risk, following Deutsche Bank's extensive provisions. However, analysts expect it to at aside funds in loans outstanding to eastern Europe without going to the same lengths as Deutsche, whose move on the Soviet Union was criticised by Mr

By Haig Simonian in Milan

ERIDANIA, the agro-industrial subsidiary of Italy's Ferruzzi group, has announced a L252bu

Eridania in Laidlaw 'willing to negotiate' L252bn rights issue

By Simon in Toronto

LAIDLAW, the Canadian waste shareholder of ADT which alleged that H group had manipulated its profits, is all prepared to negotiate a settlement, Laid-law's district executive, Mr Donald Jackson, said yesterday.

Mr Jackson said in an interview that although discussions with ADT's chief executive, Mr Michael Ashcroft, broke down over the weekend, "I'm hopeful that as a result of these negotiations Mr I will redefine relationship that

By Maggle Urry in London

MB-CARADON, the UK building products, cheque printing and glomerate, produced than-expected ill yesterday, pushing the shares up 11p to 216p.

(\$180.87m) for 1990 compared

with £80.1m in the previous

productive both of in the future." He hoped talks take it shortly.

Mr Jackson said the filed in New York it court was in tactical litigation. The said the hybrid in the file of the said tactical litigation. litigation. The suit, and by ADT's largest shareholder which owns a 28.4 per into gain Laidiaw representation on its ADT board and lead III greater

Laidlaw is independent to be satisfied with ADT's offer of three seats on an expanded 12-member board. However, it is

pro forma basis for 1999.

Group sales were slightly down on the pro forms figure

The surprise in yesterday's figures was the performance of

building products side, which includes bathrooms, radiators and the state of the product of the

This division pushed operating profits up 11.4

Yves Saint Laurent remains cautious

reluctant to drop its lawsuit until tighter corporate gover-nance rules are formally writnance rules are formally written into ADT's by-laws. Laid-law's relationship with ADT has hitherto been largely gov-erned by a two-page standstill agreement drawn up in April 1990 by Mr Ashcroft and Laid-law's founder Mr Michael de Mr Ashcroft, who is a direc-

of the company's

(\$2(---)) LESION rights issue to help finance expansion at Béghin-Say, the French sugar group it controls, and further growth in the right. tor Laidlaw, is expected to attend board meeting in for hal year, in its miles Burlington, Toronto, tomorrow. Laidlaw will later this month. un quarterly earnings and the those of 1989, when consolidated net earnings amounted MB-Caradon up at £101.7m

to L298bn on sales of L8,910bn. The issue will help pay Erl-dania's share of Beghin-Say's FFr3bn (\$529m) growth plans in Europe and to own gradual push The complex rights

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TO SEE THE PROPERTY.

1. 1. Julius

262.4m (against the pro forms subject in approval next month, gives shareholders the figure) on sales only1.7 per cent higher at £531.7m. Mr Jansen said that CMB Packaging had a disappointing year. MB-Caradon has a 25 per choice between either one new savings share alone, or with a warrant, for every five savings or ordinary shares held. cent stake in CMB following the merger of Metalbox Pack-The new savings shares will aging and Carnaud of France in 1989. Lex. Page 24

be priced between L4.500 and L5.200 next month, while the warrant has already been set at L1.500. The warrant will be valid to convert either existing or new savings shares into ordinary shares at any time up to July I 1994.

Montadison, Eridania's con-trolling company, has said it will take up or place its full rights, along with the associ-ated warrants. Closing before the issue was announced, Eri-dania ordinary shares fell L180 to L7,250 while savings shares fell by L60 to L5,240 yesterday.

The Seoul Asia Index Trust International Depositary Receipts

Evidencing Certificates in respect of

1,000 Units in the Trust NOTICE IS HEREBY GIVEN to Individual that The Secul Asia. index Trust has declared a dividend in The Republic of Koraa amounting to Won 131,000 per Certificate in respect of 1,000 units,

Payments of Coupon No 1 of the International Depositary Received

will be made on April 29, 1991 against presentation of the Coupons to end the Depositary Agents listed below, (In the case of Holders of bearer IDRs), or (in the case of Holders of registered IDRs) to Holders that the Depositary is satisfied were on the Register on the Record Date – March 31, 1991:

DEPOSITARY Chase Manhattan Bank Luxembourg S.A.

5 Page 1 Luxembourg Grund L2012 Luxembourg

DEPOSITARY MANUFACTURE

Ti-Chase Manhattan Benk, N.A.

Chase Manhattan Bank (Switzerland)

Rue du Rhône CH-1204 Geneva

The amount of dollars payable in respect of Coupons presented to an Agent of the Depositary by the Close of Business on April 25, 1991 and includes on the Register on the Record Date shall be the net proceeds of the sale of the amount of Won for US dollars at the prevailing telegraphic transfer selling rate if UB dollars for Won as quoted by a foreign exchange bank in Korea on the day on which the relevant transfer is made.

50 Page Place Singapore

1 New York Plaza

New York NY 10081

LINDE, the German engin-

eering group, and that growth in the profits this after a mile in 1990, but will capital spending by per cent around DM700m (\$412m). If the Meinhardt, executive,

Turnover in 1991 should increase by between 5 and 10 per with profits also alightly higher, added. Last year, group turnover rose 11 per cent DM6.1bn, with pretax profits up by 9.5 per cant to DM479m, and at profits 14 per cent higher at DM212m. Net cash flow increased by 13 per to DM600m.

payable on or after April 29, 1991.

Woolgate

34-35 Chung-dong Choong-ku

DM15. Rarnings per DM42.50 against DM42; III. III. the III. III. by a capital increase, the figure was just over DM46, III per Mr Meinhardt sald domestic

DM874m. I per a con end-February Linde booked 16 cent in DM7.4bn, helped by per jump in the industrial plant to DM2.8bn. This included a DM1bn included its higgest ever, from the BASF chemical group for an ethylene plant in Antwerp, Belgium.

Despite the rise in turnove and orders, Mr Meinhardt said it had become harder to assess the outlook for the rest of the year. As well as the US and the UK, France and Spain were now among the industrialised countries showing economic

Mr Meinhardt expressed uncertainty that the trend later this year in industrial handling equipment, which accounts for half of Linde's

Linde plans to invest about DM200m in a new gas plant Leuna, east Germany, and DM150m in Czechoslovakia, where it has taken a majority stake in Technoplyn, the coun-

try's biggest gas company.

French fashion and perfume FFr25m (\$40.5m) in 1989 to FFr25m last year, comfortably

group, 12 per 12 rise in net profits 12 year. However, it warned that a drop in airport duty free sales and the general recession were making condi-tions difficult this year, writes William Dawkins in Paris.

ahead of the forecast made at the time of Yves Saint Lau-rent's flotation on the second market in July 1989. Almost all of the gain came thanks to an 11.8 per cent - or FFr25m -

fall in himsel arnenses Operating income by Maper cent from FFr552m by FFr521 over the same period, mainly due to the fall of the dollar and the yen. At constant exchange rates, operating profits would have risen by 8 per cent, said the group.

FINANCIAL TIMES CONFERENCES

AEROSPACE AND COMMERCIAL AVIATION INA RAPIDLY CHANGING WORLD

11 & 12 June 1991, PARIS

An international conference to be arranged immediately prior to the Paris International Air Show

Assumptions about the future for the industry are being reappraised in the light of events over recent months, including the economic difficulties in many countries and the effects of the war in the Gulf. The intention in holding this conference, which has the support of GIFAS and Air & Cosmos, is to bring together industry leaders to share their views on the future prospects for the industry.

Speakers will include:

M. Henri Martre Aerospatiale

Mr Stuart Iddles Airbus Industrie

Mr Brian Rowe **GE Aircraft Engines** Mr Olof Lundberg

Mr Louis J Williams

Mr Joseph W N Nyagah

Mr Richard R Albrecht Boeing Commercial Airplane Group

M. Louis Gallois Dr Johann Schäffler

Mr John Weston

British Aerospace Military Aircraft Limited Mr Karel van Miert

Commission of the European Communities Mr Boris E Panyukov Minister of Civil Aviation, USSR

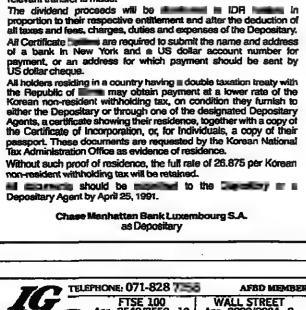
The language of the conference will be English/French and simultaneous translation will be provided.

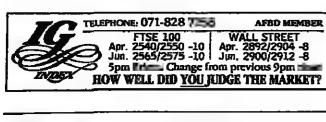
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A FINANCIAL TIMES INTERNATIONAL CONFERENCE

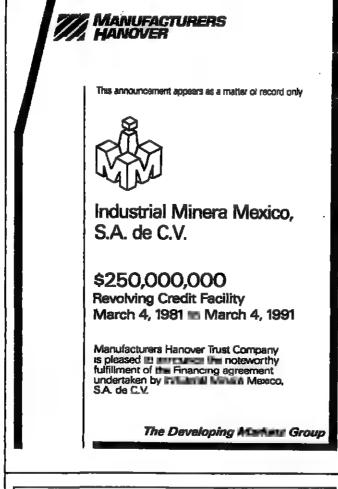
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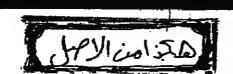


Fax: 071-799 1321



(Registration No. 01/01124/06)		
ISSUED CAPITAL: 16,862,721 sha	res of 50	each
	Quarter ended (\$1 Merch 1991	31 December 1990
OPERATING RESULTS (TONS 000) Coal mined Coal sold	2,368 1,884	24H
FINANCIAL RESULTS (R000)	61,108 52,526 8,582	74,038 65,665
Sundry revenue - net	971	3,335
Profit before tax Tax	9,553 5,522	11,708 4,465
PROFIT AFTER TAX	420)	7,243
Capital expenditure Dividend	109	1,691
Notes 1. Tax The new rates of mining and non-modules by the Minister of Finance have 2. <u>Capital Expenditure</u> The unexpended be expenditure at 31 March 1991 was R71 3. <u>Dividend</u> It dividend (No. 155) of 50 ce 18 December 1990 was paid to membrate the second of the se	been used in the fl palance of authoris million. nts per share deci	tax computation. ed capital ared on
	MBF	
8 April 1991	CTF	
A MEMBER OF THE GO	LD FIELDS GRO	UP .

GOLD FIELDS COAL LIMITED



nerzbank

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INTERNATIONAL COMPANIES AND FINANCE

Westpac warns of lower dividend

Mark Westfield Sydney

AUSTRALIA' Westpac Banking Corporation has warned investors it will cut its interim dividend and that its earnings in the six months to March 31 will fall short of

In a statement to the Australian Stock Exchange (ASX) yesterday, Westpac said its operating profit after tax for the first half of the financial year was being adversely affected by the deepening racession in Australia. recession in Australia.

Last year, Westpac more than doubled net interim earn-

AUSTRALIAN Mutual Prov-

ident Society's managing director, Mr Ian Salmon, said yesterday the yield from its A\$2.3bn

(\$1.8bn) acquisition of the Pearl Group had been 4 per

cent negative in 1990. Mr Salmon said Pearl "would

ings of only A\$156m by adding A\$199m of surpluses from the staff superannuation fund. Yesterday's statement said

Yesterday's statement said the depressed property mar-kets in Australia and Britain had led to substantial provi-sion against property loans, particularly those held by its wholly-owned subsidiaries, AGC and Bill Acceptance Cor-poration.

poration.

Westpac shares closed Scents lower in response to the statement at A\$3.96.
The bank said its debt provision for the six months would

AMP shrugs off Pearl setback

bank's financial controller, said that full-year earnings would be closer to the lower end of analysts' expectations of about A\$550m, provided there was no further significant decline in contilions.

Mr Derek Haywood,

decline in conditions. Loans on which borrowers were not paying interest had risen from A\$2.5bn at September 30 last year to A\$3bn at

"Pearl was relatively imma-ture in its business-producing

capacity. It will turn out to be an excellent investment."

anticipating the Bank's determination to pro-

tect the value of the currency.
The actual rate stayed at about R2.55/\$1 for most of the year.
Mr Watt believes this alone

cost the group about R90m (\$33.2m) in profit. After a certain point, a series of miscalculations and poor investment decisions becomes

mismanagement. Analysts are near unanimous in their con-

approach the A\$586m (US\$458m) of the second half of is heavily dividend-driven maris nearly by the superannua-tion funds looking for fully-franked tax-free dividends. Any drop or anticipated fall in dividends is immediately pun-tabled in the market

ished in the market.
One Australia's respected bank analysts, Wilson Lee, of stockbroker Bain Securities, said he had revised his interim dividend forecast to between 13 center and 15 center. between 13 cents and 15 cents a share, compared with 25 cents for the same period last year. He expected net earnings of about A\$250m for the half.

Apparel posts NZ\$5.5m loss

APPAREL Holdings, the Brierley Investments' (BIL) subsidiary which operates a New Zealand chain of fashion stores, yesterday posted a loss of NZ\$5.55m (US\$3.3m) for the six months to January 31 on sales 15.5 per cent down at NZ\$18.68m, writes Terry Hall in Wellington. Last December the group forecast a "significant improvement in profits".

"Almost throughout the operation it is working as it may have done 20 years ago. It will be relatively straightforward to make quite important changes quickly." Mr Salmon said. "The changes we made last year were relatively minor but, despite that, we made a substraintial increase in new husiness. Mr Salmon also said that AMP had increased assets under management by 10.4 per cent to A\$53.6bn in the year to December 31 and policyholders' funds by 5.5 per cent to A\$53.7bm work out to be an excellent investment" despite the nega-tive return last year. Cuts as Rand Mines heads for 100

Philip Gawith on a shake-up before the mining group's centenary year

unsentimental place, as the Rand Mines group is discovering to its cost. Just a year before its centenary, the mining house that was once South Africa's largest is faced with the indignity of a large-scale restructuring, brought about by difficult conditions, particularly in the gold indus-try, bad luck and poor manage-

Two recent initiatives auggest the group is at last receiving the sort of hard-headed managerial attention which has for so long seemed absent. Barlow Rand, Rand Mines' par-ent, says it is "considering a reorganisation of certain inter-ests" within its mining and mineral processing division. Meanwhile, Barplats Mines, Rand Mines' platinum arm, has held unsuccessful talks about rationalisation with Rustenburg Platinum, the world's

largest producer.
Within Rand Mines, the rationalisation has already begun, as a spate of announcements at the end of last year

• Harmony, its flagship gold mine, would have to cut proing considerable job-losses, in order to remain profitable.

Barbrook, its new gold mine, suspended operations in December, pending reassess-ment of its prospects.

• Vansa, the group's Vana-dhun mine was closed and plat-inum prospect Kennedy's Vala was shelved.

From one perspective, these announcements are reassuring.
They testify to the sort of firm managerial action that critics have long been demanding.
But what want so badly

wrong in the first place? Part of the answer lies in history. Analysis agree that, stretching Analysis agree that, stretching back to pre-war years, Rand Mines was "late to the party" when it came to securing prime exploration prospects. This was largely due to the tardy attitude of its UK parent, Central Mining.

As a result, Harmony (in 1954) was the last important

As a result, harmony (m 1954) was the last important gold mine opened by the group which now only has five mar-ginal gold operations that it manages. The smaller Bar-brook mine closed last year

demnation of current manage-ment. One commented: "Not only have they not achieved Rand Mines took steps at the end of last year to begin rationalising its activities. While from one perspective, this was reassuring, the group has recently made some big miscalculations and poor investment decisions. Most analysts are united in their condemnation of the current management

after only a year's production.
Another mine, ERPM, has
achieved notoriety through the achieved notonesy through his large losses it has run up. Ana-lysts say these are in large part due to unrealistically optimis-tic assumptions made by Rend Mines about the gold price and

possible recovery grades.
On the platinum side, Rand
Mines failed during the 1960s
to develop its rich and exenaive prospects, and was forced to take what it could get dur-ing the 1980s. This has left it

with a second rate portfolio.

More recently, there have been big miscalculations, such as the group's exchange rate calculations which were optimistic to the point of eccentric

ity.
Mr Dammy Watt, chairman, says the group had budgeted for an exchange rate of R2.90 to

FRANCHISING

FT SURVEYS

The FT proposes to publish this survey on 4th May 1991.

In addition to those bettermore scaling to expend frauchising this survey will be of particular interest to a readers considering starting their own business. To a your opportunity or related service to this endeance contact Gavin Bishop on 071 873 4874 or fax 071 873

success, but they have failed so absolutely in putting packages together. They have failed to get every facet of the business right." There is surprise that heads have not yet rolled among the executive manag-ML Mail has blod financial year to September a watershed in which important decisions affecting the future profitability of the group must

be made.

Whether 1991 will provide the sort of watershed he is tooking for is open to doubt. Mr John Clemmow, mining analyst at stockbrokers George Huysamer, believes equity accounted earnings will drop from R15.92 per share last year to R12.84 this, below the level of four years ago.

of four years ago. He is also predicting Rand

the US dollar in 1990, not Mines will cut its dividend, something mining houses are loathe to do, from 560 to 500 cents. The view of the market is clear. Although the price has recovered from a recent low of R53 to R70, on the news of pos-sible restructuring, it is still a long way of the 1990 high of

While the group is not exactly on its uppers – attributable profits in the year to September 1990 were R226.4m – it is the unevenness of its performance that gives cause for concern. The vast bolk of profits – 73 per cent for concern. The vast bulk of profits — 73 per cent or R163.2m — came from interests in coal. Gold only produced R6.5m, or 2.4 per cent, of profits, compared to 27 per cent five years ago.

Aside from the coal interests within considered to be a

Aside from the coel interests, widely considered to be a good investment, the group's future appears gloomy, hence the cautionaries.

The key lies with platinum, in particular how the group proceeds with the further development of the Crocodils River platinum mine now that talks with Rustenburg Platin talks with Rustenburg Plati-num have fallen through. How to finance the further R350m to mine's underground operations will be a challenge, especially as the market will not be hurrying to give its money to a project which is a complicated ological proposition and a

seological proposition and a high-cost producer. Decisions — most likely disposals — must also be made concerning Barbrook, Vansa and Kennedy's Vale. With the group already diluting its holdings in the gold mines it manages, Rand Mines will be much streamlined by the time of its

NORTHAMPTONSHIRE

The PT proposes to publish this survey on let May 1991.
It will be of perticular interest to the 130,000 directors and managers who are regular PT readers. If you want to reach this important audience, call Anthony Hayes on 021 454 0922 or fex 021 455 0869.

FT SURVEYS

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Bear, Stearns & Co. Inc. Alex. Brown & Sons Donaldson, Lufkin & Jenrette A. G. Edwards & Sons, Inc. Hambrecht & Quist Kidder, Peabody & Co.

Lazard Frères & Co. **Lehman Brothers** Morgan Stanley & Co. PaineWebber Incorporated

Prudential Securities Incorporated Robertson, Stephens & Company Salomon Brothers Inc Smith Barney, Harris Upham Co. Wertheim Schroder & Co. Dean Witter Reynolds Inc. Allen & Company Inverned Associates, Inc. Oppenheimer & Co., Inc. S.G. Warburg Securities

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Gabelli & Company, Inc. Gruntal & Co., Incorporated Howard, Weil, Labouisse, Friedrichs Kemper Securities Group, Inc. C L King & Associates Ladenburg, Thalmann & Co. Inc.

C.J. Lawrence Inc. McDonald & Company The Ohio Company

Morgan Keegan 🏝 Company, Inc. Neuberger & Berman Piper, Jaffray & Hopwood Rauscher Pierce Refsnes, Inc.

Raymond James & Associates, Inc.

Rodman & Renshaw, Inc.

Sutro & Co. Incorporated

Cazenove & Co.

Roney & Co.

Tucker Anthony

The Robinson-Humphrey Company, Inc. Nicolaus & Company Wheat First Butcher & Singer

Goldman, Sachs a Co.

William Blair & Company

First of Michigan Corporation

Legg Mason Wood Walker

Dain Bosworth

International Offering 2,394,191 Shares

Credit Suisse First Boston Limited

N M Rothschild & Sons Limited

Merrill Lynch International Limited

Paribas Capital Markets Group

Swiss Bank Corporation

parmalat finanziaria

nerly Finanziaria Centro Nord S.p.A.) Registered Office in Milan - 15, Corso Italia statutory Share Capital Lit. 713,210,300,000 ered at the Tribunal of Milan n° 312037/7822/87

NOTICE OF EXTRAORDINARY AND ORDINARY **GENERAL MEETING**

Shareholders are invited to meet in MBan, 9, Via Pantano, at the Head Office of Assolombarda on April 30th, 1991 at 11.00 a.m. in first call and, if necessary, in second call on May 6th, 1991, at the same time and in the same place to discuss and resolve on the following agenda:

1) Procise statement on the present amount of paid up share capital following the exercise of the warrants issued with the band loan 1988/1993 6%; consequent modification of the By-Laws' art.

Proposal to modify the By-Laws' art. 17, concerning the Board of Directors and the Executive

1) Financial Statements as of December 31st, 1990, Board of Directors' Report, Board of S'atutory Auditors' Report, independent Auditors' Report. Resolutions.

One Director's appointment. 3) Determination of the fees due to the Board of Directors and the Executive Committee's members. According to the Law and the By-Laws, Shareholders will be admitted to live meeting upon deposit of shares with Head Offices in Milan - 15, Corso Italia or with the following entrusted Counters, five days

Banca Commerciale Italiana, Banco di Roma, Cassa di Risparmio di Parma, Cassa di Risparmio di Torino, Credite Commerciale, Credite Italiano, Credite Romagnelo, Istitute Bancario San Paolo di Torino, Monte Paschi di Siona; Monte Titoli S.p.A. (only for the stocks administered by this

At the meeting, the Group's consolidated financial statements as of December 11 1990, will be to the shareholders.

Shareholders are required to produce an identity document for admission to the meeting.

of Nurch 23rd, 1991, inser. "C" - 6193

As the oldest bank in Turkey, with 127 years experience, our services are always at your disposal.



Ottoman Bank

The Leading Foreign Bank

Information requests to: Mr. D. Whittall, Deputy General Manager Tel: WI (1) 143 W 11 Fax: 90 (1) 144 64 71

TODAY'S **OPPORTUNITIES ARE TOMORROW'S** APPOINTMENTS.

See the Top Opportunities page in Friday's FT.

Soft for Astural Configuration (Edition Configuration)

PNATIONA

gwait p

127 July

ACCOR - NET INCOME UP 31 % in 1990

The Board of Directors of Accor, the Paris-based International hotel and food service group, at its March 28, 1991 meeting presided by co-chairmen Paul Dubrule and Gérard Pélisson, approved

In millions of	1990 FF	1989 FF	90/89 % change	
Sales volume managed	100	19,919.1	+ 14.6 %	
Net income from current operations	794.8	606.1	+ 31.1 %	
Net income after minority interests				
including exceptional items	1,004.7	736.5	+ 36.4 %	
Cash flow	2,051.0	1,683.4	+ 21.8 %	
Net earnings per share *	FF 40.31	FF 34.94	+ 15.4 %	

* Based on the average number of shares outstanding during the year.

Accor had another excellent year, meeting its budgeted targets despite the deterioration of the political and economic environment in the second half of the year. The Group's performance was satisfactory in France, and outstanding in the rest of Europe,

the growth of hotel activities in Germany, Austria and Belgium, particularly for the **Example** Ibis and Mercure chains;

- the performance of French restaurant activities, especially l'Arche-roadside restaurants and

-successful development of institutional catering operations in France, Italy and Germany; and growing contribution from meal and service vouchers in Italy, France and Belgium.

in Brazil, hotel and voucher activities were negatively affected by the implementation of the Collor government's economic recovery plan after March 1990. For the Accor Group, 1990 was ■ year of strong external development, primarily with the acquisition, through its 40 %-held IBL subsidiary, ■ the Motel ■ budget hotel chain ■ the US. In addition, jointly with one of the Group's core shareholders, Société Générale de Belgique, Accor

purchased a minority interest in Belgium's Compagnie Internationale des Wagons-Lits tourism and During we present opened hotels - representing rooms - of 47 were Formule 1 budget hotels. Over 400 new restaurants and company-operated institutional cafeterias started operations last year, while the volume of meal and service vouchers issued rose by 26.5 %.

over the 1989 level. Finally, the Group established a tourism division, which acquired two cruise ships in association with France's Chargeurs group. These acquisitions were funded in part by a FF 2 billion capital increase in January 1990, as well es by the issue of FF3.8 billion in perpetual subordinated floating-rate notes (Titres subordonnés durée indéterminée, or TSDIs) in the latter part of the year.

As of 1990 year end, Accor owned and operated 1,520 hotels, for a total of 173,600 rooms, and 3,100 restaurants and language. In addition, its service vouchers were used by 4.8 million consumers dally. Accor has thus become the world's leading hotal and hospitality group and, for the first time,

At the Annual General Meeting of Shareholders to be read on May 14, 1991, 🖦 Board of Directors will propose a dividend of FF 15.00 per share, net of "Avoir Fiscal" tax credit # FF 7.50, up from FF 12.50 in dividend and FF 6.25 in tax credit in 1989, an Increase of 20 %. The dividend will be payable in cash or share form, following the same procedures as me the prior year.

Despite difficult conditions for the tourism industry in the early months of the year because of the Persian Gulf events, Accor's profitability should once again improve in 1991.

These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States except in accordance with the resale restrictions applicable thereto. These securities having been previously sold, this amouncement appears as a matter of record only.



April 2, 1991

INTERNACIONAL DE CERAMICA, S.A. DE C.V.

Company organized under the laws of The United Mexican States)

1,520,000 American Depositary Representing 7,600,000 The of Period C Common Stock

Price U.S. \$8.38 Per ADS

These securities have been sold in a private placement and may be resold pursuant to Rule 144A under the Securities Act of 1933.

NOMURA

NOMURA SECURITIES INTERNATIONAL, INC.



FF 3,700,000,000 Senior debt financing for Phase IB, Euro Disney

Banque Indosuez and J.P. Morgan & Cie S.A. acted as co-financial advisors in this transaction

J.P. Morgan

Banque Indosuez

INTERNATIONAL COMPANIES AND FINANCE

to Japanese

By Robert Thomson in Tokyo

MONSANTO, the US chemical company, has agreed to sell most of its animal feed ingredi-ents business and related assets to Mitsui & Co, the Japanese trading house, and Nip-pon Soda, a leading Japanese chemical company, for around

both of which are keen to expand their agricultural ests, intend to form pany in the US to run the business, which Monsanto announced in October would be sold as part of a restructur-

Japanese companies have rapidly expanded foreign investment in farm-related businesses as their government has gradually liberalised agricultural trade.

Until now, most of the investment has been directly linked to food exports to Japan, but the purchase of the Monsanto feed business signals that the two companies are keen to expand their interna-

tional livestock operations. Mr Kyoichi Suzuki, Mitsui's executive managing director, said that "we look forward the new company continuing a strong commitment to Monalready has livestock feed interests in the US, but the new operations will make the company a significant interna-tional producer.

The end May, follows Mon-santo's and of a 66.3 per cent drop in fourth-quarter net income, and a 19.6 per trait fall over the year. The com-pany blamed the decline on poor weather, higher oil prices, and a slowing US economy.

Mr Robert Shapiro, executive Mr Hobert Shapiro, executive vice-president of Monsanto, sail the feed supplements business to be acquired by the Japanese companies reported sales during 1990 of about \$140m. Under the agreement, Monsanto will continue to operate two of its feed facilities for the two of its feed facilities for the

buyers.
This is a strong and succentral to our long-term objectives. With this can tightly focus on our core strengths and better our company for future growth," Mr Shapiro said.

Officials at the two Japanese companies said they are not to

companies said they are yet to decide how they will divide the new between them, but it is presumed Mitsui will take about a 80 per cent stake and Nippon Soda will hold the remainder.

remainder.

Nippon Soda is strong in austic and agrochemicals, although profits have suffered because of high raw materials costs and rising labour charges in Japan.

In response, the company expanded its consumer products division, and the purchase of substantial US interests will also breaden its

also broaden its Abbott Laboratories, the US pharmaceuticals and labora-

tory products group, yesterday unveiled an increase in first quarter profits, Reuter reports.

The products reported the first countries of the first countries of the first countries of the first countries. first-quarter earnings of \$254.2m, or 59 cents a share, up from \$225m, or 51 cents, in the quarter. Sales

It said R&D expenses in its 1991 first quarter rose 15 per cent over last year to \$153m.

Elkem plans to lift voting restrictions

By Karen Fossii in Osio

the transie Norwegian light metals pro-ducer, said its board in pro-posed lifting existing voting right restrictions which bar any shareholder from voting for more than 10 per cent of the share capital. The restriction was origi-

nally implemented to prevent hostile takeovers and Elkem is one of the last Norwegian com-

Elkem's general assembly will finally decide on May 2 whether to scrap the 10 per ont voting restriction.

Orkia Borregaard, the Norwegian industrial company which has a majority 30.1 per cent stake in Elkem, would be the main beneficiary if the restriction is abolished.

Other leading shareholders include Saga Petroleum, Norway's higgest private oil company, which has a 12.4 per cent stake, and French Mining Company with 10 per cent.

Separately, Elkem said its board had reitstated a recom-mendation to extend until 1992 its mandate to issue up to 142m new shares, equivalent to 9.9 per cent of the existing The mandate was first granted in March 1990 but

never used. Up to a third of the new shares under the mandate one of the last Norwegian com-panies to have such a voting shares while the remainder The mandate is to be imple-

mented by the board in connection with the full or partial takeover of other companies or on a general increase in the

In February, Elkem announced a 1990 pre-tax loss of NKr650m (\$99.76m), before year end allocations, compared with a NKrl.05bn profit in

1989.
It also revealed plans to pass its dividend, close two plants, and cut 800 jobs.

Monsanto to sell | American Barrick finds animal feed arm profit behind the hedge

Kenneth Gooding reports on the Canadian gold producer's moves to protect itself against low prices

ITH more than US\$300m cash in hand, some of it raised via a carefully-timed share issue, the American Barrick Resources gold mining group expects to pick up some bargains from rival companies struggling to survive the present period of low gold prices.
Gold is trading below \$860 a troy ounce, and analysts sugthat about one fifth of Canadian output is

uneconomic. "We are entering a decade when only the hig (gold mining groups) will sur-vive," suggested Mr Bob Smith, Toronto-based Barrick's president, on a visit to London. So far not be many bargains available
North American
gold companies. But a prolonged period of low gold prices might change the minds of some managers about what

constitutes a fair price, he "It is becoming more diffifor other companism compete and perform in cur-rent conditions. Opportunities will come along in the future which will make more economic sense for us," he said. Some analysts suggest Bar-rick needs more acquisitions if it is to maintain its spectacular

output growth. The company was set up only in 1983. Last year it produced 596,220 ounces of gold from its six mines. This total will in the Lim ounces in 1992, placing Barrick among the top halfdozen North American produc-

The strong rise in gold pro duction, which jumped from 467,837 ounces in 1989, helped Barrick to a 73 per cent increase in net earnings for 1990 of \$58.2m.

Most of Barrick's metal comes from the group's Gold-strike mine on the gold-rich Carlin Trend in Nevada. It is spending \$150m a year on development work at Gold-striks, destined to become the single biggest gold mine in North America, in output Barrick has identified nearly

18m ounces of proven and probable gold reserves at Gold-strike. Mr Smith suggested there was much more to come



economic opportunities

from the exploration around existing operations which should ensure Goldstrike contimes to play a vital role in Barrick's future growth. "The final chapter on reserves at Goldstrike has still to be written. We still don't know its full potential," he said. The size of Barrick's gold

reserves has enabled the com-pany to enter into the most comprehensive price hedging programme in the industry and thus guarantee at least a mini-mum level of profits and effec-

mum level of proms and effectively insulate itself against falling gold prices.

Mr Greg Wilkins, chief financial officer, said Barrick has about 4m ounces of gold hedged through gold loans, forward sales, options and spot deferred contracts.

He insight the company's He insisted the company's

earnings would continue Unincrease whether the gold price went up or down. In fact, Barrick's earnings would be higher with a gold price of \$300 an ownce than with a price of \$400 because of the protection given by the hedging pro-gramme and because the comwould pay lower royal-

ted the gold price to recover during the 1990s. Mr Wilkins suggested that rising gold min-ing costs—ridwide, slowing production, together with
"American factors" such a
weak US dollar, recession,
large trade deficits, eased monctary policy and crisis in financtal attrition, would push
m price back up. Addition-



Peter Munk: acquisition policy will not change

ally, inflation should return and "inflation usually foreshadows a higher price for

gold".

Barrick's founder and chairman, Mr Peter Munk, set up the Toronto-based company because he believed investors were looking for gold companies with operations entirely in North America. He said this nolicy would not change as policy would not change as Barrick sought further acquisi-tions. "I still believe that the market today will pay a pre-mium for gold reserves in the US."

Mr Munk, who controls Barrick through his Horsham com-pany, also set the tone of Bar-rick's financial conservatism, including the hedging pro-

Many other gold companies in the 1980s did not hedge because they believed investors preferred share prices reflect the volatility of the gold price. But more than three years of felling gold wides he years of falling gold prices has made hedging much more com-

Equity has played an impor-tant in Barrick's growth. The company taps the market when conditions are favourable then keeps the proceeds until the bas use for them. Barrick moved swiftly last August when the gold price showed a momentary improvement to raise \$107m before costs via a public issue of 5m shares. Asked how Barrick was able

to react so quickly to the brief rise in the gold price, Mr Munk said: "Like Boy we are

Provigo doubles earnings

By Robert Gibbens in Montreal

PROVIGO, second largest food distributor, almost doubled operating net profit to C\$60.7m (US\$52.57m) in the year ended January 26 on sales ad 6 per cent at C\$6.5 bn.

Final net profit was C30.7m, or 1 cent a share, against a loss of C351.4m, or 60 cents, a year earlier. Fourth-quarter profit was 18 cents a share, against 9 was 18 cents a share, against 9 cents, on a sales gain of 7 per

Provigo said the turnround in the food distribution businmed from rationalisation and gains in market share.

March 1991

The Canadian catalogue Net income for the period store division has been sold to in joint venture including Ack-ermans Van Haaren of Belium for the equivalent of

Analysts expect Provigo to continue its recovery in the current year. Wideotron, the Montreald cable TV and broadcasting group, saw first-half earn-ings hit by higher financial charges for modernisation of the Canadian cable network and expansion of its cable sys-

tem in southern England.

declined to C\$3.6m, against C\$9.2m a year earlier, on reve-mes of C\$236m, compared with However, after pre-ferred dividends, Videotron had a final loss equal to 4 cents per common share against a profit of 18 cents a year earlier.

Second-quarter net income was C\$1.2m, against C\$3m, on revenues and to C\$1.13m from C\$102m. After preferred dividends the loss equalled 3 cents a common share, against a profit of 3 cents a very server. a profit of 3 cents a year ear-



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> > The Daiwa Bank, Ltd. (London Branch)

Amsterdam-Rotterdam Bank N.V. Banque Française du Co The Holariku Bank, Ltd. Midland Bank S.A.

BANQUE INDOSUEZ

NORTHAM PLATINUM LIMITED (Incorporated in the Republic of South Africa) (Registration No. 77/03282/06) ISSUED CAPITAL: 57,600,000 shares of 1 cent each

Pre-production Mine velopment Expenditure (R000) Capital expenditure Net income after tax

244,221 _34,905 12,591 82,600 200 All income and expenditure has been capitalised as pre-production mine

(1) Tax The new rate of non-mining tax as announced in the budget by the Minister of Finance has been used in the tax computation. (2) Capital Expenditure The unexpended balance of capital expenditure at 31 March was R372.6 million.

No. 1 Shaft-Z The shaft was sunk 47 metres to a depth of 2,039 metres below collar. The cutting of the 12 Level station and the associated development was completed. Excavation of the Belt Level and pumping station is currently in progress.

No. 2 Shaft-Z Reef was intercepted on 6 Level and the development of a raise to 5 Level has been started. Development on the other levels continues.

Surface Infrastructure Progress on surface works is proceeding in accordance with the schedule.

On behalf of the Board 8 April III A MEMBER OF THE GOLD FEELDS GROUP

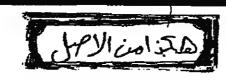
> ALGEMENE BANK NEDERLAND N.V. established in Amsterdam **WARRANTS 1986/1996**

The undersigned refers to the amendment to the Trust Agreement dated 15 May 1986 that was adopted at the meeting of warrant holders held on 4 February 1991 and became operative on 21 February 1991, and announces that all rights and obligations by virtue of the Trust Agreement of 15 May 1986 have been transferred to ABN AMRO Holding N.V. as a consequence of the merger between Algemene Bank Nederland N.V. and Amsterdam-Rotterdam Bank N.V.

As a result, as from 15 April 1991 all warrants have to be surrendered to:

Algemene Bank Nederland N.V., Amsterdam, Kredietbank S.A. Luxembourgeoise, Luxembourg. Swiss Bank Corporation, Basie.

The warrants will be provided with a stamp indicating the holders new entitlement to shares ABN AMRO Holding The trustee: HUBRECHT TRUST COMPANY Amsterdam, 8 April 1991



STEPSIVAL APRIL 9 1991

anadian gold gainst low prices



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HAL VERMIED

10 July 100 Degr

BUK government bond prices rose yesterday, helped by the strength of sterling on the for-eign exchange market, which has rekindled hopes of a cut in

INTERNATIONAL CAPITAL MARKETS

Treasuries trade quietly, and await possible rate cut

By Patrick Harverson in New York and Sara Webb in London

US GOVERNMENT bond prices moved in a narrow range amid quiet trading yesterday morning we the Treasury market waited to see if the Federal Reserve cuts interest rates in the wake of last week's had employment fig-

ween's national employment in the ures.

In midday, the benchmark so-year bond was up in at 96 in to yield 8.154 per cent. The two-year note, which was notably former last week, eased in to 100% to carry a yield of 6.900

per cent.
Most analysts belleve the Fed will not move until sets of key economic data are releas on Thursday and Friday. If the March producer and consumer indices show inflation easing from its recent high lev-els, then the Fed may feel it has the room for another cut in interest rates

A press report that some members of the Federal Open

GOVERNMENT BONDS

Market Committee — the Fed's chief decision-making body — are unhappy at the way Mr Alan Greenspan, the Fed chairman, unilaterally decided to ease monetary policy after the January and February employment data, added to the market's uncertainty yesterday.

The report alleged the FOMC has now curtailed Mr Greenspan's authority to cur rates on

span's authority to cut rates on his men initiative, and that divisions over the direction of monetary policy rum deep in the committee.

The 11% par cent benchmark maturing in

	-	Red	200	Change	Yest	Work	Moni
UK GILTS	9,000	-	94-15 93-30		H	10.00	10.6
US TREASURY	7.760 7.875	02/21	96-28	:	7.93	E.05	8.10
JAPAN No 119 No 129	4.800 6.400	03/00	98.5970	-0.138	0.00	6.63	T.52
GERMANY		ALLE	Section 1	411		-	15
BTAN OAT	2.00	01/01	99,7358	+0,302	9.05	32	32
CANADA *	100	06/01	101-0-00	-	9.44	9.51	9.55
METHERLANDS	8.500	03/01	99,8600	+0,410	6.50	8.72	8.56
AUSTRALIA	13.000	07/00	109,2074	-0.7	11.38	17,38	11.42
BELGRIM	10.000	06/00	105,1500	+0.300	9.74	9.14	8.92

Dalm ATLAS Price

2003/07 opened # 111%, up it of point on Friday, and closed # 111g. The market is waiting to hear the March retail prices to hear the March retail prices index, due out on Friday. Figures from Central Statistical Office yesterday, showing that new borrowing by consumers was down to £3.6hn in February, the lowest monthly total since September 1989, had little effect on the city market. little effect on the gilt market.

■ YIELDS on Japanese Government bonds edged up in Tokyo as hopes of an imminent cut in interest rates in the US and Japan faded. The market was disappointed that the US Federal Reserve did not cut interest rates after last week's job market figures showed a sharp rise in unemployment. The yield on the benchmark bond lasue No 129 opened at the per cent in Tokyo and

6.64 per cent, trading likely level in London yesterday.

Trading volumes were thin and the volume in futures con-tracts was light in Tokyo. Only 31,115 contracts were in the with an underlying with of Y3,100bn compared with the average volume of Y8,000bn to

Y7,000 market opened weaker, but prices picked up during the day helped by buy orders in otherwise thin trading.

Prices were strongest at the shorter maturities, where they rose by around half a percentage point. Traders said investors were trying in target the tors were trying to target the cheaper parts of the yield curve, particularly the bunds maturing between 1997 and early 1999.

Investors are watching the yield spread between Il-liant bunds and Dutch guilder bonds of similar maturity.

The spread is about 18 basis

points in the 1995 maturity and is approaching the level where investors may consider switching out of D-Marks into guil-ders, although in the there was no evidence of actual

Attention in the best marexpected later was German real sales, land inland and current account figures for February and are expected the wes

Barclays Bank in move to issue warrants

with the Securities and Exchange Chamberon to the warrants on the US market, writes Tracy Corrigan.

da Zoete the banking arm of Barclays and the transactions

hopes to launch the UK's T-1 index, Ger-

many's CAC index. But there are questions of design regarding the German stock market which the SEC and the German authorities have yet to

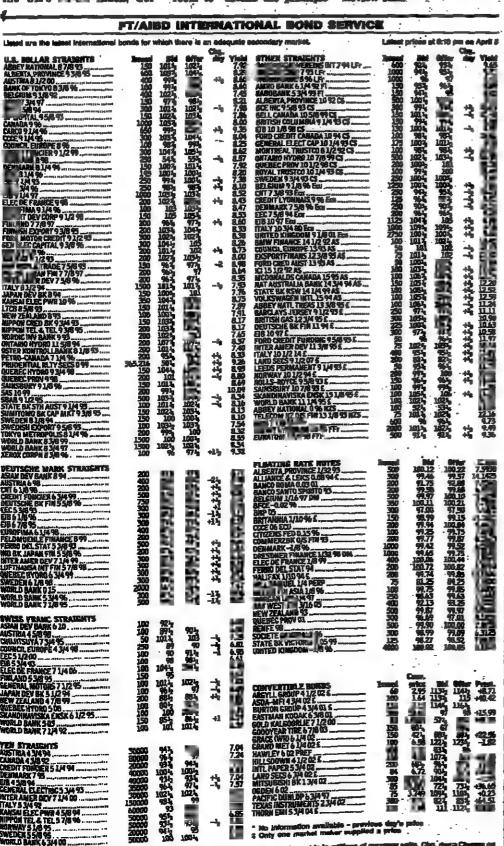
The warrants will offer a ger maturities than are available on exchange-listed options. If believes there is room to "extend the principle

of payers were the

the International Pinancing Review said.

FT/AIBD INTERNATIONAL BOND SERVICE

warrants on L. indices into the US market. Barcleys de Zoete Wedd was the leading bookrunner in equity covered and intex-linked warrants during the quarter, launching war-worth \$550m, nearly



FT GUIDE TO WORLD CURRENCIES

test available rates of exchange (rounded) against four key currencies on Monday, April 8, 1991 . In some cases the rate is nominal. Market rates are the average of buying and seiling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied. C III II 358.896 0.5652 182.442 6.4768 2.6851 5.7122 5.7122 104.014 449 899 217.693 471.67 83.6292 0.5921 0.2206 61.5899 41,84 11,615 2.0846 2.6851 5.7122 1252 26 150 062 3.7219 285 813 5.2006 212,945 1.7665 43.3161 14.2945 1403.53 0.4601 1.6477 912.564 14.1825 242.75 1.1375 8.0172 137.234 0.643 100 9.4685 75.7901 1.431 2.432 4.432 4.432 4.432 .500 Ports In (So Peseta) (Rupee) 61.5899 184.00 71.00 937,479 937,479 2,7158 8.0211 147.241 147.711 2.7672 2.7481 9.8948 285.613 0.3244 5.7122 77.1215 15.2063 3.6451 0.5652 (US S) (Falk f)
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ione: (a) Proc rate; (b) Enablacte rate; (c) Commercial rate; (d) Controlled rate; (e) Essential imports: (g) Financial rate; (h) Experts; (l) Non commercial rate; (l) Business rate; (a) preferential rate; (d) commercial rate; (h) Public transaction rate; (a) Official rate; (d) preferential rate; (d) commencial rate; (d) preferential rate; (d) commencial rate; (h) Public transaction rate; (b) Official rate; (d) preferential rate; (d) commencial rate; (d) preferential rate; (d) commencial rate; (d) preferential rate; (d) Experts; (d) preferential rate; (d) Experts; (d) preferential rate; (d) Experts; (d) Exper

Only one airline flies daily non-stop from London, Paris and Frankfurt to Tokyo.



This announcement appears a a second only



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RMC GROUP p.l.c.

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The Nikko Securities Co., (Europe) Limited

Salomon Brothers International Limited

Nomura International

Société Générale

Swiss Bank Corporation

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April 1991

SWITZERLAND 700

The FT proposes publish this survey celebrate Switzerland's 700th anniversary 10th June 1991.
58% Of Chie Chief

Executives of Europe's largest companies read the FT. If you to this important audience, advertising in this survey III Patricia Surridge 071 113426 or Nigel Bicknell in Geneva Tel 022 7311604, Fax 111731048

FINANCIALTIMES

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PAN-HOLDING

SOCIETE ANONYME_ LUXEMBOURG

As of March 31, 1991, the unconsolidated mi value was USD 316,322,767.57 i.e. USD 514.35 per aut of USD par value. The consolidated net asset value per share of March

31, 1991 M USD 544.28.

REPUBLIC OF COLOMBIA US\$329.45 per US\$8.570 Note and US\$14.472,70 per US\$4.78

NEW issue activity in the subdued yesterday although conditions remain favourable, with both the Eurodollar and the Ecu sectors finding strong support from investors.
The biggest issue of the day came from Province of Quebec,

INTERNATIONAL BONDS

offering \$3.5m of 10-year paper in a deal lead managed by War-burg Securities. The paper was re-offered to investors at a fixed price of 99.81, for a yield spread of 85 male points over spread of 85 points over 10-year US Treasury paper. In February, Warburg launched a similar 10-year \$300m deal m Hydro-Quebec, the backed power company, at a spread of 105 basis points over

The spread on the Hydro-Quebec paper has narrowed considerably and me hand last ex quoted at 73 points over Treasuries. But many of the bonds are in the hands of continental Euro-

Boitowei US DOLLARS

Province of Quebac(a)†

BM Int.Finance NV(b)†

CANADIAN DOLLARS Prudential Funding

Bankers Tst.(Frankfurt)(a) + +1

pean retail buyers and me issue trades expensively in the secondary market due to lack

of liquid paper.
The decision to price the bonds at a wider spread than the Hydro-Quebec paper appeared to be vindicated by the performance of the issue yesterday. Once the bonds were freed to trade, the spread remained at around 85 points. Demand was reported from from the far east and mid-Syndicate managers expect

supply of paper from Canadian provinces to continue this month, fuelled by the need to refinance redemptions of exist-ing bond higher budgetary requirements. Que-currently a AA-credit rating from Moody's from Standard Poor's, the US

credit rating agencies. Supply of Canadian dollar paper continued yesterday, with Prudential Funding Corporation offering C\$100m of five-year paper in a deal lead-managed by Hambros. paper carries a 10 per cent cou-pon and was priced at 101 %, to

NEW INTERNATIONAL BOND ISSUES

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1992

nent. \$Convertible. With equity warrants. #Rosting rate note, (Final terms. a) Non-callable. \$J Fungible 180m deal launched February. Fixed price reofier - 100 \(\frac{1}{2} \). \(\frac{1}{2} \) issue launched \$/4/91. Iting DM200m deal launched March.

in issue of asset-backed securities

By George Graham

yield 57 basis points over the 9% per cent Canadian govern-ment bond maturing 1996. The

international syndication. The

European Community may

raise a smaller amount, per-haps by adding fungible paper

to an existing issue.

BP America, the US arm of

the UK oil giant, yesterday raised \$200m in the US bond

market. The 10-year bond issue

managed by Lehman promers. The paper pays a

coupon of 575 per cent and was priced to yield 65 basis points over US Treasury paper.

축/쇼 SG Warburg Secs.

15/15 Hamman Bless

paper traded at 100.80 bid, well inside full fees of 1% per cent. CREDIT Lyonnais, the French state-owned bank, is to launch France's largest issue of asset-The lead manager said retail buyers retained ■ healthy appetite for Canadian dollar backed securities securities ing Ffr2hn of personal loans.

The French bank, which works in partnership with bonds despite the flood of new paper in the first quarter of the in the three months end-March, nearly \$4bn equiva-Bear Stearns, the US investlent of paper was issued in the ment bank, for its securitisa-tion deals, had already securitsector, against last ised FFribn of personal loans a year ago in the first public offering of a "Fonds Commun The Ecu sector of the market continued last week's rally, prompting speculation regardde Créance", a form of mutual ing new issues. Spain is expected to raise up to Ecu1.5bn this month in ■ domestic issue with

French law in 1988 to provide framework for securitisa-The new fund, which will include around 70,000 personal loans, will comprise FFr1.75bn of preference shares, rated AAA by the US rating agency and Ffr250m of sub-ordinated shares to provide a reserve guaranteeing against the risk of default on the loans

fund structure introduced into

which make up the portfolio. The preference shares will the preference shares will be publicly placed, but the subordinated shares will initially be taken up by Crédit Lyonnais, possibly for a later private placing.

Securitisation has had a clow start in France since the

slow start in France since the introduction of the new law. The most obvious loans to the interest rates paid on these in France are for the most part below market law law prohibits the securitisation of loans with less than two years to run, which rules out other candidates such as credit card

Eurodollar and Ecu sectors French bank | A question of conflicts of interest

An SEC inquiry has attracted attention, reports Patrick Harverson

N alleged breach of US A securities law in 1987 by Morgan Stanley has provoked a commissioner at the Securities and Exchange Commission, the US watchdog, into accusing the SEC schizophrenia and raised an important question conflicts of interest between

securities firms and clients. The Morgan Stanley case has attracted attention because of the bank's reputation as one of Wall Street's most blue-blooded investment houses and because it has opened a rift at the SEC over interpretation of commis-sion advice by the securities

The case has also shed light on the issue of how, during times of market crisis, brokerfirms reconcile their own terests with those of wealthy clients who have borrowed from the firm using as as

because of an SEC investiga-tion into Morgan Stanley's handling 2.4m shares in Kaisertech, west alu-minium chemical company, which were sold shortly after the stock market crash in

October 1987.
The investigation in the charges being filed last month against the firm, alleging it violated securities law by selling work owned by a client with controlling interest in Kaisertech. Securities firms are not allowed to sell such stock

- known as "control" or
"restricted" stock - without SEC approval, and then only in small amounts.

Land Stanley is many charges and its defence will charges and its defence will commissioners, issued a state-pose two key questions: Can a securities firm act upon its schizophrenic treatment of

interpretation of a position taken by SEC staff in one of the commission's "ction' letters; and can a firm quickly liquidate the margin account of a client who has defaulted by selling the client's control stock into the market?

Morgan Stanley will argue that the answer to both questions is yes, primarily because it sold the control stock partly on the basis of positions taken by SEC staff in no-action letters concerning control stock transactions.

No-action letters are widely used by lawyers keen to know how the SEC might rule on . matter of securities law; they contain answers provided by SEC staff to informal requests from outside the commission Mr Bob Mullen of York law firm Millbank explained: "No-action letters an essential recourse for securities lawyers. They are one of the few bodies of prece-

dent in many areas of securiin the case of the Kaisertech shares, it the SEC not only disputes Morgan Stanley's interpretation of the relevant etters, but also its right to interpret the positions taken by SEC staff in the no-action letters, which were not addressed directly to the

This shocked Morgan Stan-ley SEC had appeared content to let securities firms act upon no-action letters, whoever they were addressed to. This is where Mr Edward Fleischman comes in. In that surprised industry observers, Mr Fleischman, one of the SEC's four

no-action letters. He claims the SEC says firms cannot use the letters as decision-making to if not directly addressed to them, yet regularly condones and encourages such use by members of the Securities Bar.

He points out the SEC conducts seminars to highlight significant decisions laid out in no-action letters, and publishes releases that interpret entire batches of no-action correspon-dence, all for the benefit of securities firms and their law-

Mr Fleischman van He confusion cleared up by a statement from the SEC which allows lawyers to rely on no-action letters (whether addressed to them specifically or not) as representing the current views of the SEC staff who wrote

awyers may well interpret the letters wrongly, the commissioner, but that is up to them.

So far, the life has not responded to the commission.

er's call and will not comment on the issue because of the impending Morgan Stanley hearing. Mr Fleischman is pessimistic

about the chances of his call heeded. He said last week: "I don't think anyone is going to do a thing about it.
Three months from now the matter will disappear like a ripple on a pond. Until, that is, someone comes back to the commission and www: 'I reanued ain from

"And commission Don't give us that nonsense. You had no right to reason anything from those letters." So where does that leave secu-

"I think that lawyers will be more anxious about their ability to use the letters predictively." said Mr Fleischman Those who regularly use no-

action letters agree. One lawyer who represents a leading Wall Street broking house, said: "I'll continue to rely on them, but I'll have my

fingers crossed." The implications of the case for broker/client relationships are equally serious.

Following the SEC's charges. many broking firms will question whether they should continue to allow control stock to be used as collateral by clients seeking margin accounts (which allow investors to borrow money from the firm to

Brokerage firms are happy see buying stock margin accounts it brings in fresh business and allows investors to diversify their portfolios.

If Morgan Stanley loses the case it would make control stock useless as collateral. A firm relies on its ability to sell collateralised stock as protec-tion against default by a client. If the SEC says control stock

cannot be sold quickly and in one lump, even in a crisis, brokings firms will stop accept-ing control stock as collateral for margin accounts, even if it is against their own and their This would remove a lucra-

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tive source of income for many broking firms, especially the smaller regionals, many of whose clients own controlling interests in companies and bor row funds via margin accounts (backed by control stock as col-lateral) to invest in the equity

Unigestion sees net earnings fall 29%

By William Dullforce in Geneva

UNIGESTION, the Genevabased finance company which took control of Banca della Svizzera Italiana (BSI) -Switzerland's largest commercial bank - in 1988, yesterday reported a 29 per cent fall to SFr11.9m (\$8.4m) in con-solidated net carnings in 1990. The board proposes ununchanged dividend of SF:23 per registered and bearer share and SFr11.50 on each new

bearer share issued in July. Results for the first three months of 1991 had been supe-rior to those recorded during the same period of INU, but it was too early to draw optimis-tic conclusions for the entire year, Unigestion said.

During 1990 Uniges—came within the orbit of season Bank Corporation (SBC) which now holds nearly half of its stock. With the help of a short-term

FT-ACTUARIES SHARE INDICES

Isan from SBC, Unigestion acquired 100 per cent of Uni-Town Holding, tim company which holds 35.7 per cent of the capital and 49.9 per cent of the voting rights of BSI, by buying out im partner, Mr George Klein, the New York real estate developer. In conjunction with developer. In conjunction with a capital increase SBC acquired its 49.9 per cent stake, leaving 30 per cent with the Unigestion management.

Deutsche Bank chief retires

MR Michael von Brentano. who bear Deutsche Bank Capital Markets in London, Sources close to Mr von Brentano said he decided to retire rather than return to head

Mr von Brentano, 57, joined the bank in 1974 and became a founding managing director of Deutsche Bank Capital Markets in London in 1985.

Sapporo plans Y46.5bn warrant bond issue

By Emiko Terazono in Tokyo

BAPFORD Brewerles, the Japanese brewing group, is to issue warrant bonds worth Y46.5bn later this month, with a maturity set for April This will be the first Japanese bond by since Nikon's Y20bn, Land Land Ortober.

Japanese equity issues have suffered for the past year due to the plungs in the Tokyo stock market, but Sapporo's

desirian could trigger other companies, which are eager to cash, return new The official issuance limit un

Japanesa companies is to be relaxed to twice the amount of net assets, as opposed III the previous formula III capital legal reserves.
This is expected to lead to an

increased number of domestic new issues, in the light of

which many companies were watching the outcome of the Sapporo Brewerles launch, Daiwa Securities said. According to figures announced by underwriting

departments #1 46 securities houses, domestic equity financing through stocks, convertible bonds, and warrant bonds plunged 98.8 per cent year-on-year to YI, attal in fiscal year 1990, due to the sharp decline

in share prices. This compares with a record Y15,830bn The previous II

year. New public IIIII offers declined sharply to 34 worth Y197.7bn, compared with the previous 291 issues worth Y6,250bn. Convertible issues plunged 88.1 per cent to Y911bn from Y7,820bn and war-rant bonds totaled down 56.9 per cent.

	⁶ The Financial Times Ltd 1991. Complied by the Financial Times Ltd										
	in conjunction with the	Ineth	tute o	f Actu	aries :	and th	e Fac	uity o	f Actu	aries	
_	EQUITY GROUPS		Monday April 8 1991					Fri Agr 5	Thu Apr 4	Wed Apr 3	Year ago (approx)
F1	SUB-SECTIONS gures in parentheses show number in stocks per section	Index No.	Day's Change	Est. Earnings Yield% (Max.)	Gross Div. Yield% (Act at (25%)	Est. P/E Ratio (Nec)	xd adj. 1991 to dete	index No.	index No.	Index No.	Index No,
. 1	CAPITAL GOODS (187)		-0.6	11.25	5.48	10.89	9.61	886.64	887.71	885.99	847.47
4	Building Materials (24)	1140.33	-0.4	11.64	5.42		5,50	1145.03	1150.93		1041.43
1 3		7424 EE	-1.2 -1.6	10.61 11.04	5.66 5.52		15.34 13.27	1413.40 2463.13	1423.32 2462.53		1375.45
i	Electronics (26)	1843 84	+0.5	8.43	4.79		3.12	1854.97	1867.87		1771.65
i		463.55	-0.6	15.04	5.37	8.02	8.86	466.42	461.78	460.19	436.40
! 7	'l Engineering-General (47)	J 467_31	-0.1	12.58	5.61	9.58	6.28	468.00	465.75	463.85	464.80
; ş	Metals and Metal Forming (8)	506.16	-0.6	18.02	6.82	6.85	0.59	509.10	501.94	509.18	478.93
9		348.79	-1.2	12.69	6.84	9.25	6.55	353.11	354.59	356.45	347.50
10			-0.8 -0.6	9.12 8.32	5.14	12.95	28.92	1586.61	1589.92		1558.00
	Brewers and Distillers (22)	1770 00	-0.8	9.03	3.62 3.64	14.90 13.64	9.69 14.76	1480.99 1794.58	1469.93 1793.87	1463.20 1793.77	1208.23 1400.64
125	Food Manufacturing (20)	1208 51	-0.2	9.37	4.03	13.14	15.95	1210.94	1201.00	1196.70	
26		2824.07	40.5	7.75	2.75	16.87	4.34	2810.49		2700.48	
27 29	Health and Household (21)	3266_59	-1.0	6.22	2.58	19.12	17.97	3300.52	3269.59	3277.89	2516.53
29	Hotels and Leisure (21)		-L0	9,94	5.01	11.85	9.39	1390.53	1383.48		1363.40
30		1495.03	-0.2	9.26	4.52	13.60	14.07	1497.42	1498.63	1496.40	0.00
31	Packaging, Paper & Printing (16)		-0.3 -0.6	8.24 8.97	4.86	15.18	5.03	679.90	680.02	677.27	565.64
34 35		920.03 651.11	-0.9	9,63	3.94 5.84	14.46 13.10	2.21 2.61	932.43 556.17	916.59 562.33	904.18 563.46	739.15 488.81
40	OTHER GROUPS (108)	1225 84	-0.2	9.82	4.92	12.46	8.15				1128.95
41	Business Services (13) Chemicals (21)	1217.93	-0.8	11.04	4.80	11.09	2.85	1227.74	1219.16	1225.78	0.00
,42	Chemicals (21)	1274.55	-0.7	9.16	5.61	12.52	23.53	1284.01		1278.90	1191.42
.43	Conglomerates (10)	1573.24	-0.8	10.66	6.53	11.21	10.66	1585.53	1578.53		1596.46
-44	Transport (14)	Z215.34	-0.4	11.16 12.00	4.66 5.78	10.92 10.44	6.97	2225.08	2218.87	2242.31	2167.60
743 746	Electricity (14) Telephone Networks(4)	1460 80	+0.4	9.10	3.42	14.30	0.00	1454.88	1152.31 1436.32		0.00 1110.44
47	Water(10)			13.54	5.60	8.25	39.69	2503.36		2457.37	1886.02
	Miscellaneous (22)	1937.38	-0.5	6.24	4.81	20.39		1946.79			1824.13
49	INDUSTRIAL GROUP (480)	1253.63	-0.5	9.40	4.42	13.09					1106.93
		2391.72	-0.2	10.82	5.57	12.06				2358.38	
		1350.79	-0.4	9.58	4.56	12.95		1356.60			1203 38
61	ETMANCIAL COOLD (97)	838.51	-1.4	-	5.62	_	15.07	850 47	840.90	839 43	801.82
62	Ranks (9)	930.08	-1,7	7.88	5.91	18,28	21.93	946.49	934.68	931.30	870.30
65	Insurance (Life) (7)	1557.19	-1.1	-	5.30		38.87	1573.75	1540.15	1540.62	1283.66
.66	Insurance (Composite) (6)	704.24	-18		6.23		11.60	717.37	708.90	710.91	642.86
	Insurance (Brokers) (8)	1195.67 433.16	-0.6	6.13	5.62 4.68	21,28	20.10	1202.38 433.37	1187.56 434.19	1173.80 436.77	1035.17 457.33
-00	Property (40)	1023 54	-13	6.58	4.57	20.55	3.69	2036.72	1031.91		1158.98
70	Other Financial (20)	293.49	-0.3	9.51	6.15	12.96	3.59	294,39	293.88	294.49	315.46
71	Investment Trusts (69)	1213.40	-0.5	-	3.39	_				$\overline{}$	1138.33
		1225.31	-0.6	_	4,68	-			1223.55		1105.03
		ladex No.	Day's Change	Day's High (a)	Day's Low (b)	Apr 5	Apr 4	Apr 3	Apr 2	Mar 28	Year ago
	FT-SE 100 SHARE INDEX	2529.9	15.4	2548.1	2520.0	2545.3	2524 5	2519,1	2488.3	2456.5	

FIX	ED I	NTE	REŚ	r			AVERAGE GROSS REDEMPTION YIELDS	Mon Apr	Fri Apr 5	Year ago (approx.)	
PRICE INDICES	Mon Apr 8	Day's Change %	Fri Apr 5	Interest	1991	2	Coupons 15 years	9.53	9.57		
British Government										11.10	
		-0.04	121 14	1 73	3.26	5	Coupons 15 years	9,94	9.95	11.67	
, ,						6	(8%-104%) 20 years	9.89			
J I				1 1		7				12.88	
irredeemables (6)	155.97	-0.64	156.96	3.69	1.50						
All stocks (72)	131.04	+0.07	131.18	1.90	3.70			7.73	7.00	11.09	
Indox-Linked						١.,			270		
	150 52		150 52	1 33	1.03					4.44 4.09	
			1						2 80	3.50	
									3 93	3.92	
Asi stocks (L1)	147.77	+0.11	147,61	0.77	1.15					_	
Debs & Luans (54)	109.67	+0.07	109.60	2.19	2.65		Leans 15 year	11.64	11.64	16.15 14.40 13.67	
	PRICE INDICES British Government Up to 5 years (20) 5-15 years (30) Over 15 years (6) Irredeemables (6) All stocks (72) Index-Linkel Up to 5 years (10) Afi stocks (1.1)	## RICE INDICES British Government Up to 5 years (28) 121.00 5-15 years (30) 132.38 Over 15 years (8) 139.93 kredeemables (6) 155.97 All stocks (72) 131.04 Index-Linked Up to 5 years (1) 159.53 Over 5 years (10) 146.85 Aff stocks (11) 147.77 Debs & Linkes (54) 109.67	### PRICE Mon Apr change Price P	PRICE INDICES Mon Apr change 5 British Government Up to 5 years (28) 121.00 +0.04 121.14 5-15 years (28) 123.08 +0.08 132.56 Over 15 years (30) 132.38 +0.08 132.56 Indices (6) 155.97 -0.64 139.56 Index-Linker Up to 5 years (1) 159.53	Rritish Government Up to 5 years (20) 123.28 +0.08 132.56 1.99 0ver 15 years (8) 139.99 +0.26 139.56 1.43 1.45	PRICE Mon Apr Change Apr Apr 1991 1991 1901	### PRICE INDICES Mon Apr Apr Apr Apr 1991 12 12 13 14 15 15 15 15 15 15 15	PRICE Mon Day's Fri Actroed Xd adi, 1991 1 to date 1991 2 Coupons 15 years	## PRICE INDICES Mon No. Day's Fri change Apr Strick Severament Sever	PRICE Mon Day's Fri Accreed 1991 1 to date 1992 1 to date 1992 1 to date 1993 1994 1995 199	

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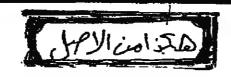


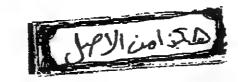
NORTHAMPTONSHIRE

The FT proposes to publish this survey on let May 1991.

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FT SURVEYS





UK COMPANY NEWS

Maxwell joins French in satellite services venture

By Raymond Snoddy

HUSBAY APRIL S 1991

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MAXWELL Communication Corporation has to compete with British Telecom and Mercury Communications for the provision of specialists satellite services.

Another licence-holder, British Satellite services to company, to tackle the satellite services is already providing. ture with FCR, the overseas arm of France Telecom, the French telephone company, to tackle the satellite services market in the UK and conti-nental Europe. nental Europe.

The venture, expected to be announced today, will France Telecom's largest involvement in the UK.

The in company, to based in London, will compete in the market for everything from professional services for broadcasters to business television and data transmission.

Maxwell Satellite Communications were one of the six recations won one of the six special satellite services licences awarded by the Department of Trade and Industry in 1988. The licence allows the holder

ish Aerospace Communications, is already providing a
wide range a services in the
UK and Germany. Apart from
data transmission and business
television, BAe has launched a
service providing rugby, both
union and league, and boxing
to pubs in the north of
England and using satellites to
link medical schools for postgraduate education. graduate education.

graduate education.

The Maxwell joint venture with France Cables and Radio will be known Maxwell Satellite Communications Mr Robert Will be sale FCR has a staff of about 700

lite Broadcasting The service specialist

could eventually be provided by the new joint venture although in the shorter term the emphasis will be more on creating satellite net-works across Europe for companies wanting to communicate between national offices.
Compared with the US, corporate satellite communications is still in its infancy but



Robert Maxwell: chairman of new joint venture

Utd Friendly declines to £18.8m

Taxable profits ... United friendly Insurance slipped from £20.7m to £18.8m in 1990, jet down mainly by the general business account which recorded losses of 24.9m, against profits of £2.4m.

The insurance underwriter

maintained that the year was auccessful despite difficulties caused by the adverse weather

caused by the adverse weather in the early months. The total dividend is raised to 10.25p (8.2p) via a 6.75p final.

Life profits continued strongly with a 17 per cent rise to life annual premiums were up 20 per cent to £20.4m, thanks mainly to the growth in personal pensions, and total life premiums advanced 11 per cent to advanced 11 per cent to £155.8m.

Soft going at Chepstow

Taxable profits The Chepstow Racecourse took a tumble, from 247,445, ever 1990. Turnover, however, improved some 30 cent from £1.25m to £1.62m.

Earnings dipped 8.28p (10.67p) while the single distri-bution is maintained at 1p.

than £150m.

Kelt said yesterday that it was "at an advanced stage of discussions" with a view to restructuring its finances and capital and its bankers had agreed to the deferment in the

a leveraged takeover of fellow oil independent Carless.
Indications yesterday were that it would be

months rather weeks before negotiations with the banking syndicate headed by American Express the debt and capital restructuring might come to a conclusion.

The remaining is expected to include a

large debt-equity was the large NM was the was the appointed as financial adviser to Kelt where Mr Jock Green-Armytage, the City financier, resigned chief executive at the said was

Aerospace arm for Courtaulds

according in some estimates the European market could be within five years.

Kelt bankers agree to deferment

Total

BANKERS TO Kelt Energy have yet again agreed that the debt-encumbered oil exploration company may defer payments of principal and interest on its borrowings, amounting to more

The announcement came after Kelt had once again missed a deadline for interest payments on Friday. Kelt's long-running financial difficulties date back to 1988, when the company made

5.5 0.874 0.91 5.73 3.7 8.75 12.5 8.5 6.75

DIVIDENDS ANNOUNCED

May 13 May 17 May 31 June 14 May 31 June 10 May 17

Courtaulds, the international speciality materials has combined three operations into a new aerospace subsidiary, in the called Courtanids Aerospace and with minimum some £160m, writes Steven

Watkins.
The three offshoots are PRC (Product Research Chemical Corp., which makes sealants and adhesives), DeSoto and DeSoto Titanine (serospace coatings), and Landau Advanced Materials (fibre reinforced Landau CA is a coordinate the aero-watering of Courtaulds arketing of Courtaulds products.

Geared up for an expensive act of faith John Griffiths on the tough times facing motor component makers

The swift turning off of the supply taps by their main customers has not provoked the excess stocks and related crises

The swift turning off of the supply taps by their main customers has not provoked the excess stocks and related crises

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during the past in the line in industry means provide means the not to defy

From 1990 it has become plain that the fortunes of the UK component industry majors" – BRA, GKN, Lucas Industries, T&N, Pilkington and BTR, each with annual motor industry sales of more than \$500m – have moved in parallel with the downturn now afflicting car, truck and replacement parts sales in most markets except Germany, and particularly in the UK and North America.

Car and truck market falls of

Car and truck market falls of nearly a quarter so far this year in the UK and Spain are among the sharpest on record. For suppliers like GKN who sought to escape over-dependence on the deteriorating UK wehicle industry in the early 1980s by investing heavily in North America, that market, too, is proving problematical. The 5 per cent alide in North American car sales last year followed a near-7 per cent drop in 1989. In the first two months of this year, US sales were of this year, US sales were down 19.5 per cent on a year

But component sales come as much from the aftermarket as original equipment and the recession has badly hit retail parts and accessories outlets and motor parts wholesalers as

Thus, financial pressures suppliers all image vol-

T shaken out around 5,000 jobs months, will warnings that more disappear.
It looks like a re-run of the

early 1 motor industry recession in the UK. That led to a string of company in the and takeovers, and exposed an insular, complacent industry riddled with bellities man-agement and labour practices. and poorly organized and under-resourced product willopment programmes. I household names, such in Smiths Industries, decided to

altogether.
Yet Mr David Lees, chairman
GKN, Mr Hope, Third
chairman, and others insist that their companies are in far better shape than a decade ago — and that this time around the rapid response mechanisms and other efficiencies built so painfully into their structures during the 1980s are paying

of the past. And, they maintain, they will have both the capacity and the systems in place to respond quickly to the upsurge in demand they hope will come from the second half onwards.

Despite reduced profit figures, the harsh conditions of

the past year or so have ful-filled a perversely useful func-tion, in providing a litmus test of all the 1980s restructuring

Vaico

Lucas Automo

T&N Altied-Signal

Excludes Bandix Electronics

had braced for the worst but got better-than-expected. In most cases, share prices day" higher limit and the state of the sta

for its 31 per cut drop in interim pre-tax profits in the color of the

fell only slightly, from £742.8m but need on margins was reflected in oper-

ating profit sinking from 251.5m to 233.4m. Mr Tony Gill, chairman and

chief enecutive, disclosing that

jobs had gone in the first
half, mainly in the UK,
warned that another 1,800 will

be gone by the end of this year. In continental Europe, the

benefits Lucas has been received from injustor and other supplies into French German car markets

notably Italy and Spain.

KN, embracing both automotive and industrial services, could blame both vehicle and construction market slumps for its 19.9 per cent fall in its pre-tax profits from 2311 to \$172m in 1901.

Mr Lees, too, has warned that at least and 1,000 redundancies are to be expec-

ted in the next year - most of

BOARD MEETINGS

As with Lucas, trading profits contracted by substantially more than turnover, with trading margins nearly halving in second half of the year from 7.5 4.8 per

It was T&N, however, which took the brunt of job losses, some 2,400 disappearing last year – again, mostly in the UK – at a cost to T&N of £14m. Those costs were a primary factor in T&N's own II per III pre-tax profits drop III

of all the 1980s restructuring initiatives.

For until last year the Buropean motor industry had experienced eight years of growth—the longest such period in the industry's history. In such a climate, flaws are readily obscured.

In the end, for most of the UK "big six", stock markets

Franci

US/Germany

according to Mr Hope, it is measure of the more efficient shape that T&N is getting into Lin capacity has not been by the relatively by lob losses, will significantly affected in the 600 which he expects to go this year. Some 16,000 in the 142,000 work force is in the UK.

BBA, which specialises in friend materials, brakes and clutches, this are its mental

pre-tax profits fall last pure, by 8.5 per cent to £75.1m, on turn-

down 1.2 per test to 21.230n. But once again, automotic operations — which account for just over half the

total - bore the brunt, with profits it is by just over a third and 1,800 jobs cuts,

mostly in the UK and Austra-Dr John White, BBA's group

managing director, maintains that BBA has been able to con-

in line with actual and pated in all its main

automotive markets, sor spread around the world.

Even so, BBA is now developing a markedly more prag-matic to that is once again highly volatile world automotive sector. Dr White is

now seeking expand activities to 60

per cent of operating profits in

THE COMPUTER INDUSTRY

The FT proposes to publish this survey on 23rd April 1991. It will be of particular interest to the 18,1% of all UK businessmen who make decisions concerning the purchase of Computer Systems, who are regular FT readers. If you want to reach this important audience, call Andy Survens on 071

FT SURVEYS

work force is in the UK.

WESTERN EUROPEAN AUTOMOTIVE COMPONENTS INDUSTRY

Autocomponent Percentage automotive components

ton, provides some of the clear est evidence of how closely the suppliers' fortunes are linked to those of vehicle makers. It has large or dominant market shares in the UK, the US, Canada, Scandinavia, Germany and other key markets - but most of them are now in recession, and profits are expected to drop from £314m to below £200m, when the latest year's

results are announced shortly. Two important conclusions are emerging from the current depressed situation surrounding the control of the available, the volume

and extent resources beingsunk into product productivity improvement by the

majors in gring off.

With smaller, businesses having fallen steadily
by the wayside, is study under,
taken for the European Commission by the Boston ConsultGroup PRS Consulting
International that 60 per TUK employment in the now accounted for by just 7 per cent of the compa-

nim.
The trend was reinforced. yesterday with the announcement by that it has won prototype supply brakes, half and wiring harnesses Toyota's III plant Derbyshire, following in the footsteps of GKN and Pilkington's Triplex subsidiary.

These contracts, and other These contracts, other major, long-term supply being negotiated with the wehicle manufacturers, require an expensive of faith by big component for they are carrying to they are carrying to they are designing and developing increasingly more plex component groups, leaving vehicle makers increasingly in the role in

be reward for such commitment should be secure, long-term con-tracts on a "partnership" basis rather han the alternal relationships of the past.
Throughout the long market boom, the car makers and much lip to the concept, insisting suppliers' profitability would have to be

unitected. The squeeze on margins in the past 12 months suggests that suppliers take much reassurance from the vehicle

But both Mr Hope and Mr
Travor Romer, chief executive But both Mr Hope and Mr
Trevor Bonner, chief executive
GKN's automotive
that the concept itself holding and
Yes, we are facing a very
tough round of price negotiations for the future. But we are
that facing a pressure to coul

net facing pressure to cut prices", says Mr Bonner. "The partnership

ship continues to exist — In only debate is over who what share..."

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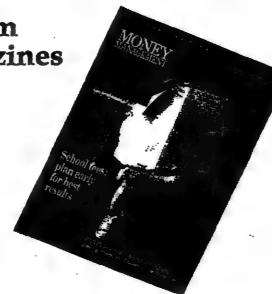
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Daewoo Securities Co., Ltd.



United Friendly Insurance plc

RESULTS FOR THE YEAR ENDED 31 DECEMBER 1990

- Dividend increased by 25%
- Life profits up 17%; record bornesse allocated to policyholders
- New Life annual premiums Industrial by 20%
- Unit-Linked products successfully launched
- Storms in first quarter und poor motor experience push general business into loss of £4.9 million

	1990 2°000	1989 £1000
Premiums — Life	155,834	140,130
General	60,738	58,126
Profit before tax	18,783	20,681
Profit attributable to shareholders	14,501	16,436
Dividend per share	10.25p	8.20p
Earnings per share	18.14p	20.69p

The board recommends the payment of a final dividend of 6.75p per share to be paid on 17 May 1991 to nareholders on the register at the close of business on 25 April 1991. The notice for the annual general meeting to be held on May 1991 and the 1990 annual report and accounts will be sent to shareholders on 16 April May 1991 and the annual report may be obtained

United Friendly insurance pic, 42 Southwark Bridge Road, London SE1 9HE Telephone: 071-928 5844

Member of LAUTRO The contents of this advertisement, for which the directors of United Friendly Insurance pic are ly responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1988 Price Waterhouse a firm authorised by the institute of Chartered Accountants of England and Wales

POLAND The FT proposes to publish this survey on May 3rd 1991.

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FT SURVEYS

UK COMPANY NEWS

Europa to become a battlefield?

Kenneth Gooding outlines the respective strengths and policies of the two factions vying for control of the mining finance company

OMORROW'S annual meeting of Europa Minerals, the mining finance company where rebel shareholders are attempting to take over the board, could be

chaotic.
The dissident shareholders, led by Mr Alastair Holberton, Europa's former managing director, with the support of Abbey Life Assurance, which holds 9.8 per cent, will attempt to replace three directors up for re-election with their own

M. Holberton said last night that his group had taken coun-mera advice and the board's resolutions to re-elect Mr Arthur Smith, the new chief executive, and Mr Kenneth Lane and Mr Robert Rice, directors, were invalid.

The board earlier ruled out a

The board earlier ruled out a resolution by the rebels appoint Mr Nicholas Ellictt as chairman because proper notice had not been given.
"It seems the only directors who can legally be elected myself and Mr Hubbard."

Mr Holberton last night. Mr Robert Hubbard controls about 4 per cent of Europa.

Eventually the dispute will be settled by institutional shareholders because 37 di them hold 92.7 per cent if the

issued capital. They include was (10.5 per cent), Standard Life cent), Kleinwort Benson (8.2 per cent), J Henry Schroder

Wragg (6.9 per cent), and Morgan Grenfell (5.7 per cent). Last night Europa's board was said to be "very confident" about the likely outcome of the annual meeting after examining proxy votes. But it is clear that says of the large share that some of the large shareholders will hold back until the meeting itself to their

Europa was floated at 100p per share in February 1989. Last night the shares stood at

19%p.
Last month the board announced it would sell in close its three UK coal mines, reduce staff levels and relocate the head office. Furthermore, all the directors have agreed to the stantial new outs. Head

substantial pay cuts. Head office costs, which had soared to £3m, would be reduced to less than £500,000. Mr David Hood stood down

Europa Minerals Group

chairman but remained on the board. The rebels suggested the changes were belated and did not address the company's core

Feb*1989

problems.

Mr Holberton, who resigned last July after seven months as managing director, said he left after fundamental policy disagreements, including his belief that Europa should withdraw from the UK coal business cut head office costs and concentrate on building of and concentrate on building on

24.15m pre-tax for 1980. Profits in the second half

declined from 11.000 to £1.85m.

The group, busy on the star-over front during the year, increased turnover by some

dend of 3.7p makes a 6.4p (5.8p)

UK side accounts

for fall at ISA Intl

In 1990 and for the first time since it became a public com-pany, ISA International, the computer consumables distrib-

utor, failed to achieve record

profits - the taxable figure stood at \$2.83m, down 18 per

Turnover leapt to \$71.44m (\$43.33m), although the directors stressed that short-term

turnover gains were being pur-posely sacrificed to protect against had debts and is

strengthen the balance sheet

took 2872,000 (£181,000).

worked through at 5.84p (7.08p) and a proposed final dividend of 0.874p makes

cent from 1989's £3.27m.

reducing borrowings.

a total m 1.288p (1.12p).

Sykes-Pickavant

A recommended final divi-

per ment to the second

its Australian interests, the chief of which is a 42 per cent stake in the Burmine gold min-

ing company.

Mr Holberton said he was claiming damages totalling \$268,000 from Europa but, if he returned managing director, much of the claim would be dropped. The matter would be referred to indepenwould be referred to independent legal counsel and them considered by an independent committee of the board whose ruling he would be bound to accept.

Tomorrow's meeting could turn out to be only a prelimi-nary skirmish.

The rebels have also requisi-

The rebels have also requisitioned an extraordinary meeting to put their case in detail
and some of the institutional
investors might well hold fire
until then before finally committing their votes.

In the meantime,
that 1m
Europa shares, nearly 2.5 per
cent of the issued capital, are
at present on offer.

at present on offer.

The true, it implies one institution lacks dence in either side in this process. ticularly bitter dispute.

Section His

NEWS DIGEST neering and construction industries, experienced an 8

Home **Counties** downturn

HOME COUNTIES Newspaper Holdings, the publisher of 21 don and the summast of England suffered sharp drop in profits, from \$4.27m to 22.39m, in III Ray-mond Snoddy. Mr Bill Coppen-Gardner,

managing director, said the fall was entirely due to the advertising recession. Everything from property and situations vacant to car adminished bad been severely hit.

had been severely hit.

"I can't see much of an upturn before mid-1992," and Mr Coppen-Gardner who emphasised that he was optimistic about medium term prospects for the company whose titles include the Hampstead and Highgate Express and the South Recorder series.

(216.9m) but earnings per share fall from 27.7p to 18.5p. A main-tained final dividend of 5.5p contributes towards a total of 8.25p (5p).

The newspaper group is looking at ways of maximising revenues and cutting costs.

Printing contract will be looked at and these will be manpower savings. Mr Coppen-Gardner declined to give details yesterday but it is likely that there some will be lost in the group at least through non-replacement

and early retirement F&C Eurotrust cash call

F&C Eurotrust yesterday launched its rights issue in the last two years, taking advantage of the premium at which its shares stand to its

The specialis European trust is raising in the a a 1-for-4 rights issue at 1570 per share, slightly higher than the net asset value per

share of 156.2p.

Most investment normally trade discount to net make rights in without diluting a nav share.

However, to assets has narrowed across the sector in the recent stock market rally.

Eurotrust has traded

between a 17 per cent premium and a 6 per cent discount since its last rights issue in October

One factor in eliminating the discount has been tha trest's success in attracting

private investors, who own 60 per cent of the equity.

Mr Eric Elstob, deputy chairman, said that the trust had simed to get the issue away at profitable price for shareholders, without hitting the peak of the European stock market cycle. The shares closed lip lower at 18th vester.

Marginal rise at Fortnum & Mason

dilly department store, yester-day reported a marginal increes in the profits in the 12 months 🗷 January 🖿

Illuster, the improvement
- 1 2 51.96m to 52.06m mass 1 a severe contraction in over the second six well years, sales in the all-imortant second half had failed to record any gain over the previous year," said Mr Garry eston chairman.

After an 18 per see in sales in the first half, reflecting buoyant exports, turnover in full year, was by just

over 7 per cent.
Earnings per £1 stock unit rose in 294p to 311p and proposed and dividend unit lifts the total by 7p to 90p.

Metsec dips 8% to £4.15m

SARAKREEK HOLDING N.V.

Notice is hereby given that the Annual General Meeting of Shareholders of Sarkreak Holding N.V. will be held on Wednesday, 24th April 1991 at 11 a.m. at

the Pullman Hotel Schiphol, Ouda Hangeeweg 20, 1086 BW Arms

Authorisation of the Board of Management to issue and to

the Amsterdam-Rotterdam Bank N.V., Herengracht 587,

acquire - on behalf of the Company - shares in the Company

The complete agenda for this meeting and the Annual Report and Accounts 1990 are available and can be obtained at:

the Company's head office, Amsteldijk 194, 1079 LK Amsterdam (P.O. Box

To be able to attend the meeting, shareholders must deposit their shares at the

offices of the abovementioned bank not later than 19th April 1991. The deposit

Armuel report 1980 of the Board of Management

Determination of the profit appropriation for 1990

Establishment of the year-end accounts 1980

7266, 1007 JG Amsterdam) and also at:

receipt will render entrance to the meeting.

which serves the building products, electronic products, engi-

manufacturer and distributor
automotive, industrial and
DIY tools, fell 25 per cent from in £1.19m pre-tax in Operating profits were 23 per

cent at £1.38m (£1.79m) reflecting reduced margins, additional incurred in developing the diagnostics

in the integration of the Vitrex operation, accord-ing to Mr R y Way, chairman Turnover advanced by more than film to £18.15m and earnfell in the pershare. A same-again final lindend of 3.5p is proposed for a maintained 5.75p total.

North British Canadian assets fall

The North British Canadian Investment Company reported a net asset value of \$64.9p per share as at February 28 1991 — a decline of some 11 per cent over the year.

over the year.

Net revenue at the trust —
which despite its title has 95
per cent of its investments in
UK equities — rose from
£731,060 to £837,284, for earnings of 12.4p (10.83p) per share.

A final dividend of 8.75p is
recommended, lifting the total
from 10.5p to 12.25p, A 3-for-I
acrin issue is also proposed.

Modest downturn ■ Severfield-Reeve

Operating profits were flat at £3.48m (£3.44m) and interest payable and similar charges Despite the downturn in the construction industry, field-Reeve, the USM-quoted structural steel specialist, saw pre-tax profits fall only 2180,000 to 21.86m in 1990.

However, the company felt it to reduce the final di-action a recommended 2p ■ 8p (4p) total. The profits slip would have been almost negligible, had it

Sykes-Pickavant Group, the ne been for a £159,000 provision for bad debts as an exceptional item. Turnrose cent to 221.15m (£15.67m) took more at (2281,000).

Mr John Reeve, chairman, said that the pressure on oper-ating margins had tightened in

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FOR TENDER AT A MINIMUM TENDER PRICE OF £94.25 PER CENT

CORRECTION

The prospectus dated 5th April 1991 as advertised on 7th April and 8th April, concerning the issue of £1,000,000,000 of 9 per cent. asury Loan, 2008, wrongly states in paragraph 1 that the Governor and Company of the Bank of England are authorised to receive tenders for £1,000,000,000 of the Loan and that the balance of £100,000,000 has been reserved for the National Debt Commissioners for public funds under their management.

The correct position is that the Governor and Company of the Bank of England are authorised to receive tenders for £800,000,000 of the Loan; the balance of £200,000,000 has been reserved for the National Debt Commissioners for public funds under their management.

BANK IIII ENGLAND LONDON

8th April 1991

Let your money talk and gain higher interest

Minimum Currency Deposits in 14 different currencies

Let your money talk: Get a Currency Deposit with Jyske Bank. We offer you up to 14 high-interest currencies to choose from. Low minimum deposits at 3 or 12 months' notice. We will exchange your initial deposit to the currency of your choice. And you enjoy all these benefits including gross interest receipts if you are not a resident in Denmark. Jyske Bank represents 25 years a experience in

Private Banking, today handling the financial requirements of more than 30,000 clients in 156 countries. If you're looking for professional, cost-

effective service, let your money talk and get an

account with Jyske Bank.

Deposits are covered by the Danish Deposit Insurance Fund up to DKK 250,000. Deposits are not covered by the UK Deposit Protection Fund.

Спителсу	Currency Savings Account (Ma USD 4.500) J months notice	Fixed Term Deposit (Min USD 18,000) 1-month commen
SEK, Sweden	93/40	10 1/2
GBP, Britain	10 *	10 1/2
ESB, Spain	111/8*	12
ECU, European		8
Currency Unit	(*pubject to alteration)	
		County was not to block his





The Board of Management

Please me information on Currency Depos ther benefits of Jyske Bank, Private Banking (International) Name Jyske Bank Private Banking (Int.) Vesterbrogade 9 P.O. Box 133 1780 Copenhagen V. Desmark Tel. + 45 31 21 22 22 Fax + 45 31 21 42 05 Member of TSA Address London, Hamburg, Gürraltar, Zürich, Fuengirola

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Mr. of

STRONG GROWTH in export sales of Famous Grouse whisky helped lift Highland Distilleries' first half pre-tax profits by 19 per cent from £12.72m to £15.08m.

Turnover for the six months to February 28 was 14 per cent ahead at £95.62m (£83.88m).

Volume sales of Famous Grouse rose by more than 20 per cent in overseas markets.

The extension of the distribution and analysis of the distribution of the distributi bution partnership with Remy Cointreau brought strong growth in the Netherlands and Thailand, as well as in France. Good progress was also made in the US, where IDV is the distributor, and in Italy (Moet-

Hennessy). In the UK, the brand registhe UK, the brand registered a 3 per cent increase in volume sales against a decline of 4 per cent for the Scotch industry as a whole.

Barclays trims

Brent Walker

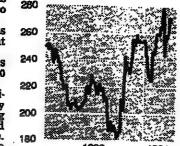
its stake in

Maggle Urry

Highland Distilleries price (pence)

Overseas thirst for Grouse

lifts Highland Distilleries



An increased contribution to profits from sales u mature whisky to estab blending customers; whisky were marginally

1.38p (1.2p), payable from 19 per Gowrings lapses into red as interest charges bite

Brent Walker, Leisure group, said yesterday that Bar-clays Bank had reduced its

stake in the company to below the 3 level.

The group said that Barclays' stake had been slightly above 3 per cent and it had not been by by by much it had been slightly above 3 per cent and it had not been by by by much it had been slightly above 3 per cent and it had been slightly above 3 per cent and it had been slightly above 3 per cent and it had been slightly above 3 per cent and it had been slightly above 3 per cent and it had been slightly a slightly above 3 per cent and it had been slightly a slightly above 3 per cent and it had been slightly a s know by how much it had been reduced. Brent Walker shares

reduced. Brent Walker shares yesterday slipped 3p to 66p.

Brent Walker, which undersum a refinancing autumn, a still working on a restructuring of its liabilities on a long-term basis. It is expected to report results for 1890 in the first half of May, although a definite date has yet to be fixed.

Bankers close to the group said that lenders to the company were taking a relaxed

pany were taking a relaxed attitude to the timetable for the restructuring. Large asset sales are be unlikely in the busi-

ness environment. Brent Walker is still awaiting the completion of a report on the company by Touche Ross, the accountants, and a revaluation of the group's By Jane Fuller

A DISMAL 12 months for motor trading and heavy interest payments sent Gowrings to a pre-tax limit of £432,000 in 1980, compared with profits of £1.3m in 1989 – the year the company came to the main market.

While turnover slipped to £59.87m (£61.75m), trading 259.87m (£61.75m), trading profit was down 87 per cent at £27-,005 (£2.09m). Interest

charges remained at more than causing the loss.

In spite II extraordinary on business disposals, notably a £702,000 profit on selling the Sandford Springs golf club, III. dividend was partly paid out of III. The final III. III. 19 (3.375p), making a total of £25p (5.625p). Losses per share were 4.5p (sarnings of 13p).

Fleetlease, the contract hire subsidiary, was sold for an initial £140,000 only one year after Gowings purchased the outstanding 75 per cent stake for £500,000. The business incurred a £106,000 loss in 1980 because a £106,000 loss in 1990 because of increases in maintenance and relief vehicle costs. Gowrings said the main ben-efit of the disposals was to

reduce borrowings by £24m to £5.3m, representing gearing of 32 per cent compared with 100 per cent at end-December 1989. Sales of new Ford cars were

The group's £76m invest-ment in November in Orpar, the controlling shareholder of

Remy Cointreau, raised total investment income and interest received to £3.28m (£2.4m) but interest payable leapt from £105.000 to £1.18m.

The interim dilleral in lifted

sales on new rout cars were 30 per cent down and used car sales were flat. Overall, the motor division plummeted to a trading loss of £190,000 compared with a profit of film, on sales of £54.5m (£56.7m). The group put the dealerships up for sale last year, but has with-drawn them from the market.

in the second half.

drawn them from the market.

The leisure division, which includes four Burger King outlets and mobile home parks, saw trading profit alump to £160,000 (£570,000). Since the year-end, the group has paid an initial £400,000 for the Rocco's the delivery budgers. Rocco's Man delivery busi-

The share price was unchanged at 40p, a state of the floration research June

UK COMPANY NEWS

Dewhirst cuts dividend s profits drop to £3m

By Alice Rawsthorn

Mr Brian Ivory, managing director, said that the Budget increases in excise duty and DEWHIRST GROUP yesterday VAT would make trading conditions in the UK more difficult announced it is cutting its dividend for the first time in its 72 years as a public company after a fall in pre-tax profits from 25.51m to 23.02m for the "It is difficult to understand how the government can argue effectively for fairer treatment for Scotch whisky in the EC and elsewhere in the world when it continues to discriminate against Scotch in the UK" he said.

year to January 18.

Mr Tim Dewhirst, chief executive of the clothing group, said the decision to cut the dividend had "not been taken lightly" but that the cut unavoidable because a manufacturing company we have to be able to

A proposed final dividend of 0.35p (0.86p) reduces the total to 0.84p (1.15p). Earnings per share fell to 2.19p (3.88p). The shares slipped 1p to 23p on the announcement, yesterday.

Dewhirst, which is one of the hierart surpliers of eleth.

amouncement, yesternay.

Dewhirst, which is one of the biggest suppliers of clothing to Marks and Spencer, has, like other clothing companies, been hit by the slowdown in consumer spending.

The group has responded by rationalising its interests—reducing its workforce by 500 to 4,500. The cost of rationalisation was expressed as an extraordinary item of £1.85m, more than half of which concerned the sale of John Graham Shows, a men's footwear firm bought in 1987.

Profits declined in every division, except for tolletries, Operating profits fell to £3.8m (£5.67m) on turnover of £121.56m (£102.45m). Interest charges amounted to £920,000

charges amounted to £920,000 (£409,000) on average gearing

(£409,000) on average gearing of 20 per cent.
So far, said Mr Dewhirst, there had been no sign of a recovery in demand this year, although the downturn did seem to have "bottomed out". The group is now negotiating with its "autumn contracts in a light of the recent rise in VAT Originally Dewhirst had expected to benefit from the fall in lim wool price this autumn, when the clothing

autumn, when the clothing market is expected to begin its recovery. However, any gains from lower wool prices could now be countered by the rise in VAT.

Mr Dewhirst said it was impossible to predict the out-look for the full year until the uncertainty over VAT was

Knights move around chequered board Next May Vickers will have a new top team. Andrew Baxter reports

R DAVID Plastow is retire at the end of May next as chairman and chief executive of Vickers, ending an eventful era for the

UK the luxury cars and medical equipment group.

David, will be succhief executive by Sir Colin Chandler, 51, who has been managing director in January 1990, the will be Sir Richard Lloyd, currently the non-executive deputy chairman.

The appointments mean

Vickers is ending the often criticised of combining the roles of chairman and class

the roles of chairman and executive, although the company has been under much less to split the roles than have other big quoted UK concerns.

The City seemed surprised by the timing of the moves, and the shares fell 3p to 233p yesterday in a falling market. Mr Andy Chambers of the Nomura Research Institute Nomura Research Institute said that most investors should have known that Sir Colin due In Trom In David, even if date of the handover ear-lier than anticipated.

Sir David said yesterday that
Sir David said yesterday that
employees and shareholders as
much warning possible
the changes, which
prompted rule of the should retire 60. The new management structure, will be no management

ture, will be no managing director, although Sir Colin change that.

The yesterday presented as a well-planned the history which could be the back three then, sir David, that lacked an executive with the necessary mix of and expenecessary mix of and experience in replace him, and



Sir Colin: wanted for his skills as an industrialist, rather than as a defence diplomat

of choosing one ul Vickers'
"younger Turks".
Sir Colin, meanwhile, had
less seconded from British

Aerospace to Ministry Defence, where had defence export sales and was a key figure in negotiating the UK's defence agreement with Saudi Arabia.

He joined Vistor in Little 1989 in Seen by some analysts as an attempt by the company to cement its links with Whitehall – the then laving in groundwork in the laying the ground-work in the transmit bid to ply new transmit for the transmit

army. However, Sir David stressed yesterday that Vickers wanted Str Coim for his skills as an industrialist rather than as a diplomat. Str Comwhich remains that in had

many in in in from companies who simply in its students. Vickers' chequered past will remember Sir David his role in merger of Vickers with Rolls-Royce Motor in 1980. Sir David become his lowery car liquidation in 1971. He took the company public in 1973, and joined the Viller board in

If Fruit has been the Rolls-Royce deal, and hand in January 1987 after La death of Sir Richard Cave.

transformed acquisitions and disposals, tank business, established in now the only remnant of History's laments time for industry's laments

David's not striking David's striking at Vickers we probably his overwhelming defeat of the break-up proposals by Sir Ron Brierley, the New entrepreneur, who sold we compare cent is in February.

Despite in Colin's defence background, it appointments are unlikely change the direction of the company, whose automotive business is the biggest sector, and the

source II current caution prospects among lysts.

COMPANY NEWS IN BRIEF

AMPHOTERICS: Following discussions with Nobel Indus-Group of Sweden, condi-tional have a exchanged with Berol Nobel AB for the sale and purchase of the technology, know-how and patent rights for £425,000 and with Berol Nobel Ltd for the sale and purchase of the stock sale and purchase of the stock for some \$100,000.

CRAY ELECTRONICS has sold its W&J Tod subsidiary, which

supplies sonar domes and ure-thane products to the defence industry, for 21.72m cash. Cray
also announced the disposal of
Sensors for 2121,500.
Combined proceeds ill be
used to reduce
METRO RADIO Group entered conditional agreement to dispose of Singapore Group, which cacquired as a result of the takeover of Yorkshire Radio Network. Proceeds

disposal will total S\$3.5m (£1.12m). PA CONSULTING Group, the to £2.1m in 1990 from turnover higher at £172.6m against 2155.7m. The profit was struck after reorganisation costs of \$4.6m reflecting reduced staff levels "in order to be better

ing difficult trading conditions TURRIFF CORPORATION has sold Staffwise and Harris and TR Computing to a company controlled by RJ Harris and TR Wiseman, the principal aritical water of Staffwise, for 2825,000 cash. In the principal water of the proposes are the proposes and the proposes are the proposes. purchases assumed net the borrowings of Staff-wise and Staffwise Computing amounting assume 2318,000.

ALSTHOM

On April 3, 1991, the Board of Directors of Alcatel Alsthom. presided Mr. Parm Musil approved the group's financial for the year ended December 31, 1991

Alcatel Alsthom reports 20 % increase in 1990 net earnings per share

On sales of FF 144.1 billion, Alcatel Alsthom recorded a FF 7,230 million (FF 1,230 million in 1991). which FF 5,136 million after minority interests (FF 4.937 million in 1989).

The 1990 and 1989 net profits FF 144 million and FF LATS million respectively, arising from accounting for long-term contracts on a percentage-of-completion basis and no longer upon delivery. This ____ in accounting methods __ adopted and Sogelerg in IIII and by Alsthom

Excluding these changes, net including minority increased by 10 over 1989. I represents of total (4.1 % in 1989, 3.2 % in

All minority the group's net income by 29 %. Reflecting a T is increase in the total number of Alcatel Alsthom outstanding in 1990, net per share totalled FF 48.95, an lacross III 20 % mar IVal

Parent million, up 27% over the 1989 level of FF 1,934 million.

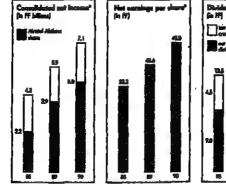
The Board will propose to the Annual General Meeting of Shareholders a total dividend distribution of FF 1,355 million, an increase 20% over 1989. The dividend per share will amount to FF 12.50 net and FF 18.75 including tax credit, as compared to FF 11 and FF 16.50 respectively in 1989. The dividend will be payable on July 1, 1991. As in prior years, a motion to allow each shareholder to receive the dividend in share form will be proposed by the Board at the Shareholders' Meeting.

The Shareholders' Meeting will be will on June 27, 1991 at 2:30 p.m., at the "Palais des Congrès" in Paris.

In addition, the Chairman has also indicated that the Board has been apprised Alcatel Alsthom's intention in the course of the first half of 1991 to merge with Générale Occidentale and Trocadéro Participations and, separately, to merge with its subsidiaries Saft and Locatel, production and distribution activities of which will previously have been transformed into new independent

Key Financial Results (in IF billions)

-		
Net soles	144,053	143,897
Income from operations (after financing)	12,550	10,866
Net income before non-recurring items and minority interests	4470	5,179
Net income before minority interests	0.000	5,922
Nat income*		3,904
Weighted everage of shares outstanding (in millions)	102.9	96.0
Earnings per share* (in FF)	48.95	40.6





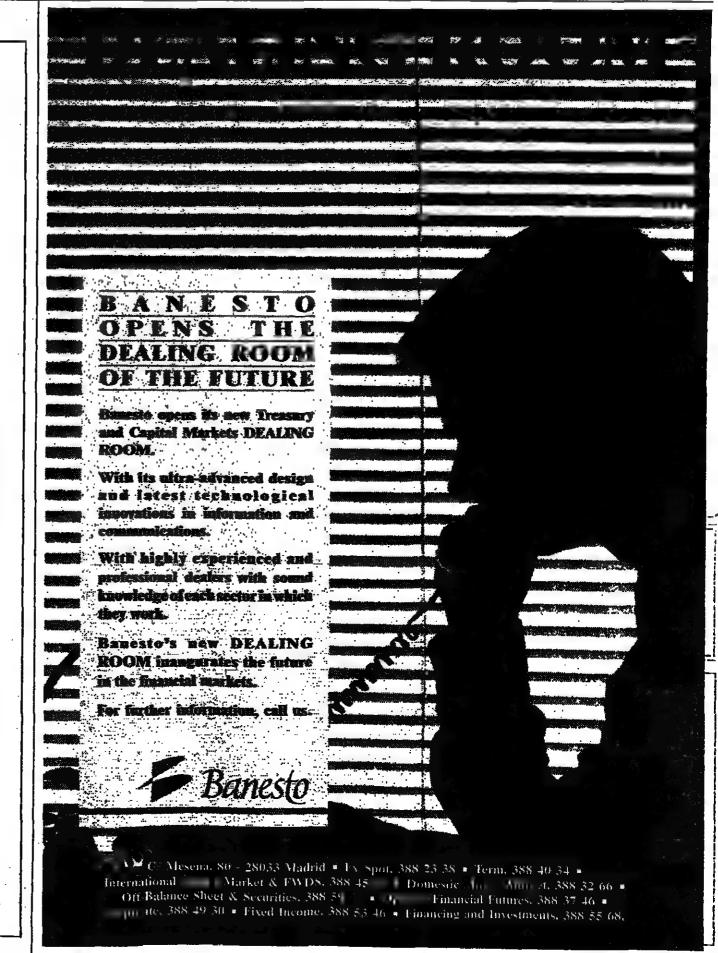
As far as Générale Occidentale and Trocadéro Participations are concerned, it has become increasingly clear that the structures of Alcatel Alsthom publishing and media activities should be simplified, while enabling the Générale Occidentale minority shareholders - who will receive Alcatel Alsthom shares in exchange for their boldings - to benefit from the growth potential of a highly liquid internationally recognized security.

The future development of Saft and Locatel, which have experienced difficult market conditions in recent years, will require a substantially stronger equity basis than their present market capitalization can provide. The proposed transactions will enable the Group to establish a solid financial hasis for these newly created operating subsidieries on which they can build their longterm prospects.

The Chairman also indicated that the proposed exchange ratios, pending review and comment by the Statutory and Special Merger Auditors, are:

- 4 Alcatel Alsthom shares against Générale Occidentale shares
- ■ Alcatel Alsthom shares against 4 Saft shares

- 1 Alcatel Alsthom share against 3 Locatel shares. The Board of Directors has given its preliminary approval to these transactions and has decided to meet on April 24 in order to finalize their terms for submission to the next Annual Meeting of Shareholders.



LME acts to get early warning of squeezes

By Kenneth Gooding, Mining Correspondent

ANALYSTS yesterday gave cautious welcome to plans by the London Metal Exchange to introduce measures which will give advance warning squeezes or attempts to manip late markets.

The exchange, which provides a reference point for nearly every metal contract signed worldwide, will from July extend its monitoring pro-cedures by introducing a "large position reporting sys-

Traders will be required to report to the LME daily futures and options positions, held for their own or named clients' accounts, that exceed

Mr David King, LME chief executive, said that the objective was to give the exchange a better understanding of what was taking place in the mar-

"It is in line with our statutory obligation to maintain an orderly market and shows our our fundamental principal of not interfering with free market forces," he said. He stressed that the informa tion would be confidential and that only two very senior mem-bers of the LME secretariat would know what large posi-tions had been reported. One LME board member said

the exchange was increasing manipulation There is a narrow dividing line between freedom and excess and from time to time

people take advantage and manipulate the market. This has happened to all the metals in the past three years," he

"It will be helpful for the LME to know in advance when manipulation might happen and possibly nip it in the bud. The LME was take action more quickly when appropriate. Betinformation means the market can be better governed and a better governed market is a better market," the loard

Mr Angus MacMillan, head of research with Billiton-Enthoven Metals, part of the Royal Dutch/Shell group, Royal Dutch/Shell group, suggested that some trading houses were likely to be upset by having to let anyone know their large positions. "But if the changes go to allay fears of people caught in the past by squeezes, then they must be good," he said.

Mr. Nick Moore analyst with

good," he said.

Mr Nick Moore, analyst with
Ord Minnett, part of the Westpac banking group, said that
any move which improves the
clarity of the metals markets
should be welcomed. He said
the proposed system would
enable "the squeezers to be
someezed".

The LME's detailed propos als will be announced soon but if already has set levels that must be reported exceeded. These are: aluminium 25,000 tonnes (1,000 lots); copper 20,000 tonnes (800 lots); lead 10,000 tonnes (400 lots); zinc 10 000 tonnes (400 lots) tin 2,000 tonnes (400 lots); nickel 900 tonnes (150 lots).

Zeepipe to include UK gas link

STATOIL La convinced partners in the Zeeping pipeline that will carry Norwe-gian gas to the Netherlands when it is completed, to include a link that can tie into the UK pipeline system if

The opening in the pipe neans that a linking pipeline into the UK grid can be added later. This will ensure that Norway has adequate capacity to carry gas exports to the UK if the government gives the

go-ahead which is a 60 per cent partner in the Zeepipe project, currently has just one pipeline – the Frigg line – taking gas from the Norwegian sector of the North Sea to Scot-land.

The company believes this will be sufficient for the next five to six years, but after that it may need to build a pipeline to the UK to accommodate an increasing flow of Norwegian

Lesmo, the UK exploration and production company, announced an important oil find off the coast of Nova Scotic in Careedon

The discovery amounts to some 5.675 barrels of oil a day. The field is a joint venture between Lasmo and Nova Sco-The International Petro-leum Exchange will launch its

naphtha futures tomorrow morning when Kr

kick off trading. The contract was due to be launched at the end January, but delayed because of volatility in the oil market during the Gulf

Naphtha is refined from

crude oil to provide in light feedstock for chemical plants and petrol producers. The IPE's product, which has been developed in conjunction with the Petrochemical Feedstock Association, will mark the first time such a broad-based commodity has

The contract is similar to a forward contract that currently trades in Rotterdam and the

World Bank seeks preservation role

THE WORLD Bank has done too little in the past to help preserve the tropical rainforest, according to a commen-tial report prepared by its own

"Until recently, absence of comprehensive forestry sector work has been a marked shortcoming in Bank operations says the draft report, which proposes policies to save rainorests from destruction.

It adds: "The Bank can plan an important role in refining sound and practical valuation techniques for assessing envi-ronmental benefits and costs of

laborate with other interna-tional organisations to formu-late an agenda for global co-operation to promote sus-tainable development asservation of tropical forests.

An international security programme on the screen-tion threat is seemly needed and each country should formulate its own long term strat-

egy conservation. environmental organisation, which leaked the document, attacked the report saying it contained nothing of sub-

forestry projects."

"It is business as usual at the bank," said Mr Tony Juni-

per, Fok campaigner, "There will be more logging and defor-estation on a far larger scale."

The report—that boycotts of tropical timber should be-discour—"If forests become unprofitable then wasteful

deforestation will occur."
It says that the management of tropical Timber Organisation could play a more important role in promoting the sustainable management of tropical plantations for timber produc-

The report was drawn up for the World Bank by a team of its forestry advisers, econo-mists and researchers.

Body set up Brazil signals move to coffee as voice for accord, but trade doubtful safe mining

By Victoria Griffith in Sao Paolo

the chances are alim for reviv-ing an accord which collapsed

in July 1989 leaving the coffee trade with a free market and

plunging prices. The next full council meeting of the Interna-tional Coffee Organisation

tional Coffee Organisation takes place in September.

"There won't be any international agreement this year," predicted a Rio de Janeiro-based trader. "Brazil will be looking to enter an and on the favourable teams it enjoyed two years ago, but the other exporters will not be quick to give up the market gains they have made since then."

Coffee prices are now at

Coffee prices are now at about the same level as they were when Brazil shook the

Mining Correspondent THE ANNOUNCEMENT of different pricing rules for Bra-zitian coffee exports before and mining companies have set up an organisation through which the industry will respond internationally to the growing pressures it faces on health, safety and environmenafter September has been interpreted by analysis as a clear signal that President Fernando Collor's administration is anxious to reach an international coffee accord this autumn.
The coffee market believes

so far, RTZ, the world's biggest mining company, has not
joined the international Council on Metals and the Environment (ICME) but the group
will be formally invited to join

By Kenneth Gooding,

An RTZ official said year day that his company had been actively involved in the project since it was first mooted last autumn, as had its mooted last autumn, as had its wites, Kennecott in the US and CRA and Passainco in Australia.

Mr Keith Hendrick, chairman of Noranda Minerals, the Camadian group, who is foun-ding chairman of the ICME, said the initiative "marks an historic turning point for the international mining and met-

als industry.
"It clearly reflects a major change in the industry's change in the industry's approach to environmental and health issues. While the industry worldwide has been involved in extensive research and capital investment dealing with environment and health issues, it has not co-ordinated its knowledge, experience and resources to address interna-tional issues that go beyond individual and domestic corpo-rate interests in particular commodity," he said.

commodity," he said.

Ruropean companies among the III founding members of ICME include Boliden Mineral of Sweden; ACEC-Union Minière of Belgium; Metaleurop of France; and Eramet-SLN of France, From North America are Cominco; Falconbridge; Noranda Minerals; Asarco; the Doe Run Company; Minorco USA; and Phelps Dodge.

Mexico is represented hylindustries Penoles and Chile by Codelco. MIM Holdings is the sole Australian representative so far. tive so far.

Officers include Mr Noel Masson (president of ACEC-Union Minière) and Mr Jaims Lomelin (president of Indus-trias Penoles) as vice-chair-

ICME will have its head-quarters in Ottawa, Canada, and Mr Gary Nash, formerly senior vice-president of the Mining Association of Canada, responsible ar environment, health and trade matters, has been appointed sec-retary-ceneral.

retary-general.
Mr Nash said the first-ing of KUME senior execution was scheduled to take place on October 9 in London during a week when metals people from all over the world would attend the London Metal Exchange dinner and associ-

WORLD COMMODITIES PRICES

THE UGANDA state-owned Coffee Marketing Board's monopoly of exports will end, with private processors allowed to sell their output overseas, officials said. A new Uganda Coffee Development Authority will license coffee growers, processors and

■ Mr Rene Amany, the managing director of Ivory Coast's commodities marketing board (Calstab), has been fired as part of a restructuring of the debt-laden body. A new administrative council dominated by the private sector will be formed.

Exporters can register at fixed price or according trading, which sets the price at a differential against the New York and London

futures markets.

Between October 1 and the end of January, export registrations will be open only under basis trading. Registrations of the control of the tions for export after January 1992 remain closed.

According to the govern-ment, registrations were suspended to avoid speculation on Brazil emering an international coffee accord. The new pricing rules, says the govern-ment, will guard against specu-lation on codes for export after

markets by suspending export registrations two weeks Yesterday London robusta fee futures closed slightly ahead, while New York arabitates are mired at middless. The coffee market doubts the rule change will make any difference. The closure of second icas were mixed at midday.

The Brazilian government amounced last Friday that coffee export registrations would be reopened yesterday. The registrations was the most ill-conceived move I have ever seen in the commodities mar-kets," said a Rio coffee analyst. "There never was any justificarules for exports until Septem-an unchanged. tion for the closure of registra-tions," said a trader.

With consumers worldwide showing a preference for Col-ombian and Central American coffee, market observers believe Brazil will be entering September's coffee talks in a weak position.

Last year, Brazil lost its lead to Colombia as the biggest world exporter of coffee in terms of value. Exporters think the cost to Brazil of an interna-tional accord will be for bighes tional accord will be far higher than it was two years ago. The Brazilian Federation of Coffee Exporters (Febec) has aheady amounced its opposi-tion to any world deal. Th-organisation believes Brazil -capable within a free market system of recuperating its posi-tion as number one exporter. An accord, Febec fears, could zil's chances of reaching a cof-fee agreement in September far from certain, exporters were not rushing out to register yes-terday. "We are definitely tak-ing a 'wait-and-see' all " said a Rio-based trader."

istinct Fox suspends screen-traded rubber futures By David Blackwell

LONDON'S screen-traded rubber futures contract, launched only last May, has been suspended, the London

Futures and Options Exchange (Fox) said yesterday.

The contract's launch dates had been postponed several times and since the launch, the physical market has been extremely flat, with volume in the futures contract dwindling to nothing by last November. As the open interest has reached zero, the Fox board decided to suspend trading. Suspension left the door open for a resumption of trading.

for resumption of trading, the exchange said.
One trader said the contract had had an inauspicious start. Given the state of the physical market, "to get a new contract running just wasn't on," he said. "They would have been better advised to put it ice."
London Fox is looking to expand its business through screen trading. Earlier this year, its raw sugar market year, its raw sugar market moved on to screens, and an arabica coffee contract was launched last month. On May 9, the exchange is to

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Retail chief

Barclays

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launch a property futures con-

• Freight and agricultural futures contracts of the former Baltic Futures Exchange (BFE) will start trading at London Fox on May 7, the exchange said yesterday. The BFE and Fox merged last January.

Spice cartel that caused hot tempers

Canute James on the collapse of an agreement on nutmeg prices

NUTMEG cartal, which A controlled the world market for the spice for In market for the spice for the past five years, has collapsed, amid charges by one producer that US importars had engineered the break-up.

The cartel, formed by producers in Indonesia and Grenada, has been shaky for the past two years, following Grenadian allegations that the Indonesians had been selling below agreed minimum mices. below agreed minimum prices. Indonesia produces 75 per cent of the world's nutmeg, with Grenada producing 23 per cent. Grenadian government officials said they will their Indonesian counterparts to see the cartal. One admitted privately that the cartal of the back into our the back into our they abandoned policy of fixing nutmeg prices when the indus-try was deregulated in keeping nomic policy. The Grensdians have charged, however, that US spice importers and the US government pressurised Indonesta to change its policy before the country was granted access

to an International Monetary Fund credit package. US diplomats in Grenada US diplomats in Grenada knowledge of any Washington efforts to pressurise indonesia into deregulating the nutneg industry and destroying the cartel. Indonesia is the main supplier to the US, and shares the European market with Granada

Whatever the cause of the cartel's demise, Grenadian farmers will be worse affected than their Indonesian counterparts. When Aspin, the Indonesian sian producers' group, and the GCNA, its Grenadian counterpart, created the cartel, Grenada benefited immediately. "We saw an immediately.
"We saw an immediate increase in earnings from nutcolors the agreement,"

Mr harts James, chairman a the GCNA. "At the end of 1986 we were only able to get \$1.85m (£1m), but at 1 and of 1987, the year the agreement was signed, we were able to give farmers \$5.55m in surplus payments."

Grenadian government offi-tial say the cartel's demise will have less impact on the Indonesian enumery where nuimeg are part of a larger

spice industry, and more on the Caribbean island Under the agreement creat-ing the cartel, the Indonesian producers undertook to sell high-quality nutmeg for between \$6,800 and \$7,000 a tonne, while low-quality nut-meg were to be sold between \$1,000 and \$1,200 a tonne. The Grenadians committed them-selves to a minimum price of

selves to a minimum price of \$6,650 stonne for their best nutmes, while the minimum price for poorer quality nuts was \$5,075 a tonne.

Indonesia's high quality mace, the red lacy stance which surrounds the nut, had a minimum price of \$13,500 a tonne, with low quality mace not being sold below tonne. The Grenadians stonne. The Grenadians stonne for their premium mace, and the for the secondary product. ondary product.

The two producers' groups also agreed to control the volmarket, to maintain price sta-bility. The agreed volumes were determined by average production and stocks held by both.

It took nine years of negotia-

and each producers' organisa-tion undertook to market its spice separately. In 1989 the undertook to market its spice separately. In 1989 the undertook to market its charged the Indo-nesians of reneging on the pact by selling nutmer and mace below the minimum prices.

An attempt to repair the damage had seemed to be successful: Indonesian and Grenadism officials agreed to restore the cartel's pricing policy, with the Indonesians undertaking to sell their spice at 5 per cent above the served minimum, and the Control adding 10 per cent to their prices.

This latest setback to the This latest setbed the cartel, however, has roreed the Grenadians in times prices to hold on to market share in what is no open competition with the indonesians. The Geria has respect the price of its top quality nuts by \$2,300 a tonne, and the price of premium quality made has been mium quality mace has been reduced by \$4,000 a tonne.

The island expects carries to fall back to pre-cartel levels of between \$1m and \$2.5m per year, adding pressure to an already troubled economy

MARKET REPORT

Gold moved back above \$360 a. fine ounce on the London market yesterday for the first time for two weeks. Dealers said trade was quiet, but that some confidence had been after the market had stemmed losses and held steady in the mid-\$350 area over the past fortnight. On the LME lead prices were steady week-end news that Curragh Resources Faro miners had gone on strike in support of a pay claim had been expected. However, a prolonged stoppage would help to underpin prices during a traditionally quieter period for mand in the spring and early

London Markets

SPOY MARKETS		
Crude off (per barrel FOE)		+ or -
Dubal	\$14.70-4.600	
Brent Blend (dated) Brent Blend (May)	\$18,05-8,70 \$18,00-0.00	+0.40
W.T.L (1 pm est)	\$20.25-0.30u	+0.40
Oli producte		
(NWE prompt delivery per k	onne CIF)	+ 01-
Premium Gracitne Gas Oil	\$177-178	+1
Heavy Fuel Oil	\$89-71	+1
Nephthe Petroleum Argus Estimates	\$188-189	+8.5
Other		+ of -
Gold (per troy oz)	\$361.06	+3.55
Silver (per troy oz) Platinum (per troy oz)	398.50a \$402.5	-0.50 -2.0
Palladium (per troy oz)	\$82.5	-0.25
Afuminium (free market)	\$1415	
Lead (US Producer)	112½c 34c	-17
Nickel (tree market)	414a	-5
Tin (Koule Lumpur market)	14.87r 258c	+3
Tin (New York) Zinc (US Prime Western)	4300	73
Cattle (live weight)†		-142
Sheep (deed weight)† Pige (five weight)†	200 80.51p	+1.14
Fougoo quit ander (1804)	5225.6t	-1.4
London delly sugar (white)	\$296.3t	-1.7
Tate and Lyle export price	£236.0	+1.0
Sariey (English feed)	£175.5	
Maize (US No. 3 yellow) Wheet (US Dark Northern)	297	
Rubber (May)♥	52.00p	+0.50
Plubber (Jun) Y	52.75p	+0.50
Rubber (KL RSS No II Apr)		-1.0
Coconut oil (Philippines)5 Palm Cil (Melayalas)5	\$318: \$325x	
Copra (Philippines)9	\$2200	
Soyabeans (US)	2154 83.40c	+1 +0.45
Cotton "A" Index Wooltops (64s Super)	342p	+4
£ a tonne uniess otherwise	stated. p-pe	nce/kg.

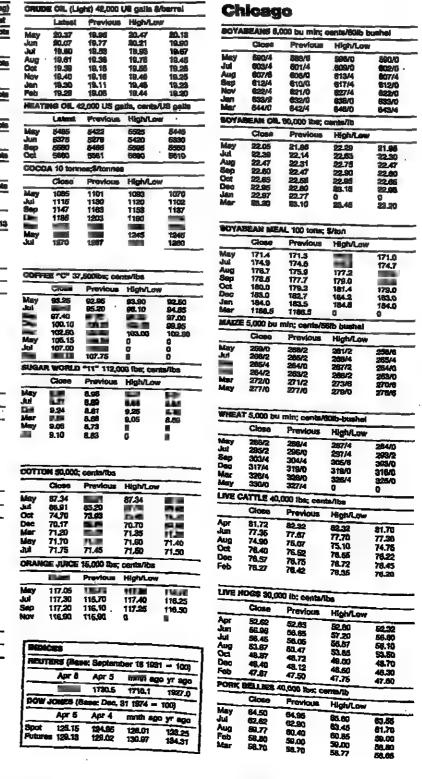
hemisphere. Nickel prices retreated below \$9,000 a tonne. Dealers said the market had encountered difficulty extending recent gains when the strike at the Soviet Union's Norilsk nickel plant ended on Friday. Copper range. In New York cotton was sharply up at midday on strong technical buying from funds and commission houses. One analyst said speculation that rain in California could cause new crop plantings to be lower than

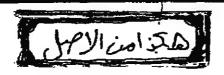
to underpin prices of traditionally quieter demand in the sprin	period to				lso spur ntracts.	red buying in	l
summer months in the northern			C	omplie	from A	leuters	
London Mar	kets		BUGAR	~ Lond	m FCX	(\$ per tonit	9
SPOY MARKETS			Rew	Close	Previous	High/Low	_
	_	+ of -		205.00 213.00	199.20 201.60	204.80 196.60 210.00 199.00	
Crude off (per barrel FOE)		_	Aug	207.40	199.20	210,00 198,00	
Dubal	\$14.70-4.600					THE RES	
Brent Bland (dated) Brent Bland (May)	\$18,05-8,70	+0.40	-	203.40	-	189.60 192.20	_
W.T.L (1 pm est)	\$20.25-0.30v	+0.40				High/Low	_
Oll products			May	299,0	-		_
NWE prompt delivery per i	onne Gir-)	+ 00"	Aug	296.9		270.2 287.0	
remium Gasoline		+1	56	100.3		287.0 285.5	
Bas Cil Isavy Fuel Cil	\$177-178 \$69-71	+1	Mar	273.4		272.6 265.2	_
vecitie	\$155-189	+8.5	Turnow	r; Rew 1	61 (309) la	its of 50 tonnes.	_
Petroleum Argus Estimates			White 1	644 († 191)			
Other		+ or -	Parts- 1	White (FF ct 1557.	r per tent	10): May 1000, 🔤	-
Gold (per troy oz)	\$361.06	+3.55					_
Silver (per troy oz) 🍄 Pletinum (per troy oz)	398.50g \$402.5	-0.50 -2.0	CRUDI	OIL - M		\$/berr	_
Palladium (per troy oz)	SE2.5	-0.25		بملعيا	il Previo	us High/Low	_
			May			19.70 18.70	
Vuminium (free market)	\$1415 1121 ₂₀	-36	400		18.22	18.65 18.34	
and (US Producer)	34c	-17	State	18.30		18,40 18.13 18.27 18.25	
Vicical (tree market)	414a	-5	Aug	18.27 18.19		18.27 16.29	
in (Koule Lumpur merket)	14.87r	300	E 144	10, /1	10.00	18.24	
(in (New York)	258c	+3	Yamara	10007			-
One (US Prime Western)		-		r 16987 (=
Cattle (live weight)† Sheep (deed weight)†	200.40	+1.14	GAS O	2 - PE			
ige (tive weight)	86.51p	-0.15		Letest		High/Low	_
ondoo delly sugar (rase)	\$225.81	-1.4	Apr	176.25	172.75	177.00 173.50	
ondon delly sugar (white)	\$296.3t	-1.7	May	169.50	167,50	169.75 167.00	
Tate and Lyle export price		+1.0	Jun	166.50 167.00	164.00	25.35	
Sarley (English feed)	£124.0		Jul DUA	טטי נטו	188.00	168.00 167.00	
Haize (US No. 3 yellow)	£175.5		Sen	169.60	168.00	169.00 169.00	
Wheet (US Dark Northern)	297		Oct	171.50	169.75	171.50 171.00	
Subber (May)*	52.00p	+0.50	Nav	172.50	172.00	172.00 171.00	
Subber (Jun) Y	52.75p	+0.50	Turnow	r 5941 m	251) lots d	100 tonnes	_
Nubber (KL RSS No il Apr)		-1.0					_
	521ER		TEA				1
Coconut of (Philippines)5 Palm Oil (Malayalas)5	\$070K		There	was fair	reneral det	mand, reports the	1
ogra (Philippines)#	\$2202					Brighter liquering	1
rembered (US)	2154	+1				were fully firm	1
otton "A" Index	83.40c	+0.45				lescriptions met a sier rates while	1
Vooltops (64s Super)	342p	+4				ieg sejective ever versië autilie	١
a tonne uniess otherwise	etated. p-p4	moe/kg.	deme	nd at gene	rally fower	r levels. The smell	1
-cents/lb, r-ringgit/kg, q			quent	ty of Ceyl	one on offe	r was well	1
remake, maggirag, q	levike 1944	at Com	ambbo	red with	eader Aque	sing toes 2-5p	١
Jun u-May. x-Apr/Jun. s-A	Mary Carlo		CORPO	r, Utteriori	s papaces ; s conties u	net very selective of the offerings	1
pisalon svenege tastock p	rices. " ches	de gow				bjegdet Geupter	ı
week ego. YLandon pi	yylcal mark	er Scil	AMos	ns were 2	-4p cester.	Guotations:	Į
lotterdem. 💠 Bullion met	test close. #	-Malay-	qualit	275p not	ninai (280p), medium 114p	1
dan cents/ktl.		•	(112p)	, low med	kum 75p (78	5p).	1

542 665 781 COFFEE - Landon POS. Close High/Low vinover: 3807 (2015) lots of 5 tomes D indicator prices (US cents per point v 5 : Comp. daily 72.36 (72.42), 15 day e 72.70 (72.65) Close Previous High/Loss 125.0 120.0 152.0 148.0 130.0 129.0 mover 191 (169) lots of 40 tonnes. 118.00 120.50 124.50 124.00 131.50 130.50 118.00 117.00 HT - London POX \$10/m mover 202 (200) Previous High/Low 138.75 139.00 139.70 136.75 141.10 141.00 114.40 114.30 117.75 riey Glose Previous High/Low 118.75 119.80 119.80 111.75 111.75 111.75 119,60 118,75 QS - Leader FOX (Cash Settlement) p/kg Closs Previous High/Low 1145 1140 Close Prav, 163.07 152.90 152.80 154.80 152.90 154.60

153.50 153.40 153.70 153.00 152.80

		_								
	OMBOK .	HIAL D	HENANO			Prior	a supplied	by Amal	invested I	Matel Tradin
•		Close	Pre	vious	High/Low		AM Official	Kerb (dose (Open Interes
. 7	March Street,	99.7% pa	and (g be	r tonne)				Total de	ily turno	ver 20,692 la
- 1			148				3004	444		
-			148		916879916	_	No. of	1445-4		4,903 lots
_	Cash	ade ii (£ p			eder i	_	-	TOTAL CA	ny samo	rer 19,919 to
					1877			1005-0	1	atol (98,50)
· ī	eed (£ per	(general				_				wer 2,838 to
. 1	-	348-0	346	51			48-8.8			
-	months	361-2	\$62	3	363/360		61-1.5	861,54	11	8,944 lets
	lichel (\$ p					_		Total d	ally band	Wer 1,465 to
	Cash months	8925-30 8925-30	902	-35			9910-30 1930-40	8800-6	00 4	.844 lots
_	in (E per t		-							wer 1,462 to
-	Seath	5820-5	5480	-00	5500			1000	any many	1,40E R
		5815-20	5500		8630/5900		-	6025-0	0 6	815 lots
2	inc, Speci	el High Gr						Total d	ally turno	ver 6,090 lo
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-	WE Charle	e S/S rate			1200/1100		100-200	1204-8		4,534 lois
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ũ	CHECK!	WILLION	ZAR SE	_		-				
(1	Prices sup	plied by N	LM.Rathe	child)				ork		
G	told (fine o	zz) & price		viupe 2	alent	-	D 100 troy		_	
	None .	360,60-5	961.30			-				
9	pening	358,201		\$03.517		-	Ultima	Previous		
Ā	doming the			203.840		Apr	361.8 382.7	360.7	362.5	360.0
	lay's high	358.00-5	961.70			Jun	364.8	362.1	884.7	361.0
_	key's low			D.0.	f. 1996	Aug	366.9 370.0	388.1	367.A 370.2	365,2 370,2
-		Seen Gold		scanne fo			373.3	371.4	873.6	371,2
	months	5.32	6 == 12 ==	_	5,16	Feb Apr	376.6		0	Ď
	months	5.20				Jun	383,5		ň	ō
	Beer III	alline o	Z	US cts	equiv					
S	pot	224.50		396.00						
		-		402.15 408.40		PLAT	20UM 50 tr	oy oz: \$/tr	OY OZ.	
7	2			422.15		_		Previous		
-						Арг	401.2	399.0	11000	No.
	IOLD COL	nas piled by E	netteni	Matule)		Jul		404.7	408.8	404.0
-		\$ pric		2 equit	reference to	2	413.5	408.7 412.5		100
=	rugerrand		362.00	204.00		Арг	418.3	417.5	0	
	lable lesi	991.44	-002.00	EUA.UUA	234.30					
N	es Sover	-00.86 rigis	89.00	49.75-5	0.25					
=	PADED C	-				90 V	R 5,000 tro			
_			0					7 UE, CON	_	
-			Celle		- Uds		-	_	100	
_		\$ tonne A			May	Apr May	396.0 397.5	383.5 395.0	0 399.6	0 395,6
	360 460	8		4	19	-yrau -way	399,9	397.4	0	0
	450 550	1		40 122	50	Sur	402.3	399,7	405.0	400.0
-	opper (Gr		Calls			Sep Dec	407.1 414.0	477.5	409.0 417.0	407.0
-						Jun	416.5	ALC: U	0	411.0 0
	350 460	3	1 64 1 54	57	62 175	Mer	421,5	418.8	422.0	422.0
		ž		132		Jul	451.9	428.2	Ö	0
-	_						70120		•	-
9	offee		tay Jul	May	Jul					
		4		2	a		GRADE C		000 Her -	ents/II
ě	S	14		8 55	25 86	-ment				
-	000a ·		lay Jul	May	Jui		-		High/Lo	
8		_		<u> </u>		Apr	107.06	107.90 108.40	108.25 108.90	107, <u>00</u> 107,50
~		85	_	1 17	7 22	Jun	107,60 108,85	107.	106.80	106.80
	-	1		60	22	Juj	108.35	107.	107.50	105.20
			y Ad	1.0	-	Sep	105.80 105.4	108.50 105.90	0 106.20	0 105.40
	-			May	Jun	Oct	101.7	105.36	0	0
	rent Grade				50			105,00	0	0
12	000		90			~			104 40	
15						Dec		104,50	104.80	104.25 104.00
12	900 960	10				Dec Jen	*	104,50		104.25
12	900 960	10					*	104,50		104.25
12	900 960	10	5				22	104,50		104.25





LONDON STOCK EXCHANGE

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Chicago

Distinctly cooler mood in the market THE FIRST stock market trading day of the new tax year saw investors taking a more subdued view of prospects for the firm. With Wall Street looking less confident following Friday's US employment data, UK yesterday equispent most if the on the downside and closed 15.4 points lower on the FT-SE 15.4 points lower on the FT-SE scale at 2,529.9.

Strategists | leading securities firms suggested that, while prospects for a further rise in UK equities before the year-end were still good, the next few months might prove less certain. Some lines of good

less certain. Some lines of good quality stocks were on offer, suggesting that fund managers are reshaping portfolios.

However, sterling's continued firmness against the German mark buttressed hopes of a further cut in UK base rates,

Funding

hint hits

Enterprise

THE re-emergence of rights

issue reports and fears that Elf Aquitaine, French state-owned group, may be lining up the sale of its 25 per cent stake combined to leave Enter-

prise Oil lower in an otherwise stable oil sector. Both stories have been circulating for some

was partly dispelled in the market last week when Enter-

prise announced a £100m convertible bond issue.

A report that Occidental, the

US oil group, is auctioning its North Sea assets — valued at over \$1bn, or around £560m —

triggered the latest rights spec-ulation, with Elf, Enterprise and Arco all said to have

shown interest in the assets.

Dealers drew the conclusion that if Elf won control of Occi-

dental assets, it would have no need to bid for Enterprise, and might indeed sall its stake into the market.

Mr Alan Sincistr at Smith New Court said a possible rights issue and the uncer-tainty surrounding Ell's stake

could depress Enterprise's per-formance in the short term.

and he took the shares off

Smith's buy list. They closed 13 off at 560p, after 558p.

Pearson placing

cent stake held by Elsevier, the Dutch publisher, was placed. The shares were sold to institu-tions by Smith New Court,

Cazenove (Pearson's broker)

and Swiss Bank Corporation. They bought 24m at 754p from Elsevier and sold them at 762p.

The transactions took less than

Pearson, normally a thinly traded stock, edged 5 lower to

760p. It was a resilent performance, said brokers, partly attributable to the ending of

uncertainty over the fate of the holding — the market had assumed that the Elsevier stake would be sold. Pearson had a 22% per cent sharehold-

ing in Elsevier until last

month.

Pearson also released final

results in line with expecta-tions, including a slightly higher dividend. This helped the other two Footsie publish-ing companies to rise against

the trend of the wider market. Reed International added 4 at 455p, after a difficult session on Friday, while Maxwell Commu-

an hour.

First Desings: Apr 15 Apr 29
Option Declarations: Apr 21 May 16 Last Deslings: Apr 12 Apr 26 May 17 May 7 May 28 Tiers-time dealings may take place from 8.30 am two hydrocot days earlier.

perhaps in wake of the announcem on Friday the latest UK retail price index which is confidently expected to show a significant fall in domestic inflation.

Underlying buoyancy in the

domestic inflation.

Underlying buoyancy in the market was reflected in the swift placing of the 8.8 per cent (24m shares) in Pearson, the publishing group and owner of the Financial Times, held by Elsevier of Holland. The shares were sold by a group of UK securities firms to a range of

nication firmed a penny to 185p. Trading was steady in both.

Construction group John Mowlem came in for a late bout of selling as the market

pout of setting as the market responded to suggestions that the group would be the next in the building sector to tap the market for funds via a rights

issue. The building arena has seen a flood of cash calls over

the past three weeks and spe-cialists are confidently expect-ing the list to grow much lon-

gar in coming weeks. Mowlem shares dropped L to 343p.

Limit slipped L1 to 1114p as company began patent proceedings in Limit US to try to protect revenues from its best selling drug Zantac. Glavo has patent until 1995 on an unstable version of the drug and

ble version of the drug and until 2002 on a stable version.

Analysts said that generic drug makers are increasingly likely to challenge this "ground-breaking" patent regime.

breaking" patent regime.

A compromise plan proposed by ADT in a legal dispute with its largest stakeholder left its volatile shares 15 higher at 85p.

A late rush of trade in Saatchl & Saatchl, and especially in the company's nil-paid stock, was attributed to profit-taking, perhaps from the US. Saatchi eased % to 19%p on 15m and the nil-paid edged % down to 9%p on 42m.

9%p on 42m.
Bank shares responded to reports that Brazil has agreed terms on the repayment of slim in interest arrears. Midland and Standard Chartered

were the main beneficiaries in the market, the latter closing 2

Pearson placing

Migher at 3950 and the former 4
firmer at 2250. Turnover in
Knilland was well above average towards the end of last

institutions at a price just below market quotations.

For much of the day, the equity market was led by activ-

ity in the stock index futures sector. Share prices opened lower in the wake of Wall Street's 28 Dow point setback late on Friday, but were then lifted briefly into plus territory when the FT-SE June futures contract came in with m substantial premium against its fair value calculation. But the premium vanished as a leading UK brokerage house turned

seller and the cash market also returned to the bear tack. At worst the Footsie was 25.3 down before the market rallied. ignoring the early fall of Dow 6.19 in the new Wall Street session. Seaq volume 🛋 595.7m shares, compared with 605.1m on Friday, was boosted by heavy trading in Pearson,

hands; the stock lost 4 to 190p

on 3.8m. Prudential settled 5 off at

240p, after 238p, on 3.8m traded, with the rally helped by a Credit Lyonnais Laing

buy note. This said the stock offered prospects of an undis-

counted and almost guaranteed recovery in 1991".

British Gas outperformed the market, closing unchanged at 257p on turnover of 9.7m in

spite of a report of probable increased competition in the

UK industrial gas market.
Takeover speculation in the
Racal twins subsdided but
there remained heavy two way

business in both shares. Elec-

business in both shares, and-tronics slipped 8 to 234p on 13m, with County NatWest returning the stock to its buy list. County put a 300p a share valuation on Electronics and mentioned the Bell operating

companies and Cable and Wire-

less as potential bidders for the

ing of the Elsevier deal.

Traders maintained that the day had not been particularly busy; "an expected breather," was one description of a ses-sion which saw profits being taken in some sectors and share gains consolidated in other more around areas of

the market.
At County NatWest, Mr John
Reynolds said that the equity
marked had move back
towards the "fair value area," and was discounting further cuts in base rates and some recovery in the economy.

Note was taken in the market of the latest survey of institutional investor opinion by Smith New Court.

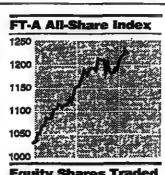
leading UK securities house with a reputation for accounts. utation for aggressive trading which claimed that UK fund managers are cur-

rently showing reduced enthu-siasm for placing funds in UK

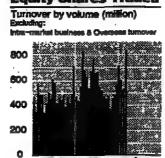
equities.

Technical positions in the stock market were also difficult. Market makers were still very short of stock in some mo-tors and were happy to lower share prices in order to gener ate business. As yesterday's late rally in share prices indicated, investors, still fearful of being left behind, will not let prices fall very far before mov-

ing in to buy.
US-orientated stocks suffered from the influence of Wall Street, BAT Industries, ICI, and BOC all giving ground. Oil shares remained unsupported and bank stocks moved uncertainly on reports that Brazil has agreed terms with its leading banking credi-tors on repayment of \$80m of



Turnover by volume (million)



soon-to-be demerged Racal Telecom, where Electronics has an 80 per cent stake. Mr Adam Quinton at UBS Phillips & Drew was the latest telecoms specialist to increase his profits forecast for Elec-

tronics, increasing the expecta-tion for the year to and March 1992 from £280m to £300m. Racal Telecom fell 15 to 395p. British Telecom put in another strong performance, closing 5 ahead at 370p on hig turnover of 16m shares. Analysts have been increasingly positive on the stock since the government announced it intends to sell part or all of its

remaining shares in the comshares a "trading buy" and upgraded their current year dividend forecast. Mr Miles Sal-

tiel at Nomura increased his

peny. ...GEC outperformed the market, adding 2% at 207p on 4.8m, after Nomura labelled the week and this continued yes-terday when 9.Im shares were traded. Large lines of Royal Bank of Scotland 'changed

NEW HIGHS AND LOWS FOR 1991

NEW HIGHE (172).

NEW HIGHE (172).

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estimate to 9.4p, to put the shares on a 6.1 per cent yield. "The market has taken a shade too bearish a view of GEC in the past couple of weeks and the shares have a bit of catching up to do," said Mr Saitiel.
Building and household products concern MB Caradon strengthened noticeably after disclosing marginally higher annual profits. For a building company this was a rarity and, combined with the chief execu-

tive's mildly optimistic view of prospects, ecouraged support for the shares, finally up 11 at An increased total dividend annual profits from Metsec, a building products company, and the shares rose 4 to 163p. and the snares rose a w noop.

Sykes-Pickavant reported a
full year profits decline of 25
per cent and fell a to 67p.

Investors in smaller stocks
alighted on Dauphin following
a long term positive assess-

ment by an investment house. County NatWest said the com-pany had improved its position within the market and was well placed for any recovery in the office seating industry. The stock gained 6 to 91p. The troubled motor distribu-tors' sector encountered some support after County NatWest suggested that the stock mar-ket has already begun to antic-

trate a recovery in the area.

Lower interest rates are unlikely to stimulate demand until well into the second half of the year, said County, but "we believe there is still signif-icant upside potential in shares of the motor dealers". Against the trend of many other equi-ties, Dagenham Motors picked up 5 to 110p and Perry Group,

interest payment which County buy, improved 2 to 178p.

The best performer of the day among FT-SE 100 stocks was Associated British Foods.
The shares climbed 15 to 515p to modest relume as Klainsport

in modest volume as Kleinwort Benson changed its recommen-dation from a hold to a buy. The broker said the company was well placed to cope with a likely fall in sugar prices — ABF paid \$880m for British Sugar in December 1990. Klein-wort also edged its profits forewort also edged its profits fore-cast higher and increased its earnings per share estimate by rather more, from 51p to 52.4p. Last week's demand for J. Sainsbury, in the wake of good figures from rival Tesco, survived the reversal of the market's fortunes. Sainsbury added 6 at 382p and Tesco out-performed to close unchanged performed to close unchanged at 290p. Turnover was brisk Simon Engineering went 5 higher to 280p on news of a \$102m contract to convert a Florida paper mill from virgin pulp into a wholly recycled wasts operation. The plant belongs to Seminols Kraft, an affiliate of Stone Container Corp. The Simon chief executive said the new mill will be recognized and one of the most economic and one of the most

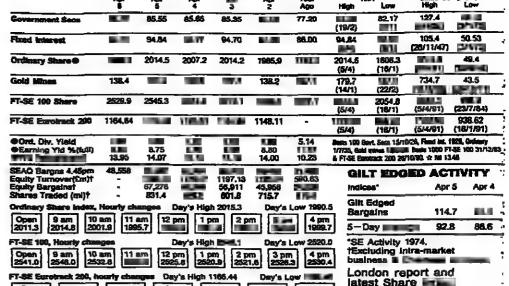
environmentally friendly US paper mills yet built. A call for £18.7m cash through a one-for-four rights offer at 157p set F & C Euro-

trust back 11 to 162p.

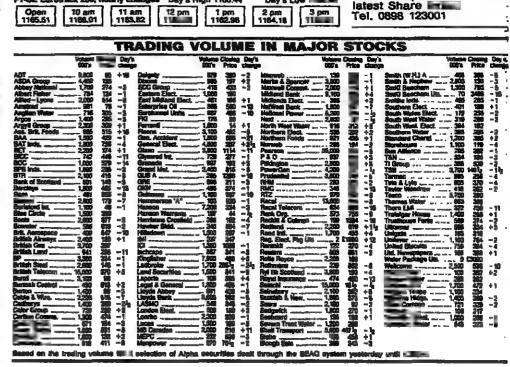
BRITISH FUNDS

Market statistics.

including the FT-Actuaries share index, Page 30



FINANCIAL TIMES STOCK INDICES



Seasod on the trading volume 💷 I selection of Alpha securities dealt through the SEAG system yesterday until 💷 🖛

EQUITY FUTURES AND OPTIONS TRADING a lively session yesterday as the opening of the new UK tax year encouraged widespread hedging activity by both insti-tutional and private investors. The FT-SE June futures con-

tract returned to the centre of the stage and drove the cash market for much of the seesion. Very early trading saw the June contract race to a premium of 56 points, or about

17 points above the fair value level which allows for future

UK brokerage house turned a heavy seller. The fair value heavy seller. The fair value premium quickly eroded and the contract moved briefly to a discount. For the rest attracted buyers when it stood at its underlying fair value premium, but sellers appeared when it moved more than 10 nobuts above it. At the close points above it. At the close LONDON SHARE SERVICE

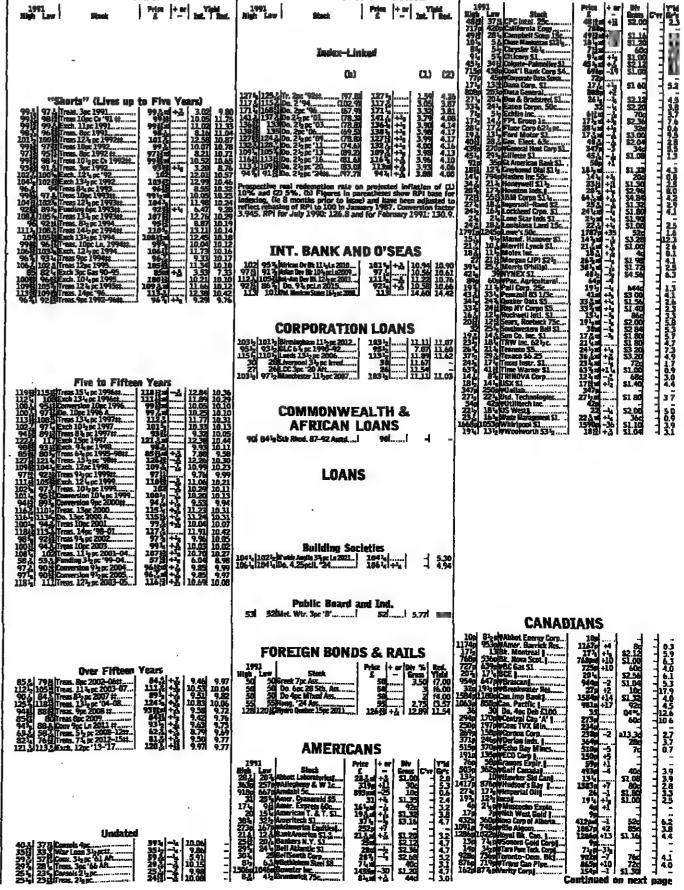
At that point, the contract ran into a strong resistance level and at least one leading

the June contract had returned to its fair value level. In traded options, technical operations were apparent. Trading volume were headed by Glaxo, the Joseph Contracts traded. Street Turnbull, the UK arm of Société Générale, crossed 4,000 June 700 call contracts of Glaxo options, representing some 4m shape. representing some 4m shares.
Activity in British Telecom
call options appeared to indicate some top slicing by an

AMERICANS - Contd

the June contract had

BRITISH FUNDS—Contd Price + or Yight



Retail chief at Barclays

Mr Richard Reay-Smith has been appointed chief executive of BARCLAYS BANK's retail services division, the arm responsible for Barclaycard, Barclays Merchant Services, ed lending products centralised lending products and travellers cheques. He is currently managing director of Barclays Card Services, and takes up his new post on Thursday (April 11). Mr Reay-Smith succeeds Mr Ken Bignall who has been appointed managing director and vice chairman of Barclays Financial Services.

■ BRAEMAR SHIPBROKERS has made the following changes. Mr A.R.W. Marsh has become chairman, succeeding Mr W.E.A. Bays who remains on the board and in October becomes chairman of the Institute of Chartered Shipbrokers. Mr Q.B. Soanes and Mr R. Rivlin have been appointed joint managing directors. Mr I. Cucknell and Mr A.S. Harvey become

FINET, a Cadbury Schweppes subsidiary, has appointed Mr Daryl Howe as uman resources director.

AT&T (UK) has appointed Mr Derek Soper as chairman and chief executive of its AT&T Capital Europe division, the European financial

services operation of AT&T Capital Holdings. He was formerly a director of Kleinwort Benson responsible for its leasing and asset finance business. Mr Richard East has been

appointed managing director of TERADATA UK. He leaves Unisys where he was general manager of its commercial systems division, a post he held for three years. Mr Duncan Goldie-Morrison

has been appointed senior director, global swaps and syndicate of NATWEST CAPITAL MARKETS. He joins from Westpac where he was head of swaps and capital ■ TAXSOFT has appointed

Mr Adam Broke as chairman, succeeding Mr Neil Pearce who remains as a non-executive director. Mr Pearce is chairman of parent company Quantec (Holdings).

Mr Martin Bishop has been appointed chairman, and Mr Jerry Firbank managing director of MARCH COMMUNICATIONS, an exhibitions company.

Mr Peter Prag has been appointed chief agricultural manager of THE AGRICULTURAL MORTGAGE CORPORATION. He joins from Knight Frank & Rutley where he was a partner.

■ Bührmann Tetterode has appointed Mr Peter Lewis as

managing director of subsidiary JIFFY PACKAGING CO, maker of the Jiffy bag. He was managing director of Autobar Vendabeka.



merchants, has appointed Mr John Mannion (pictured) as finance director. He was group financial controller at Hunter.

Mr Brian Cheesman has been appointed managing director of GEORGE, ORRIDGE (SOUTHERN), Bournemouth, succeeding Mr Tony Hayter who is retiring.

has been appointed a director of YORKSHIRE CHEMICALS, Leeds. He continues as company secretary. ■ Following the acquisition by CUTHRERT HEATH HOLDINGS of Lambert

Brothers (Underwriting

Mr David J. Brimblecombe

board of Cuthbert Heath Underwriting, and Mr P.T. Daniels and Mr I. MacDougall ioin the board of Cuthbert Heath Members' Agency. PROLIFIC LIFE & PENSIONS has restructured its marketing and development divisions in Kendal. Mr David

Agencies) Mr D. Eve joins the

Czerwinski becomes marketing manager; Mr Isn Buchanan has been appointed marketing actuary; and Mr Graham Kettleborough has been m orough has been made life marketing development manager.

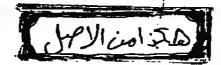


MEYER INTERNATIONAL has appointed Mr Les Morrell (pictured) as managing director of Jewson, succeeding Mr Richard Reynolds, a main board director of Meyer, who remains chairman of Jewson. Mr Morrell was marketing

LONDON SHARE SERVICE INDUSTRIALS (Miscel.)—Contd. BANKS, HP & LEASING INDUSTRIALS (Misuel.)—Contd **ELECTRICALS**—Contd ENGINEERING — Contd BUILDING, TIMBER, ROADS Div Cw Cw S P/E 116 Q 2.1 5.4 10.3 9.3 9 3.7 13.9 12.1 3.9 7.8 3.9 12.1 3.9 7.8 3.9 12.1 3.9 7.8 3.9 12.1 3.9 7.8 3.9 12.1 3.9 7.8 3.9 10.1 3.0 3.0 4.9 7.6 10.1 - 0.3 -Contd Price - 393 -I 343 -2 36-112 148 -1 171 ... 67 Live Stack School Stack 9|Ferranti let'l 10p of 50|First Technology 10pc of 12 Ferranti let'l 10p of 12 Ferranti let'l 1 7723 379 -1 554 -1 289 -1 196 -7 193 -1 494 -1 411 -4 193 -1 2174 Baocs de Santander. Bank tretand Ir£1. Bank Legoni.... Bank Scotland. FOOD, GROCERIES, ETC F UUD, GRO

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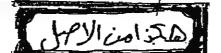
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound firm

THE DOLLAR finished Europe above Friday's levels, but below its close yesterday in Tokyo. Trading was subdued. with the US currency failing to attack the DM1.70 level, despite the underlying weakness of the German currency and the failure of the US Federal Reserve to ease its monetary stance on

Demand for the dollar increased after the Fed left its credit policy unchanged last A sharper than expected in unemployment a large fall in non-farm employment drew no response from the central bank, leaving the market to for this Thursday's US producer prices and Friday's consumer price index wasee if the position inflation prompts lower inter-

Analysts have noted that in January and February was boosted by special factors, including taxes on luxury and that core inflation in March - stripping energy and food prices - should

This given to tations that inflation March will be below February of 5.7 per prompt easing by the Fed.
The dollar's from

	THE GOME 5 HARRING MODE					
2	E IN NEW YORK					
Apr.S	La	lust.		Presions Clase		
E Spot	1.7700- 0.90- 2.50- 7.18-	1.7710 0.88pm 2.47pm 7.06pm	17	730-1,7760 1.90-0 870m 1.55-2 52pm 30-7 20pm		
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980-1982 - 100, hors of England Index (Base

Apr 8	Bank rake %	Special ⁴ Drawing Rights	European † Carrency Unit
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r European Con	100 100 100	A SHARE WAS A	

" AH SOR rates are for Apr.5

OTHER CURRENCIES				
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Greeker Harry Kong	7,0175 - 7.0305 320 300 - 325,450 13 7880 - 13 8010	180.200 - 183.0 7.7930 - 7.796		
kan	120.70 1265 95 - 1286.35 NA 61.35 - 61.45	67.10 722.80 - 728.6 N/A 34.65 - 34.75		
Maleysa Mexico N Zealand .	4 8575 - 4.8655 5288 80 - 5309 20 2 9865 - 2.9915	2,7485 - 2,751 2986.00 - 2996. 1,6855 - 1,688		
Singapore	4 7985 - 4.8100	3.7490 - 3.7511 1.7670 - 1.770 2.7170 - 2.718 3.3280 - 3.384		
Taiwan	48.55 - 48.65 4 4245 - 6.4720	27.40 - 27.45 3,6720 - 3,67		

the trading low of touched in mid-February been based on speculation that the US economy is moving out of recession, but there has been little concrete evidence of a recovery so far. The market is nervous that the Fed will cut its discount rate and the target rate for Federal funds from 6 per cent if the inflation picture

allows.
At last night's close in London the dollar had climbed to DM1.6885 from DM1.6735, but was below the Tokyo close of DM1.6925. It also rose to Y137.25 from Y136.30; to SFr1.4325 from SFr1.4120; and to FFr5.7125 from FFr5.6650. On Bank of England figure 65.3 from 64.8.

Sterling second strongest member the European exchange rate mechanism, ahead of the Italian lira, but still well below the strong

Spanish pesets.
The pound fell with other members of the ERM again to \$1.7690, but rose in DM2.9 from DM2.9775. Sterling a climbed fr FFr10.0750; to to Y242.75 Y242.50. index finish unchanged at 92.8.
The Bank of Spain sold per

tas and bought French fran as the French currency hit is ERM floor of Ptais.253. The a firming of Spanis Spain's overnight and to to domestic market | 0.1 per cent l week, supporting the view the credit policy is unlikely to eased in the immediate futur In Paris the franc rose to highest level against the D-Mark since December, with the control of the German currency falling

FF13.3812 from FF13.3851

DOLL	AR SPOT	- FORWAR	NA AGAIN	ST	THE DOL	LAR
Apr 8	Day's Spread	Clear	Ope ments	92	Three etantibs	% 92
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- 00	IP GPOI	CAUMNI	e Hann			44
Apr 8	Day's Spread	Class	Cor month	10	Throge	% 84
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Menthers of British Merchant, Banking & Securities Houses Association.

11110

IMAGE MAKERS

• Key Rings

Green & Padgett Limited

in Receivership

Registered Number 412879

We, J D Harrison and I D B Bong of Gork Gully, Senk House, Charlotte Street, Man-chester \$11 49K give notice that we were appointed John Administrative Receivers of Green & Padgett Limited by Midland Syste PLC on 21 March 1991.

PERSONAL

J D Harristo Joint Administrative Receiver

Paperweights
Cuff Links © Enamel Badges

Quality PROMOTIONAL GIFTS made by

Manhattan-Windsor W H.M. Government

Steward St., Birmingham B18 7AF, England. Fax: 021-454 1497

LEGAL NOTICES

BASE LENDING RATES

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MONEY MARKET FUNDS

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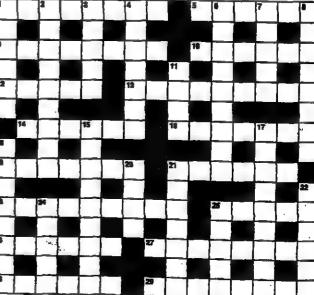
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No.7,513 w by DANTE



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 Support for those in tempo-
- rary accommodation (4-4) 10 It will grow more by development (5) 12 is paid pots, say (5)
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 16 Putting in charge (7)
 19 Just the night for play (7)
 21 No rise for those more advanced in service (6)
 23 A short romance (9)
- 23 A short romance (9) 25 Where we head to make us hot (5)

 16 His bank account is often misleading (6)

 27 A touch exaltation (8)
- 28 Elegant like a female doctor? (8) 29 WWII bomber in battle (8)

1 It's me dog! (6) 2 Not knowing about one caring (9)
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dle someone? (9)
18 Normal colours (8)
20 Loathe articles in disorder 21 It is used for duplicating clients's letters (7)

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Solution Puzzle No.7,512



MONEY MARKETS

A downward trend

a downward trend on the London money yesterday, as sterling held firm in the ERM and dealers remained optimistic about an early cut in UK bank base rates.

There was no reaction to news that UK retail sales fell a final 0.1 in February, compared with a provisional per

INTEREST RATES maintained

UK clearing bank base leading rate 12.5 per cent from March 22, 1991

Three-month sterling interbank declined = 121-12 from 121-12% per cent, virtually discounting another reduction of % point in lending One-year money was quoted 🔳 11%-11% against 1114-1114 per cent previously.

The Bank England initially a day-to-day credit shortage £750m, revised this to £850m at noon and to £950m in the afternoon. Total assistance of £760m was provided.

An early round of help was offered and at that time the authorities bought £9m bills outright, by way of £5m bank bills in band 1 12% per cent and f4m bank bills in band 2 al

12% per cent. Before lunch another £77m bills were purchased, via bank bills in band 1 at 12% per meeting.

cent; £1m Treasury bills in band 2 12% cent; and 250m bank bills in band at

12% per cent. In the afternoon £654m bills In the afternoon £654m bills were bought, through £10m Treasury bills in band 1 at 12% per cent; £271m bank bills in band 1 at 12% per cent; £20m Treasury bills in band 2 at 12% per cent; and £353m bank bills in band 2 at 12% per cent. Late assistance of around £20m was also provided.

Bills maturing in official

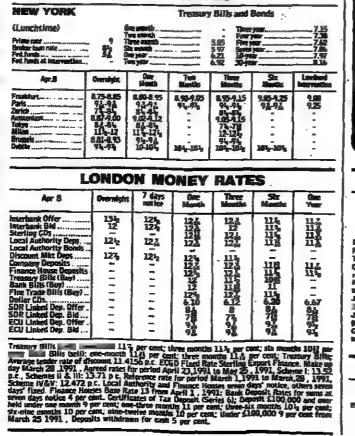
Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £658m, with in unwinter of bills are appearance of the company of th repurchase agreements on bills absorbing £620m and bank balances below target £230m. outweighed exchequer liquidity and a fall in the note

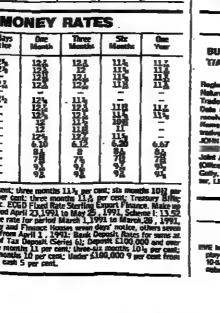
circulation of I steady at 3.50 per cent, waiting for the Bundesbank III at a one-month securities repurchase agreement tender today. was nervousness last week that Germany's problems and the weakness in D-Mark would encourage the central bank to push me higher by offering variable bid tender. He this was 25 25 25 another obvious opportunity tighter monetary policy not until when the Bundesbank holds a council

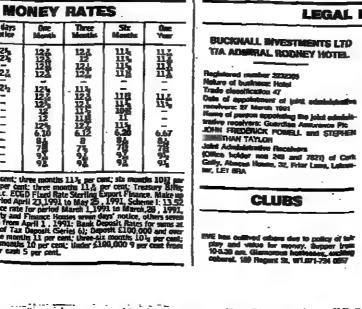
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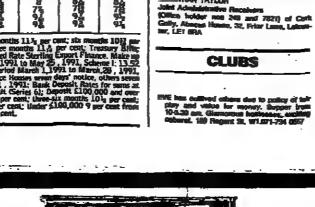
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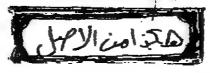
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WORLD STOCK MARKETS

AUSTRIA Sch + or -	FRANCE (continued)	GERMANY (continued)	NETHERLANDS	SWEDIEN (continued)				
Austrian Airlines 3 App -1365	Botygues	April 8 Day + or -	April 8 Fis. + or -	April 8 Krener. + er -		CAN	IADA	
Augtrian Alrtines 3,660 +145 Creditaristalt 3,400 +110 EA General 4,690 Luopberglacer 11,350 +450 Geldr 1,350 +250 Geldr 1,350 +250 Geldr 1,350 +250 Geldr 1,350 +10 Radez Heraklith 375 Reininghaus Bree 2,070 -15 Reininghaus Bree 2,070 Stepr Balmier 41, -2 Velsteher Magnesit 226 -6 Verbrund (Br / A 531 -4 Wienerberger 5,950 +60	C M B Packaging 146.60 -0.20	Colonia Vers. 1165 +5 Colonia Versich Pf 650 -10 Commerzhank 272 50 -1 Continental AG 213 50 -1 80 OLW 620 -3 Daimier-Benz 627 -3.80 Deckel (Fr) 149 -1	ACE Habiles 43	Ericsson & Free 205 -7 Ericsson & Free 205 -7 Ericsson & Free 145 -2 Gambro B Free 1480 148	Sales Stock High Law Close Ching	Sales Stock High Low Close Ching	Sales Stock High Low Clase Chag	Sales Stock High Low Class Charg
Jungharu Jane 11,350 +450 Leenderbank 1,360 +450 Leenderbank 1,360 +450 Qekk 1,960 -460 Perimoner Jenemt 1,510 +10 Rober Heraklik 1,875 -15 Reinlegbans Broe 2,070 -10	CM B Packaging 146.60 -0.20 Canal+ 999 -5 Cap Gernin S 420 -4 Carretour 3.858 +58 Casino 144.80 -0.30 Catelean 647 -1 Carretour 497.10 +5.10 Carretour 581.5 -4 Ciments Fr 497.10 +5.10 Capter 747.10 +5.10 Capter 747.10 +5.10 Capter 747.10 -2.20 Capter 747.10 Capter 747.10 -2.20 Capter 747.10 Capter 7	Continental AG 213.50 -1.80 DLW	Ahold	No Dei Dom B Free 295 +5	TORONTO	1700 Contains Cas \$531; 381; 33 -1; 184600 Corona Cp 486 486 486 8600 Corona A 340 336 340 46	23100 Lesson Mar 5812 814 812 500 Lobian 220% 20% 20%	300 Scottler v S201g 201g 201g 700 Scotts Hom of 17 to 17 to 1 to 1 to 15 to 1
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Steyr Dalmier 411 _2 Veitscher Magnesit 826	Ciments Fr 437.10 +5.10	Dépuse Balacock 178.50 +4.90 Deutsche Balacock 178.50 +4.90 Deutsche Balac 534 -2.80 Didier-Werte 215 +3 Dooglas Hidg 732 -10 Dragerwerk 281 Dreidner Bk 36.1m -2.50 Fag Kugeffscher 256 -1	Budwann Tet. C 62 -1.20 Cantrale Suiter 84.60 -0.10 DAF	Sandrikes B Free 305 Skandia Free 178 -8	Chotations in cents unless marked \$	3000 Decision A 70 70 70	\$1900 Mackensie \$8\frac{1}{2}\$ 8 \$\frac{1}{2}\$ 11100 Macm Bi \$19\frac{1}{2}\$ 19\frac{1}{2}\$ 19\frac{1}{2}\$ \$4100 Macm Bi \$19\frac{1}{2}\$ 19\frac{1}{2}\$ 19\frac{1}{2}\$ \$4100 Marit Ras \$7\frac{1}{2}\$ 7\frac{1}{2}\$ -\frac{1}{2}\$ \$600 Marit Ras \$7\frac{1}{2}\$ 10\frac{1}{2}\$ 18\frac{1}{2}\$ 18\frac{1}{2}\$ -\frac{1}{2}\$ \$600 MGS Hith B \$17\frac{1}{2}\$ 17\frac{1}{2}\$ 17\frac{1}{2}\$ 12\frac{1}{2}\$ 20\frac{1}{2}\$ \$200 MGS Hith B \$17\frac{1}{2}\$ 17\frac{1}{2}\$ 17\frac{1}{2}\$ 12\frac{1}{2}\$ 29\frac{1}{2}\$ -\frac{1}{2}\$ \$2700 Mersill Mile \$12\frac{1}{2}\$ 12\frac{1}{2}\$ 12\frac{1}{2}\$ 12\frac{1}{2}\$ -\frac{1}{2}\$ \$6500 Mile Carry \$45\$ 14\frac{1}{2}\$ 14\frac{1}{2}\$ 22\frac{1}{2}\$ 22\frac{1}{2}\$ 23\frac{1}{2}\$ \$45100 Mose Corp \$23\$ 23\frac{1}{2}\$ 22\frac{1}{2}\$ 23\frac{1}{2}\$ -\frac{1}{2}\$ \$45100 Mose Corp \$23\$ 23\frac{1}{2}\$ 22\frac{1}{2}\$ 23\frac{1}{2}\$ 33\frac{1}{2}\$ \$157400 Milescochio \$6\$ \$6\$ \$9\$ \$\frac{1}{2}\$\$	11300 Sherritt G 58 74 74 -4 54100 SHL Syst 8732 731 731 -4
Verbund (Br) A 531 -4 Wienerberger 5,950 +60	Climents Fr 437.10 +5.10 Clark Meditervance 491.80 -0.20 Coglin 380.10 Congress	Deutsche Bank 634 -280 Didler-Werke 215 +3 Douglas Hidg 732 -16 Dragewerk 281	DAF 26.10 +1.30 DSM 115.80 +0.30	Skan Enskikta C 73 -1 SKF B Free 105 -4	8800 Abjebl Pr 575°4 15°4 16°4 18°500 Air Cda 39°7, 9°4, 9°7, 10°500 Air Cda 39°7, 15°2 15°2 1°4, 10°500 Airan Ai 32°4°2 2°4°5, 2°4°4 1°4°4 18°500 Airan Ai 32°4°2 2°4°5, 2°3°4 1°4°4 18°500 Airan Batr 32°4°5 2°3°5, 2°3°6 1°4°6	3000 Danison A 70 70 70 70 9100 Doleson A 70 70 70 9100 Doleson 7xt 825, 54 85, -4 3400 Doceston 7xt 825, 54 85, -4 9 9400 Danison for 3304, 9 9 9 9400 Danison for 3304, 224, 224,	51900 Mackanzio 581a 8 84 11100 Macra Bi 5184 184 184 64100 Macra Bit 574 74 74 1-1 2000 Marit Tat 5184 184 184 1-1 500 Marit Ran 374 074 74 1-1	200 SMC Group \$16% 16% 16% 2000 20
<u></u>	CCF 175 -2	Dresdner Bk 361xs -2.50	Dordtsche Petr 136,90 -0.80 Elsevier Dp Rots 84,80 +1_10	Stora Kopp 8 353 SCA B Free 106 -4 Seta Handl B Free 130 -6	103100 Albaniges \$15% 15% 15% 15% 15% 15% 15% 15% 15% 15%	9500 De Post A z 1529 % 29 % 29 %	500 Mark Res 57% 07% 7%1g 3300 MOS Han 8 \$17% 17% 17% 17%	9600 Southern \$191, 191, 191, 191, 111, 1300 Spar Auro \$135, 137, 137, 137, 14, 15, 48100 States A \$8 7%, 7%, 19
ARN 8 Fr. 4 a.	Section	President Bk	DAF 26.10 +1.30 DSM 115.80 +0.30 Dordtsche Petr 136.90 -0.30 Dordtsche Petr 136.90 -0.30 Elszele Da Rots 84.80 +1.10 Pokker 31.70 -0.30 Samma 101.20 -0.30 Gist Brocades 35.20 -0.80 Refereles 155 -0.20 Hothad Beton 202 +4	Standis Free 178 -8 Standis Free 178 -8 Stan Enskids C 73 -1 SKF 8 Free 105 -4 Stora Koop 8 333 SCA 8 Free 106 -4 Stora Kand 8 Free 130 -5 Trelicory 8 Free 136 Volvo B Free 325 -5		123400 Ecte Bay M \$10 % 10 % 10 % +12	51900 Mackentzio 83 1 8 8 1 11900 Mackentzio 83 1 8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
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Barto 1,440 +10 Belaert 9,800 +50 CBR Creent 8,220 +20	Elf-Agritaine 350.30 -3.90 Elf-Agritaine Certs 242 +4 Escilor Int	Hockslef 1322 +52 Hockst 247.20 -0.90 Hockst 284 -0.70 Holzmann Ph 1370 +45	KLM 27.60 -0.10 KNP 53 10	SWITZERLAND April 8 Fis. + m =	22000 BCE Day u/14 14 14 14 14 14 14 14 1200 Bt. Monte'l \$35 ¹ 2 35 ¹ 4 35 ¹ 4 -16 180800 Bt. Nova Sc \$15 ² 3 15 ² 3 15 ² 3	2700 FPI Led 571, 71, 71, -1, 600 Fincing 514, 14, 14, 14, 500 Forths 520, 227, 227, 227, 2400 Four Sassa 516, 151, 151, 151, 151, 151, 151, 151,	37000 Not Sk Can \$10 ³ c 10 ³ c 10 ³ c − ¹ c 8000 Norma led A \$7 ³ c 7 ³ c 7 ³ c + ¹ c 43400 Normanda \$17 ³ c 17 ³ c − ³ c	20300 Trilon A \$121, 117, 121, 41, 51400 Trimac \$71, 71, 71,
Barce 1,440 +15 Bebart 9,800 -50 GER Cresent 8,220 +20 Cobess AFV 1 5,250 -30 Cobess AFV 1 5,250 -30 Cobess AFV 1 5,250 -50 Cobess AFV 1 5,250 -50 Cobess AFV 1 5,250 -50 Cobess AFV 1 4,800 -30 Electrabel AFV 4,800 -30 Electrabel AFV 4,800 -30 Electrafica AGV 3,050 +10 Fabrique Nat 133 +4 GBL AFV 1 3,605 -50 GIB Group AFV 1,295 +6 GBL 3,770 +80	Etex 1,889 +1 Eurafrance 1,682 -18 Eurocom 885 -10 Euro Disney 118.80 -1.90	Hortza	Kempen		22000 SCE Day UT4 14 14 14 14 14 14 14 14 19 19 19 19 19 19 19 19 19 19 19 19 19	2900 Four Seeps \$15 15 15 15 15 15 15 15 15 15 15 15 15 1	\$7000 Not Et Can \$10\frac{1}{2}\$ 10\frac{1}{2}\$ 10\frac{1}{2}\$ \$-\frac{1}{2}\$ 8000 Nome ind A \$7\frac{1}{2}\$, \$7\frac{1}{2}\$, \$7\frac{1}{2}\$, \$7\frac{1}{2}\$, \$4\frac{1}{2}\$, \$4\frac{1}{2}\$, \$4\frac{1}{2}\$, \$24\frac{1}{2}\$, \$24\	2140 Mar x \$154 134 134
Colrect	Euro Disney 118.80 =1.90	industrie Werke 316 47.50 Kali & Saiz 166.50 -2	Sempen 12.70 Sempen 12.70 Sempen 12.70 Sempen 13.580 -0.90 Nijvert-Ten Cata 96.79 -0.10 Surrica Ver Setr 135.90 -2.10 Oct V Seriat 53.70 -0.50 Ommeres (Van) 44.30 -0.50 Patigas 44.30 -1.50 Patigas 23.70 -1.50 Patigas 23.70 -0.80 Patigas -0.80 -	Adia Inti (Br) 890 Adia Ptg Cts 130 -2.50 Almarks Lanza 1,235 +5 Almarks Ptg Cts 1105 50 -0.56 Baloba Ptg Cts 1105 50 -0.56 Baloba Ptg Cts 12,360 +40 Brown Bower Ptg 842 -4 CS Hidge (Br) 2,900 +40 Cth Gelgy (Br) 2,900 -10 Cth Gelgy (Pt Cts 2,490 -10 Cth Gelgy (Pt Cts 2,490 -10 Cth Gelgy (Pt Cts 2,490 -10 Cth Gelgy (Br) 2,290 -10 Holder Ptg Cts 374 +3 Holder (Br) 1,500 -20 Jelmoll Ptg Cts 374 -4 Lantis & Gyr 1,190 -20 Jelmoll Ptg Cts 374 -4 Lantis & Gyr 1,190 -20	58400 Bomb'der5 \$175 174 175 -4		78200 Northard \$244 244 244 7820 78200 Northard \$37 35% 35% -%	2000 Unicorp A 25 85 85 3300 Union Carb \$18% 18% 18%
Behalze Frs Lies	Euromarche	Karstadt 580 -12 Kaufhof 483 +5.50 KHD 194 +7.50 Klockner Werke 161 +7.50	Oce V Griet	Buloise Ptg	404900 BP Causeds \$15 ¹ ₂ 15 ¹ ₃ 15 ¹ ₄ -1 ₄ 7400 Brancies \$5 ¹ ₄ 8 ¹ ₄ 8 ¹ ₄ -1 ₄ 4300 Brancies A \$19 ¹ ₂ 19 ¹ ₄ 19 ¹ ₂ +1 ₃ 171000 Brancies 62 83 60 45	19500 Gelectic 100 67 100 44 500 Ger Yhelic 554 54 54 54 54 6900 Glamia Gid 310 305 310 45 6500 Granges 128 125 125 45 6500 Granges 125 125 45 154 154 154 156 600 Gel Con R 57074 10 10 -1 ₉ 1000 With 817 77 17	168800 Nova Corp 555 65 85 852 459	14500 Varity Cp. 315 310 315
Electrafina ACT 3,050 410 Fabrique Nat 133 44	From C et Anv 2.115	Latineyer 985ar5	Philips 28.10 -1.30	Brown Boreri Ptg 842 -4 CS Hidgs (Br) 2,060 +85 Ciba Gelgy (Br) 2,900 +20 Ciba Gelgy (Brg) 2,900 -10 Ciba Gelgy (Brg) 2,590 -10 Ciba Gelgy (Brg) 2,490 -10	4500 Brascan A \$19½ 19½ 19½ 19½ +½ 17100 Braskwater 62 63 60 45	5500 Granges 128 125 125 +5 4200 Gran Lifeco u\$15½ 15¼ 15½ 3600 Grafi Cde R \$10½ 10 10 -½	1900 Numae OH SE 6 6%	74500 Varity Cp. 315 310 318 21800 Vicercy Re 435 430 435 45 25900 Wicercy Re 521 201 21 44 1400 Veston Dec 8431 431 441 1200 Wit C S 5141 141 141 141 1 - No voting rights or restricted voting rights
6B Group AFV 1,296 +6 CBL	Ganmont (Soc N) 970 Gen Occidentale 797 +9 Geophysique 725 +7	Linde	Rodanco	Ciba Geigy (Reg) 2.590 -10 Cita Geigy (Pt Ctd) 2,490 -10	4600 Bruncor \$17 d164, 183, -3, 300 Brunowick, \$8 8 8 4 -4	1900 GW Utile \$17 17 17	5200 One Com 505 41, 41, 41,	1200 WIC B 514% 14½ 14½ 14% 14%
GBI AFV 1 3,605 -50 GIB Group AFV 1,296 +6 GBI 3,770 +50 GIB Group 1,322 -8 Gethern AFV 730 Gethern AFV 730 Gethern AFV 5,370 Gethern AFV 5,370 Gethern AFV 5,370	1	Linde	Commerc Vani 34,30 -0.50	Elektrowett		18700 Herrielli A 1883 5 512 512	\$300 Ones Corp \$85	
Gerham AFV 730	Hachette 224 - 90 Hartes 364 - 4 Imetal 364 - 4 Imetal 780 - 1162 - 28 Immob Phenix 182.80 + 1.40 Industrielle 472.50 + 2.50 Interball 472.50 + 2.50 Interball 5,920 + 1.0	MAN Pref 389.40 -3.40	VNU	Fischer (Ged)	ŧ .	18700 Harrisoti A 1983-2 512 512 513 1800 Harrisoti Sid 32772 2774 2774 1874 1875 1875 1875 1875 1875 1875 1875 1875	11800 Pagurian A 281 63 65 100 Pagnour Inc 50 50 50	
Bas Basser 4	Immobanque 780 Immob Phenix 182,80 +1.40		VNU 91.30 -2.80 VMF Stork 92.30 -0.10 Westamen 52.30 -1.70	Holderbk (Br) 5,200 -20 Holzstoff (Br) 5,400 -200	i .	25900 Heen lott 919 18 % 18 % -4 9100 Heen Ootd 98 2 9 4 9 4 5 2600 Horshoo s811 2 12 11 4 12 123700 Horshoo s811 2 18 2 11 4 +12	7700 Pancin Pet \$30 29% 29% +% 27700 Pancin S14% 14 14% 57400 Pancin Mt 19 12 12	MONTREAL, 3:00 pm prices April 8
Krediethk AFV 4.135 –55 Pan Holding Lax 13,530 –50	Interchange	Metaligesellsztaft 518 Musich Rend (Reg) _ 2,520 +75	WOILD S REAL DECO -0,70	Jelmoli Ptg Cts 337# +4	237200 CAE Ind u57% 6% 7% 4% 2200 Cambior 510 9% 10	200 HudyBay1463 2512 512 6 7200 HadyonsBay 22514 2512 2514 +14	92700 Placer Dome \$16.12 16.13 16.12 1000 Poor Pet \$7.12 7.12 7.12 45400 Power Corp \$17.14 17 17.14	S.OO PIN PINCES PAND
Petrorina	LVMH	Manufetro Vers 850	HORWAY	Jalendi Pig Cts 337ai +4 Landis & Gyr	207200 CAE Inst uB7% 6% 7% 4% 2200 Cambinor 510 9% 10 200 Cambinor 510 9% 10 200 Cambinor 510 9% 10 200 Cambinor 510 57 40 2000 Cambinor 57 57 40 2000 Cambinor 51% 18% 18% 18% 18% 18% 18% 18% 18% 18% 1	56200 Images 528 271 277	92700 PercerCome 516-5: 16-5:	15100 Sandrdier S 517 17 17 17 17 17 17 17 17 17 17 17 17 1
Protection 2,800 -10 Powerfin AFV 2,800 -10 Powerfin AFV 2,800 -10 Royale Beige 4,640 -100 Soc Gen Beige 2,270 -10 Soc Gen Beige 4,270 -2355 Softwa 12,225 +25	Lafarge Coppes 409 44 La Henin 570 49 L'Oreal 555 +5	Preussag	April 8 Kramer + ex -	Less Hald (187) 1990al +30 Less Hald (187) 252al -8 Marc Giobas Ptg. 255 -15 Milton (186) 460 -30 Motor-Columbus 1,580 +35 Hestle 6,770 -30 Notal-Columbus 2,570 -30	2000 Centridge x elizable 28 28% 4% 2000 Centridge x elizable 28 28% 4% 21500 Centridge 2 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	34200 Impere 225 27% 27%	ing though a total total 154 and	
Soc Gen Beige 2,270 -10 Soc Gen Beige AFV 2,355 -25	Legrand	Preussag 335 +2 Rheinertati 8 -7 Bheinmetati 8 -7 Rheinmetati Pri 238 -0.50	Aker A Free	Motor-Columbus 1.580 +26	1200 Cen Ocold u\$165, 185 185 45, 650 6600 Cen Pace \$205, 20 20 20 20 20 20 20 20 20 20 20 20 20	11700 Interhome \$40 47% 47%	27900 Ranger Of 57 5 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	19600 Cambier \$101, 87, 101, +1, 6700 Cascades \$51, 5 5 -1,
Solvay	Matra 284.90 43.80	Rheinmetall Prf 238 -0.50 Rhein West El 390,70 -1.30 Rhein West El Prf 312.60 -5.40 Rosenthal 316 +4	Den norsk Bit Free 145 -3 Oyno lad	Nestie (Reg) 8,370 -20 Oe-Buehrie 515 -10 Pargesa Hid 1,370 -5	1900 Can Pagear 514/g 14 14 1 4300 Can Uti A \$197g 197g 197g	2000 lengert 5103- 181- 181le	27800 Ranger OB 57% 7% 7% 7% 200 Rayrock 57½ 7½ 7½ 7½ 5600 Ren'ssence 816½ 16½ 16½ 16½ 200 Rapap Eng 57% 7 7 ~34	700 DeminTx: A S81 ₂ 61 ₄ 61 ₅ -1 ₆
Tessenderio	Meriin-Gerin	Schering 768.50 -3.70	Oyno Rid 120 4 Elitem Free 180 Balsiand Ry A Free 197 Kvaerner Free 190 Left Hoesh 85 -0.50		200 Can Uni 8 \$20½ 20½ 20½ -½ 22400 Carners 60 54 54 42 9500 Carner \$25½ 25½ 25½ -½ \$5100 Cara Op \$16½ 16½ 16½ 4½	2000 Jennock 515½ 16½ 16½ 16½ 400 KerrAddia 516 15½ 15½	2300 Repap Ent \$71g 7 7 -1g 22200 Rio Algom \$221g 221g 221g +1g	5100 Memotec # 1294, 94, 91,
Tractebel AFV 1 8 400	LVMH	Siemens 598 50m+1 Springer Axel Rg 700 20 Sud Chemie 625 +20	Cvarrier Fre	Roche (Br)	4500 Can Ulli A 5705 191 191 191 202 Can Ulli S 5214 251 251 251 252 252 252 252 252 252 252	2000 Labott 223 4 22 4 23 4 -1 ₀ 19100 Lao Minha 30 5 9 1 9 1 4 4	27900 Ranger Off 57 5 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	50200 NetBa Can \$10% 10% 10%
UCB AFV 19,075 +50 UCB AFV 18,700 Wagons Lits 7,970 +170 Wagons Lits AFV 7,700 +10	0FP	Stri Chemie	Norsk Data A 25 -0 Norsk Hydro 186 -2	Sandez (Br)	4000 Cascades \$51g \$ 5 5800 Catrl Cap \$71g 7 71g	19700 Later Mines 3835 935 935 936 936 936 936 937 937 937 937 937 937 937 937 937 937		50000 NetBit Cart \$10% 10% 10% 10% 1300 Provigo \$12% 12% 12% 12% 1% 700 Dambers A \$18 18% 18 4%
Wagana LIGATY 7,700 +10	Orsan 230 48.30 Parihas 454 +0.50 Paris Reescompte 276s -1.50 Pechelbroan 1330 +12	Verta 346 450 Veta 330 450 VEW 214 -3.70 Verein West 298 +2	Orkia Borreg Free 208 -2 Saga Pel A Free 106 -2	Pire	207200 CAE Ind	2010 Labort 2011, 231, 231, -1, 1910 Labort 2011, 231, 231, -1, 1910 Lab Minha 501, 95, 95, 95, 45, 500 Labort 2011, 151, 151, 151, 151, 151, 151, 151,	700 St.mrCm A \$18% 15% 15% 15% 30160 Sceptre Re 300 345 345 -20	4300 Videotron \$14 13 t 14 +tc
DENNARK!	Period Ricard 1225 - Period Ricard 1527 +8	Verein-West 298x +2 Viag 370 Volkswagen 369.70 -4.30	Saga Pet B Free 101 -2 Skaugen (I MD 17.40 -0.10	Surveillance (Br) 7,760 +10	19000 Coputalog 270 250 270	400 Layrent to 361 61 61	30100 Sceptre Re 300 346 345 -20	Total Spice 5,501,190 shares
April 5 Kr + or - Settica Holding Reg 800	_ Peugeot,, 566 -8	Volkswagen Prf 318 -2	Alter A Free 110 Bergsen A 141 -1 Caristiana Bk Free 58 Den north Bk Free 145 -3 Oyno Ind Elicem Free 180 Bathand Ry A Free 197 Kvazrore Free 190 Left Roesh 85 Horn Ind A Free 260 Hors Ind A Free 260 Hors Ind A Free 260 Hors Ind A Free 260 Saga Pk B Free 100 Stage Bk B Free 100	Pireill		IND	ICES	
D/S 7612 A GR 160	Planett 370 Pollett 51B -2 Printemps (Au) 58B +17 Promodes 2,099 -5 Radiotechn 367 +15 Redoute 3,690 -10 Rhone Poulens Ctr 357 +2,10 Rhone Foulens Ctr 3,000 +10 Shill 686 +21	Zenders Felipsop 227 -4.50	Unitor Ships Sv 104 -2 Vard A5 A 87 -3	Swiss Relate Ptg 613 -2	NEW YORK		Apr. Apr. A	pr. Apr. j 1991
Danisco Bank 970 Des Danisc Bank 322 East Astalk 194 F15 Ind 8 931 Ges Store Nord 849 Haffala Invest A 735	Radiotecha 367 +15		SPAIN	Usion Sank Br 3,710 +20 Union Sank Pt 146 +1 Union Sank Pt 146 +1 4320 +20 Wintertibur Pt 802 -3 Zarich las 4,530 +70 Zurich las Pt 4,530 +70 Zurich las Pt 4,530 +30	DOW JONES Apr. Apr. Apr. Apr. Apr. Apr. Apr. Apr.	pr. 1991 Since compiletion 2 High LOW High LOW	8 \$	4 3 HIGH LOW
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Hafnia Invest A 735 ISS Intl Serv B 915		TTALY April 8 Line + or -	Control of the second s	Zurich ins Ptg 4,830 +70 Zurich ins Ptg 2,320 +30	Horse Bonds 93,72 93.61 95.71 93		AUSTRIA Crest Alder 00/12/90 525.20 520.53 5	
ISS Int! Serv B	Sagem	Bases Comm. A 74E OC	Asiand		Transport 111A-95 11ZL&5 11J&.15 111	5 40 1166 26 504 NO 1500 NI 12 TO	BELEN 0/1/91) 1199.19 1200.59 11	
Cooks Research 1 520	Sanoti 915 -5 Schneider -5 Sch SA 1,564 -4 Seftmeg 459 +4	Sonca Nez Agric 7,550 -50 Sanco Lariario 6,250 -50 Sanco Lariario 272,50 +0.25 Sargo (Cartiero 9,450 -550 CR -550 -550 Cartiero Sp. 985 -13 Cementir 2210 -55	Banco Historian 2995 -15		Utilisies 215,10 216,11 216,30 216	5/35 (7/1) 5/9/8/9 (8/7/32) 5.74 218.12 199.64 236.23 10.50 (26/3) (16/1) (2/1/9/0 (8/4/32)	DENMARK	
Superios 4,870 TopDanmark 1,000	Seftmeg	Bastog⊢ R B S 272 50 +0.25 Bargo (Cartiere) 9,430 -550 CR 2,650 -55 Caffaro Spa	Banco Hispano 2995 -15 Banco Popular 10.520 -00 Banco Santante 5.550 -30 Banesto 3.885 -75 CEPSA	SOUTH AFRICA		Day's High 2949.26 (2959.41) Law 2876.98 (2999.75)	FIREAND	
Unidownerk A 259	Straco		CEPSA 2,100 +10	April 8 Rest + er -	STANDARD AND POOR'S Campaska : 375.56 379.77 378.94 37	8.50 379,27 311.49 379,27 4,40	REX Court (28/12/90) 1186.9 1183.7 11 FRANCE	
FDILAND	Sommer-Alithert 1.674 +4 Spie Butignolies 561 +6 Ster (Fin de) 344 +1	Coride Fig	CEPSA 2,100 +30 Carbures Metal 6,000 Dragados 2,735 -25 Electra Viespo 2,580 -10 Endesa (87) 2,350 -15 Erens 1,070 +15	Alfied Tech 85	ladestriats 444.57 449.84 448.74 449		CAC 40 (31/12/87) 18/7.57 18/1.71 18/	11.21 489.87 475.35 884 374.88 (35/1) 14.21 1851.89 1851.89 (184) 1435.26 (15/1)
April 8 Mka + ar -	See: CFin del	Danieli & C., 8,950	Ereres 1,070 413	Anglo Am Corp 98 +0.75 Anglo Am Gold 196	Financial 30.03 30.56 30.15 29	MAO 4410 MAAAD 627/61359	GERMANY FAZ Aktion G1/12/580 672-64 671-57 64	6.97 648.97 682.77 023 570.48 0.571 1 2.60 1899.50 1962.3 08/31 1612.5 (15/1)
Amer	Total Fr Petro B 697 -13 UAP	Enthem 1.549 Stidania 7.250 -180 Fernuzi Fin 2.274 -31 Flat 5,709 -65 Flat Priv 4,010 -80 Flots -74	Hidroel Cantabr 2,000	Barlow Rand 40.25ar -0.25 Barlow Rand 40.25ar -0.25 CAA Galio 24 -0.25	WYSE Companies 205.56 267.73 207.39 207	करावराज व्यक्तवराक धराव व्यक्त	BAX G0/12/877 1579.95 1586.87 157	2.60 1999.50 1942.3 08/35 1612.5 (15/1) 1.97 1577.50 1602.29 08/38 1331.82 (16/1)
Habitamald Free 105 +1	Urs Locatest 259,50m=1,20 Unibai	Flat Priv 4,010 -80 Fidis		De Beers/Centenary 74.75ml +0.75 Declaraal Gold 6.70 +0.20 Driefonteln 33.85 +0.85	Acong Mile. Value 363.41 365.11 362.47 395	7.62 287.75 170.97 287.73 4.46 49.60 69.11 (444.97) 254.445 3.51 286.72 397.03 29.31 4449 0.491 0.0910,659 69.12773		9.15 3069.70 3869.70 CH9 2984.01 CA(1)
Kane 545	UFB Locabal	Fondaria	Kolpe	Driefontela	NASDAQ Composite 495.79 497.57 495.05 486	1.91 (4)40 (9/1) (4)4/91) (25/4/42) 1.91 365.11 294.72 377.05 29.31 (4)40 0.471 0.010,10,100 09.12/72) 1.21 497.57 355.75 477.57 34.87	SEQ Overali (4/1/88) 1502.00 1519.86 151	8.26 1516.59 1520.65 (15/3) 1114.86 (25/1)
Kymenere 81		General Assicur 35,800 -385 Gilardini	Leganización ****** 6'TOO -TOO	Oriefonteia 33.85 +0.85 East Rand Gold 7.25 Elandsrand Gold 19.75 +0.50 First Nat Bank 36		(संख तस्य) सम्बद्धाः दर्भागान्य	TALY Basca Com. Ret. (1972) 595.46 600.29 59	1.99 592.02 600.29 6/0 406.26 (29/3)
Repola (Free) 77 +2.50		Gitardia 3,440 - 61 IFI Priv 15,170 - 120 Italian 25,200 - 250 Italian 27,200 - 250	Repsol 2,480 -20 SNIACE 396 -11	Fee State Com Gold		far.15 Mar.6 year ago (approx.)	24PAN With 0.45PM 2467.15 2677.33 26	89.01. 26798.06. 27144.91 (1873) 22442.78 (1673) 17.48 2007.54 2028.85 (1873) 1625.00 (1773)
Stockmann B 130 Tampelia Free 30 UBF C	GERMANY April 8 Day + er -	Gilardini 3,440 -61 FF Priv 15,170 -120 Ialcable 2,240 -250 Ialcable 2,240 -250 Ialcable 2,295 +20 Iogd Adviation 14,755 -115 Magneti Marelli 900 -1 Mediobanca 15,730 -170	Sevillana Eloc 650 -11 Tahacalera A 4,820 +45	Sencor 11.40 -0.05 Sold Fleids SA 66 +1 Hartchest 18.25 +0.50 Highred Steel 15.28 ISCOR 1.93 -0.02		3.42 3.40 4.66 Aur 27 Mar 20 year ago (approx.)	Tokyo SE (Tokyo M/1/64) 25607.85 26767.33 266 2008.74 2815.66 200 2nd Section (A/1/64) 3203.57 3267.76 323	77.48 2007.54 2828.85 (18/3) 1625.00 (17/1) 8.94 3238.25 3263.57 (8/4) 2473.52 (24/1)
	AEC 214 50 +2 20	Magneti Marsil _ 900	Portland Visid	SCOR 1.93 -0.02 Kinress Gold 42 Kloof Gold 25 +0.85 Libanon Gold 1.89	S & P Industrial div. yield 2.81	2.84 2.88 3.05	MALAYSIA KLSE Composite (4/4/86) 582.13 591.14 59	IL 17 586.86 605.85 CL/35 678.41 CL6/13
PRANCE April 8 Frs. + sr -	Althen Mich (Reg) 835 -39 Althanz AG 2.325 -20	Mediobanca 15,730 –170 Montedison 1,535 –10 Olivest 3,955 –105 Pirelli & Co 6,990 –10 Pirelli Spa 1,709 –10	Union Fenera	Malhold 22	S & P ind. P/E ratio 18.44	18.27 17.95 15.09	PRETHERREAMON 267.9 269.3 1 CRS TO Res Center 1989 267.9 269.3 1 CRS All Star Cent 1989 195.9 196.9 1	84.9 270.9 270.9 CHQ 221.4 CM/D 97.4 198.1 190.1 CMQ 142.3 CM/D
Actor 800 45 Air Liquide 725 10 Alcatel Alethom 601 41 Arjamari Prisux 200 -39 Astall Entrepr 1,115 -10 Ata	Altana led	TRAS 20,350 -485	Union y el Festa		NEW YORK ACTIVE STOCKS	TRADING ACTIVITY	HORWAY	
Alcatel Aistings 601 +1 Arjamari Prioux 2,200 -39	Radowski 292 45 86	RAS		D K Bassary 14 Palabora Ming 85 43 Resubranet 18.50 Rust Plat. 71.50	Stocks Closing Change traded price on day	† Volume Apr.5 Apr.4 Apr.3	0sio SE (two) (2/1/(CI) 713.71 718.49 7. PHILIPPINES	
Auxil Estrepr 1.115 -10 Axa 1,150 -5	Bayer Hypo	Saffe A	SWEBER April 2 Kreser + er	Sefrourise & Resole 54 Sage Hids	Pepsier. 4,247,500 334 - 7 Seatchi 3,707,500 1/2 - 4	New York 188,467 198,120 213,720 Arnex 13,064 14,867 14,841	Maria Comp 2/1/89 1154.73 114136 112 SINGAPORE	
850 -1	Bayer Vereinabk 371 -1.50	SMI SM 12,750 -130 SMI 1,320 -30	AGA B Free	Smith (CG) Fels 41 SA Brewers 47.50 -0.25	Blocksetter 2,347,400 124 + 5, 8J Habito 5,259,100 12	NASDAQ 200.264 216.112 229.807 Issues Traded 2.046 2.065 2.064	SES All-Shippone (2)4/75) 406.03 409.75 40 SOUTH AFRICA	19.58 400.85 415.46 (15/3) 315.07 (16/1)
Sancatre Cig 500ml	Bayer Vereinable 3771.50 Belensforf 750. Berliner Kreft 116.20 -0.60 BHF Bank 412 Billflog Berg 905 +36	Binaccentre (La)	Affa-Lavel B Free	Renubranet 18.50 Rest Plat 71.50 Rest Plat 71.50 Saffunke & Renub 54 Sage Hids 7.50 Smith (COF Fits 41 SA Brevers 47.50 -0.25 Tiger Oats 26.75 -0.25 Tiger Oats 19.50 Torogaat Halett 19 Vaul Rest 197	Fleet 2,919,800 17 - 4 Chicorp 2,309,000 1614 + 14	Plans 500 943 954	JSE Gold (28/9/78) 1064.04 1044.0 11 JSE ledestrial (28/9/78) 3031.04 3434.0 34	1367.0 (1471) 971.0 (25/21 139.0 3463.0 3466.0 6460 2222.0 (1471)
Beglin Say Cert lav 565 +5 Bongrain 2,640 -40	Bilflog Berg	Toro Assicur	Astra A Free	Tongaat Heleti 16 Vaal Reefs 190 +3.50 Western Deep 86.50 +1.50	Aven Prods 2,279,200 44% - 1% Philip Morris 2,089,300 67% - %	Unchanged 509 449 446 New Highs 125 186 185	ROUTH KORIEA*** Keres Comp Ex. (4/1/182) 146.46 to 65	
₹JAPAN				AUSTRALIA (continued)	Bk of Bestee 2,057,800 94 - 13 Bookey 1,899,200 49 - 1	Near Lang 5 6 4	EPAIN Madrid SE CRY12(85) 279.91 201.47 28	
April 8 Yen + er - Alisomoto	April 8 Yes + sr - Japan Radio	April 8 Yen + ar - Mikim Sec	April 8 Yes + ar - Takaoka Elestric 1,170st -20	April 8 AustS + ar - Metal Master 2.32st	·		####ZDEM Affiksskriden Ges. (1/2/37) 1098.30 1111.7 11	14.8 1112.2 1119.8 (18/3) 808.4 (8/1)
Alceboso Brake Ind 606sc All Mippon Alresas1_370sl20	Japan Steel Works 670x1 -18 Japan Storage Batt 811x1 -14	Mildo Ser	Takara Shuzo 861si -16 Takashimaya 2,250 -50	Minoroc	CANADA TORONTO ADV. ADV. ADV.		BWTTZERLAND Sets Bask Ind. (31,12590 741.1 742.5 7 SBC General (1,467) 624.4 625.4 6	18.5 745.0 745.0 (3/40 570.4 (14/1) 18.4 617.5 624.4 (8/4) 487.1 (14/1)
Also Electric 1,630ai 1,630ai 1,260ai 1,260ai 2,230ai -60	Japan Radio	Mispon Desso 1,710 -40 Mispon El Siest 1,920st +70	Takeda Chess 1,780± -20 Tanabe Selyaka 1,320± +40 Telilo	Nat Aust Bank	TORUNIO Apr. Apr. Apr.	Apr. 1991 2 HKSH LOW	TARVAN-	18.7 617.7 634.4 GHG 467.1 GA/15
Anda Constituention 1 400ml 400	Jaico	Hippon Four March 1990 1990	Takushimaye		Metak & Minorah 3135.70 3134,10 3130, Composite 3518.13 3524,26 3516,	56 3174,93 3284,18 (5/3) 2632,06 (9/1) 44 3516,31 3671,53 (6/3) 3161,95 (15/1)	Weighted Price (30/6/66) 5279.97 (c)	6) 5344.84 5344.84 G/40 3336.26 GA/33
Amitis	Kageme	Mippon Hodo 2,870ml +3	Tobishima Corp 1,430st +10	Placer Pacific	MONTREAL Portfolio 1884.92 1851.13 1897.4		Baughok SET (30)4/75) 65 674.64 86 WORLD	L49 854.30 285.16 GB/3 592.46 GB/33
Arabia 08 Co List 7, 130 —20 Asabi Brewerles 1, 1300 —10 Asabi Chemical 824si 4 Asabi Class 1, 390 +20 Asabi Optical 666si +1	Kandenko 3,020s	Nippon Kayaku 912 -6 Nippon Light Mess 1,040st +20 Nippon Mess Pack 1,620st -40	Toei	Posticon 130 -0.0/ 1	Base values of all budges are 100 except MYSE A	Common - 50; Standard and Poor's - 20; and	M.S. Capital Intl. C/L1/70) CR 516.3° 521.7 5	10.1 519.0 524.4 (5)40 439.1 (06/1)
Atahi Optical 655at +I Asics Corp 535at	Kanegafiichi	Nippon Mining 617st -6 Nippon Oli	Total Back 1,740st +10	Placer Pacific 2.77 -0.03 Poseidon 150 -0.07 Poseidon 150 -0.07 QCT Resourch 1224 Realsos Gold 6.28 -0.05 Rothmans Aust 11.55 -0.30 SA Brewing 31.78 -0.12	Base values of all Indices are 100 except NYSE Al Toronto Composite and Metals — 1000. Toronto i 63. † Excluding books. Hodostrial, plus Utilities, Unavaliable: "Corrected fig. for Apr 5.	ndices based 1975 and Montreal Portfolio 4/1/ Financial and Transportation. (c) Closed. (u)	**Saturday April 5: Talwan Weightes 8. Sabject to official respiculation. Base values of all indices are 100 except: Brussels SE, H 255.7, JSR 36 industrials — 254.3 and Australia All Ori	Colculated at 15.00 GMT. EX General, ISEO Overall and DAX - 1.000, USE Gold -
	Kansal El Power 2,910td Kansal Paint 756s: +6	Nippon Road 1,580st -50		SA Brewing 3.17st -0.12 Santos 3.55 +0.06	The second secon		250.7, JSE 26 industrials - 264.3 and Australia Ali Ori	Heavy and Milning — 500; tel Clessel. (e) Univaliable.
Brother led 749 -16	Sametro Sullar	Mippon Selko 821si -18 Mippon Sharro 1 440si -40	Tokyo (Bank) 1 320-4 -30	OCT Resources . 1.224 Rentous Gold . 6.28 -0.06 Rothmans Aust . 11.55 -0.30 SA Brewing . 31.7m -0.12 Santos . 3.55 +0.06 South (Hwd . 4.92ar -0.01 Stockland Tit . 2.05 +0.01 Tit . 1.61 +0.02				
CSK 5,010s +100	Roussid Havy led 5.58at +8 Kawasaki Kisen 558at -12 Kawasaki Kisen 558at -12 Kawasaki Kisen 456at -1 Kelo Teto El 8w 940at -5 Kelo Teto El 8w 992at -6 Kilckomitti 1090 -10	Nippon Short Class 692ml +7 Nippon Shinpan 1,170ml -10	Tokyo B'casting 2,300ml +30 Tokyo Dome 3,240 +90	Tyco lavs				
Catsoric 627m -15 Cason 1,500 -20 Canon Sales 4,030 +40 Casio Comporter 1,270m +30	Kildroman 1,090 -10	Nippon Soda 979sc -3	Tokyo El Per			TOKYO - Most		
Canon Sales	Kindes 2,980m -50 Katal Ripp Rallway 852m -8 Kirtin Brewer 1,570 +8,0 Kobe Steet 551m -10	Nippon Steel 492at -5 Nippon Steel 492at -1 Nippon Sulsan 631at -2	Tokyo Rope	Westrield Trust 193 +0.01 Westrield Trust 193 +0.01 Westrac 3.96 -0.08 Woodside Pet 3	•	Monday 6	·	
Central Glass 430al +2 Chiba Bank 1,010bs -20	Kobe Sizei 551.si10 Kobe Mant 2,700si	Rippon Mest Pack 1,5,20st90 Rippon Mining 5,17st6 Rippon Mining 6,17st6 Rippon Mining 6,17st6 Rippon Mining 6,17st6 Rippon Paint 948st7 Rippon Sound 1,580st9 Rippon Seleto 821st1 Rippon Soleto 821st1 Rippon Soleto1,50st1 Rippon Soleto1,50st1 Rippon Soleto7,79st1 Rippon Soleto9 Rippon Soleto9 Rippon Soleto9 Rippon Soleto9 Rippon Yakin9 Rippon Yakin7,10st9 Rippon Zeon6 Rippon Soleto6 Rippon Zeon6 Rippon Rippon Zeon6 Rippon Rippon Zeon6 Rippon Rippon Zeon6 Rippon	Tokyo Style 1.650 +10			Stocks Closing Change Traded Prices on day Hitschi Zosen	Stocks Closing Change Traded Prices on day Mark CSK Lns 9.8m 674 + 12	
Chiyoda Chens 2,990at +80 Chiyoda Fire & M 890at -10	Kolto Masri 2,700ml	Nippon Zeon 657# -2 Nippon Zeon 685#	Tokyu Carr	1900G 1001G		Chlycda	Kelsel Elec Ri 8.7m 1,800 +40	
Chago El Per	Konica 1,070 +10 Koyo Selko Co 1,010 +10	Nissan Diesel 650al -3	Toppen Printing 1.500ad	April 8 H.K.S + er Amoy Props 4.65 +0.18		Furukasa Sec 11.4m 873 + 17 M'eul Shphidg 10,4m 658 + 1	Ebera 8.1m 1,220 +40 Nisshin Steel 7,6m 760 +16	
Citizes Watch 947at -1	Kubota Corp 836at +3 Kumagai-Gumi 901at -9	Nissei Sangyo 1,960al +50 Nissein Flour 1,390ac -10	Toray ind	Bank East Ada 15.60 -0.50 Cathay Pacific 8.65 -0.10				
Grizza Watch 99731 -1 Daicet Chemical 399a +9 Date int 2820 +10 Dafe int 2820 +10 Daffair 2820 -10 Daffair 2820 -10 Daffair 2820 -10 Daffair 2820 -10 Daffair 1820 -10 Daffair 1821 -46 Daffair 1821 -46 Daffair 1821 -60 Daffair 1821 -60 Daffair 1821 -60 Daffair 1821 -594a -50 Daffippo Pharmac 2,090a -30	Konica	Nissan Diese; 650a -3 Nissan Mictor 755a -15 Nissel Sangyo 1,960a +50 Nissel Sangyo 1,960a +50 Nissel Sangyo 1,960a +50 Nissel Sangyo 1,090a +10 N	1,000	Amoy Props				
Dalfukir 2.820x -10 Dalfukir 2.370x1 -20 Dalfukir 2.370x1 -20	Kureta Chemical 675rd Kurita Water 2,940rd	Nissin Electric 1,480a -40 Nissia Food 2,660a +20	Toto	Cross Harbour 14.40 Dairy Farm Intl 12.20 -0.30		}		
Dalkin leds	Kyocera	Ritto Boseki 1,070xi +40	Toyoth Aston Lees 2,870xi +20 Toyo Int	Everge		•	***************************************	
Colonson for OAO -06	Kvotaru 1,600	Nomura 2,2004 -20	Toyo Kanetso 1,180ml 410	Hang Long Dev 7.25 Hang Seng Bank 24,70ar -0.72				

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States Signree are smollicial. Yourly highs and lowe reflect the previous Sit weeks plan the current week, but not the beant trading day. Where a spit or whock devidence sensorating to 29 percent or recre has been paid, the year's high-only range and dividend are shown for the new stock only. Linkew distervies recad, rease of dividend for armoni distinguishments based on the least declaration, old-called, declaration and only least declaration.

Bedwicked stockered or paid in preceding 12 months, gelicited in Camplion into high and colerated by 15 first non-residence less. I dividend declared or paid in preceding 12 months, gelicited and seeing of the control of the least of the ******** *** **** ***** COMPOSITE 22 22 4 22 4 25 5 22 23 23 5 30 20 5 30 30 5 5 5 30 Chang Stock Div. E 1969 Migh Low-Chan (Chang The Price of 0 - 1 | 100 | 15 | 100 | 15 | 100 | 15 | 100 | 15 | 100 | 15 | 100 | 15 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 77 Se 100 High 17 Se 100 High 17 Se 100 Se 11 Se Chang Stock

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Uncertainty over Fed's intentions restrains Dow

Wall Street

SHARE PRICES were little changed in light trading yesterday morning amid uncertainty about whether the Federal Reserve will cut interest rates, and anxiety ahead of the com-ing quarterly corporate earnings season, writes Patrick Harverson in New York.

At 1.30 pm the Dow Jones Industrial Average was 1.49 at

2,898.27, having spent the entire morning session only a few points either side of its opening value. The more broadly based Standard & Poor's 500 was equally becalmed, edging 0.52 higher to 375.88 by 1 pm, while the Nasdaq composite of over-thecounter stocks eased 0.45 to 195.35. Turnover on the NYSE was light at 79m shares by 1 pm, with advancing shares

marginally outpacing declining shares by 726 to 689. After the Fed's failure on Friday to ease monetary policy in the wake of a big rise in March unemployment, the market is looking to the March inflation figures as a possible trigger for a cut in interest s. On Thursday the March producer prices index is released, followed by the consumer prices index on Friday. Analysts believe stocks will then, although worries about the reporting season could undermine the market. The recent spate of profit warnings suggests that first quarter cor-porate profits could be particularly weak, they say. The removal of Pepsico from

the recommended buy list at Donaldson Lufkin & Jenrette (DLJ), the broking house, prompted a fall in the stock of \$% to \$33% on volume of 1.6m shares. Also in the food and consumer products sector, Sara Lee fell \$% to \$8% and Bob Evans Farms lost \$% to 19% on DLJ downgrades. Cleveland-Cliffs, the iron ore

mining group, gained \$1% to \$2% after Tiger Management, one of its largest shareholders, threatened a proxy fight to get Cleveland-Cliffs to buy back its own stock.

The news that Microsoft and Compaq will join forces with MIPS Computer Systems to form an alliance to strengthen the Risc workstation business depressed Intel, which dropped depressed Intel, which dropped \$\% to \$47\%. Analysts regarded the alliance as a threat to Intel's PC-based business. Compag rose \$% to \$62% and Microsoft put on \$2% at \$112% while MIPS Computer Systems added \$% to \$20%. Del Webb rose \$% to \$11%

after receiving positive cover-

age in a business weekly for its withdrawal from the casino business and its strong Southwest home sales.

Adia Services, the temporary personnel group, fell \$2% to \$23 in the wake of Friday's late announcement that its first quarter profit would be well down on a year ago.

Canada

TORONTO midday stocks recouped some of their early losses, triggered by disappointment that the US Federal The composite index was 6.7 lower at 3,511.5 at midday, after hitting a low of 3,505.69. Declines led advances by 227 to 175 on volume 9.8m shares.

The communications and media sector led the downturn. Rogers Communications class B shares fell C\$% to C\$9 and Maclean Hunter lost C\$% to

C\$10%.
Newbridge Networks, which said that it had signed two three-year global marketing agreements with AT&T, fell C\$\(\frac{1}{2}\) to C\$\(\frac{1}{2}\)%. The shares rose harmly lost truck as the control of the con sharply last week on rumours of the deal.

CAE Industries gained C\$% to C\$7 after its US subsidiary won contracts for the US Army's new light attack heli-

Nikkei beats late retreat as interest rate hopes fade

Tokyo

FIRM IN the morning, share prices reversed direction later to end moderately weaker yes-terday on balance. Dealers were preoccupied with interest rate prospects, and a decline in the futures market towards the close triggered index selling by investment trusts, writes Emiko Terazono in Tokyo.

The Nikkei average closed 159.68 down at 26,607.65, after a morning high of 26,825.33 and an afternoon low of 26,591.48 just before the close. Volume decreased from 550m to 500m shares and activity centred on dealer and individual trading.

Falls finally led advances by 526 to 452, with 156 issues unchanged. The Topix index of all first section stocks lost 6.86 to 2,008.74, and in London trading the ISE/Nikkei 50 index was 0.12 easier at 1.513.36. Traders said the declin

the Nikket was not surprising after Friday's fall on Wall Street. "Investors will now focus on US economic statistics later this week," commented Miss Benedicte Ivey at Credit Lyonnais Securities.

The outcome of the Tokyo metropolitan gubernatorial election had little effect on financial markets; but Mr Mas-ami Okuma at UBS Phillips & Drew said markets could become littery if the announce-ment from Mr Ichiro Ozawa, the Liberal Democratic Party secretary-general, that he would resign from his post disrupted domestic political

interest rate-sensitive large-capital issues eased as inves-tors, who were anticipating that a discount rate cut in the US would put pressure on Japan's central bank, were dis-appointed by the Fed's stance on monetary policy. Ishikawaji-ma-Harima Heavy shed Y2. Shipping-related shares were strong on recommendations by stockbrokers. Mitsui OSK

NATIONAL AND REGIONAL MARKETS

Australia (74). Austria (19). Belgium (60). Canada (116). Denmark (31).

Finland 12

Japan (452)... Malaysia (33) Mexico (12)...

Lines gained Y12 to Y674 and Hitachi Zosen, the day's most active issue, rose Y15 to Y690. Chiyoda, the plant engineer, moved ahead Y80 to Y2,990 on expectations of order increases

Steel put on Y120 to Y3,900 as traders were encouraged by the company's estimate of a 40 per cent increase in profits for the year ended last month. Furukawa Electric, the electric cable and wire maker, added Y17 at Y873 on brisk cable sales to NTT.

Speculative stocks were also active, with Keisei Electric Railway climbing Y40 to Y1,800 on rumours of an appouncement that it will conduct equity financing. Yamada, a car maintenance toolmaker, rose to an all-time high of Y2,130 on rumours that a specstock, but receded on profit-taking to end Y10 off at Y2,010.

ny's launch of French franc denominated warrant bonds. In Osaka, the OSE average added 98.52 at 30,061.97 on volume of 52.9m shares, against 59.2m. Investors were attracted to low-priced small-capital issues. Kinki Coca-Cola Bottl-ing gained Y300 to Y3,000 as some investors were attracted by its low price/earnings ratio.
Wakita, a leasing compan firmed Y100 to Y2,670 on sma

Roundup Friday and the Nikkei's decline yesterday weighed on most Pacific Rim markets.

Among smaller companies,

lot buying. Investors were attracted by revenue from its karaoke machine leasing.

from south-east Asia. Some issues gained ground on strong fundamentals. Tokyo

The drugs sector was weaker on profit-taking, but Yamanou-chi Pharmaceutical gained Y50 to Y3,170. Traders said the buy-ing was related to the compa-

WEAKNESS on Wall Street on

HONG KONG retreated as

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

+0.6 -0.3 +0.4 -1.1 +0.4 -0.2 +0.4 -0.3 -0.2 -0.4

The World Index (2296)... 145.52 -0.3 122.14 126.24 127.45 133.90 -0.2 2.58 146.91 122.05 126.53 127.33 134.15 147.40 123.28 136.29

215.73 218.51 108.52 102.20 97.28 97.28 136.17 156.65 71.86 76.70 125.05 123.84 209.36 254.26 716.07 2692.35 122.56 122.56 122.57 41.91 175.10 177.97 173.70 161.97 173.70 161.97 173.70 161.97 173.70 161.97 173.70 173.71 188.931 173.11 85.03 85.54 158.62 151.90 132.54 152.35

Gross Div, Yield

202.40 141.81 248.09 121.83 111.57 156.45 182.37 240.25 141.62 190.08 195.22 97.87 181.40

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afternoon profit-taking over-

FRIDAY APRIL 5 1981

118.32 175.77 122.46 119.12 213.63

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145.07 187.66 143.51 144.50 151.38 122.67 139.84 145.24 143.03 146.19

whelmed early gains driven by interest in HSBC Holdings shares on their first day of trading in place of Hongkong and Shanghai Banking shares. The new shares reached a high of HK\$28.40 from their

HK\$25.87 resumption price but ended at HK\$26.90.

The Hang Seng index, which gained 40 points at one stage, closed 37.14 or 1.0 per cent down on balance at 3,812.01 on turnover of HK\$2.01bn, after

last Thursday's HK\$2.11bn. MANILA was carried to the year's high by the oil sector, though trading was thin ahead of today's national holiday. The composite index rose 6.37 to 1,154.73 in turnover of 212.97m pesos, against 259.40m

previously. AUSTRALIA lost ground in spite of better than expected balance of payments data for February. The All Ordinaries index slipped 11.8 to 1,444.6 in Westpac fell 8 cents to A\$3.98 after announcing a cut in its

interim dividend. TAIWAN declined as inves-tors returned from the four-day holiday weekend in a cautious mood. The weighted index lost 64.87 or 1.2 per cent to 5,279.97 turnover of T\$78.2bn, against T\$83.3bn.

SEOUL continued to fall after a weak session on Saturday. Volume dropped to 5.68m shares, the lowest level of the year, after Saturday's half-day 5.02m. The composite index dipped 4.54 to 646.46.

SINGAPORE was lower in thin trading. The Straits Times Industrial Index shed 10.11 to 1,492.24 in turnover of S\$104.99m, down from S\$129.16m. KUALA LUMPUR'S composite index receded 9.01 to 582.13 in volume of 49.3m shares, after 64.1m, and NEW ZEALAND's Barclays index

eased 4.6 to 1,356.01.

BOMBAY attracted heavy buying by non-resident Indians and the BSE index finished 20.58 higher at 1,238.70.

THURSDAY APRIL 4 1991

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Germany bounces 3.8% in technical rally

	MARKETS IN PERSPECTIVE								
	*	change in id	•	% change sterling ?	% change in US 5 f				
	1 Week	4 Weeks	f Year	Start of	Start of 1991	Start of 1991			
Austria	+ 2.39	+1,08	-28.31	+15.61	+12.58	+3,74			
Belgium	+0.47	+0.45	-5.02	+ 19.32	+16.67	+7.51			
Denmark	+204	-0.41	-1.67	+18,44	+15.66	+6.59			
Finland	+3.67	+3.89	-11.06	+30.37	+31.24	+20.93			
France	+210	+0.95	-10.29	+ 20.83		+8.51			
Germany	+3.83	-1.63	-18.97	+11.84	+8.42	-0.08			
Ireland	+2.40	+2.41	-9.75	+27.07	+23.77	+14.06			
italy	+3.24	+3.83	-15.90	+16.26	+14.48	+5.50			
Netherlands	+0.48	+4.00	-0.31	+17.55	+14.09	+5.14			
Norway	+0.80	-2.42	-14.04	+9.16	+6.91	-1.48			
Spain	- 1.30	+ 1.65	+ 13.31	+24,88	+25.28	+15,45			
Sweden	+1.47	-0.07	+7.41	+30.38	+31.65	+21.32			
Switzerland	+219	+2.59	+1.16	+21.68	+ 19.23	+9.87			
UK	+3.40	+3.54	+ 12.68	+19.35	+ 19.35	+9.98			
EUROPE	+2.68	+2.08	-0.97	+18.53	+17.02	+7.83			
Australia	+0.62	+3.25	-0.68	+14.54	+26.23	+ 16.33			
long Kong	+2.99	+5.71	+27.52	+28.40	+39.43	+28.48			
lapan	+2.41	+2.07	-3.08	+15.76	+25.03	+15,20			
Walaysia	+1.72	-2.02	+ 11.81	+15.22	+23.10	+ 13.43			
New Zealand	+2.32	-0.52	-24.89	+6.89	+ 17.10	+7.88			
Singapore	+0.81	-3.23	-0.01	+26.94	+36.03	+25.35			
Canada	+0.54	-2.29	-293	+5.78	+15.39	+6.34			
JSA	+0.18	± 0.32	+10.59	+14.27	+23.99	+14.27			
Mexico	+4.19	+24.33	+127.80	+42.68	+52,81	+40.82			
South Africa	+2.35	+ 1.18	-9.61	+6.64	+18.29	+9.01			
WORLD INDEX	+1.62	+1.42	+2.39	+ 15.84	+22.50	+ 12.89			

14 per cent for 1990. However Linde rose only DM3 to DM800

where prices were appreciably better - KHD up DM7.50 at DM194 and Deutsche Bahcock

DM4.90 at DM178.50 - there

was a suspicion that trading rather than investment, con-

siderations had won the day.
PARIS quietened down after last week's arbitrage activity.

Turnover subsided from Friday's FFr3.8hn, and the CAC 40 index eased 4.14 to 1.847.57.

Among the day's few big movers, Eurotunnel fell FFr1.40 or 2.8 per cent to

FFr49.30 on volume of 1.42m

shares. The company said that a delay in the delivery of tour-

ist trains could reduce 1993

revenues. Moulinex gained FFr2.70 or 2.4 per cent to FFr117.80 after Friday's 1990

results, which underlined the household equipment maker's good second half.

Saint-Gobsin, the glass maker, added another FFr5.90

to FFr464.70, a gain of 12 per

cent since the end of February,

compared with a rise of 5 per

By Jacqueline Moore TRENGTH IN Europe and

Japan gave a positive gloss to stock markets last week. The World Index built upon the previous week's modest gains to finish 1.6 per cent higher in local currency terms — a rise that would have been greater if the US had not ended a volatile week almost

Europe was flush with good performances last week, in spite of the closure of most bourses for Easter Monday, the most significant gains being in Germany, the UK and Italy. Germany, which led the global correction a couple of weeks described as technical. Said Salomon Brothers on Friday: In the near term the pre-conditions are accumulating for a bounce in German equities; the D-Mark has slumped, but stock market pessimism is wide-spread and value is good." Ms Vanessa Rossi of Swiss

Bank Corporation agrees that Germany could perform well in the short term, but stresses the market remains

strength. She estimates a cur-rent price/earnings ratio of 15 to 16 for the German market.

against 12 to 13 in the UK. Moreover, she says, the eco-nomic and political difficulties remain serious, and the profits outlook is not good. Swiss Bank expects 1991 earnings growth of 3 to 4 per cent in Germany, against about 14 per cent in Switzerland.

Last week's German advance was helped by a belief that an expected rise in interest rates - which did not materialise - had aiready been discounted, says Ms Rossi. Share price gains were led by Hoesch, the steelmaker, which rose 9.5 per seem about the week. Desticate cent on the week, Deutsche Babcock, in engineering, up 6.5 per cent, and BMW, the car maker which reported results,

up 5.9 per cent.
Italy's rise, meanwhile, was built on flimsy foundations, says Ms Rossi. The resignation of the prime minister on Good of the prime minister on Good Friday produced expectations of elections, which in turn raised hopes of a pre-election rally and so triggered buying. The advance concealed the continued worries about the

Bank predicts gross domestic product growth of only 1 to 1.5 d Israel B: per cent this year, compared with an official government

, glo hold to forecast of 2 per cent. Salomon Brothers is more positive about italy. It says there are currently three types of bourse in Europe:

the UK, Italy and Spain which, it says, are cheap based

on recovery and interest rate

prospects;
France, Switzerland and
Belgium, which appear to be
fully valued;
and Germany and the
Netherlands, which look to be
attractive on the basis of a continued US dollar recovery.
The best rise last week was
again in Mexico, which conagain in Mexico, which con-firmed its position at the top of the 1991 performance league. the 1991 performance league,
The market has gained more
than 40 per cent in dollar
terms this year, compared with
second-placed Hong Kong,
which has risen 28 per cent.
Hong Kong also had another
good week, although Hoare
Govett points out that news of
a covered warrants issue from
Cheung Kong cut the rally
short on Thursday.

Italian cash calls feature on quiet Continent

ITALY featured in a quiet trading day on the Continent as the recent spate of cash-rais-

ing announcements continued, writes Our Markets Staff. MILAN fell back after last week's gains. Trading was dominated by technical considerations linked to the expiry of monthly options contracts on Friday. The Comit index dropped 4.83 to 595.46 in vol-ume estimated at less than Fri-

day's L205bn. A closer look at last week's March mutual fund data, show-ing that a sizeable amount of the 20 per cent increase in net inflow came from dividend income, not fresh money from investors, dampened sentiment. Furthermore, mutual funds continued to sell domestic equities, although at a

slower net rate of L450bn compared with L750bn in February. Assitalia slid L285 or 25 per cent to L9,610 after weekend comments by its controlling shareholder that the stateowned insurer needed to dou-ble its share capital.

Eridania, the sugar, starch and edible oil group controlled by Ferruzzi, eased L180 to L7,250. After the close, the company said that it planned to increase its capital by between L252bn and L281bn. FRANKFURT had a few bright spots. Volume fell from DM6bn to DM4.6bn. Construc-tion shares climbed by another

fall 8.92 to 1,579.95, after a mid-session rise of 0.87 to 672.44 in the FAZ. Mr James Cornish of County NatWest said that Friday's talk of construction orders from east Germany had been followed by more news at the weekend, particularly of pollution control work for Billinger & Berger. Billinger rose DM36 to DM905. Hochtief put on DM33 to DM1,372, Philipp Holzmann DM45 to DM1,370, and Biddelbarger. Zement DM52.

DMI,202, a rise of more than 40 per cent from its 1991 low. There was a modicum of support for engineering stocks after Linde reported profits up

Heidelberger Zement DM57 to

SOUTH AFRICA

117.05 176.79 120.13 115.83 216.20 101.13 128.08 96.69 156.51 76.26 128.46 254.28

120,024 124,65 125,44 128,02 151,52 125,95 150,26 162,24 163,26 159,82 200,81 155,55 169,95 123,31 124,09 123,86 145,92 117,86 119,97 124,16 124,94 124,40 147,86 121,29 127,15 131,82 132,66 151,52 153,04 125,91 101,81 105,57 106,23 106,81 129,80 106,85 116,25 120,51 121,26 124,46 139,90 111,40 120,40 124,82 125,60 124,46 139,90 111,40 120,40 124,82 125,60 124,46 139,90 120,66 121,79 126,26 127,05 134,06 147,10 122,92 124,78 129,25 124,78 139,19 139,73 151,69 126,69

JOHANNESBURG found support from a depressed financial rand, owing to the growing political uncertainty. helped the all-gold index advance 20 to 1,064. The all-share index added 10 to 2,949.

	F	T-SE E	urotra	k 100	- Apr	8	
Open 1113.75	10 am 1113.77	11 am 1113.44	Noon 1114.00	change 1 pm 1113.19	2 pm 1114.23	3 pm 1113.85	Close 1113.55
	Day	's High 1	116.55	Day's	Low 11	2.54	
Apr 1119.	5 54	Apr 4 1114.06		r 3 6.86	Apr 2 1100.61	M 10	lar 26 193.14

cent in the CAC 40. AMSTERDAM closed mostly easier after a dull session. The CBS tendency index lost 0.6 to 96.4 while volume fell to

Sees value 7000 (\$6/10/80)

FI 575m from FI 855m.
Philips lost FI 1.30 to FI 28.10 after the chairman's comments last week in the annual report. Elsevier rose F1 1.10 to F1 84.80 following its 1990 results and the sale of its stake in Pearson of the UK for F1 608m. Abold, the supermarket group, added Fl 2.70 to Fl 86 in active trading shead of the debut of its ADRs on the US asdaq system yesterday.

MADRID, one of the few

markets to fall last week on

profit-taking, lost another 1.83 on the general index, which slipped below 280 to close at 279.64. Turnover fell to about

Ptatobn from Ptat4.5bn.
FG, the Madrid brokers, said
in its April monthly review
that it had expected the index to reach 280, but not as quickly as it had. "Now that level has been reached in the rush to buy, it is not clear that the rally will continue much fur-ther," it says; "280 on the index is a fair value given the combi-nation of real interest rates at 6 per cent, estimated EPS growth for 1991 of 6 per cent growth for 1991 of 6 per cent and a return to the historical risk premium for Spanish equi-

ties of 3.5 per cent."
STOCKHOLM edged lower. The Affarsvärlden Genera index eased 13.4 to 1,098.3 in turnover of SKr343m after Friday's SKr396m.

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In the insurance sector, Skendia free shares dropped to SKr173 on Friday's news of a 97 per cent fall in 1990 operating profits, before closing SKr8 or 5 per cent down at SKr178.

ZURICH financials continued to outpace industrials as the Crédit Suisse index fell 0.4 to 562.4. In banking, CS Holding rose SFr90 to SFr2,060 while, in engineering, Brown Boveri dipped SFr50 to SFr4,630. BRUSSELS finished mixed in quiet trading, although Del-halze, the retailer, continued to

firm after good first quarter results at its Food Lion unit in the US. The Bel20 index slipped 1.33 to 1,199.19, while Delhaize gained BFr60 to BFr7,780.
VIENNA shrugged off
weaker sentiment on other bourses and rose to its fourth successive 1991 high. The index

gained 3.77 to 582.77.

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WORLD GOLD

CONFERENCE

Vienna, 24 & 25 June 1991

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Dr Stewart Murray Gold Fields Mineral Services Ltd

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Mr Robin Plumbridge Gold Fields of South Africa Limited

Mr Robert Champion de Crespigny Normandy Poseidon Group

Mr Shinichi Kazama Mitsubishi Corporation

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